### Office of Economic Development

#### Jill Nishi, Director

#### **Contact Information**

Department Information Line: (206) 684-8090

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: http://www.seattle.gov/EconomicDevelopment/

#### **Department Description**

The mission of the Office of Economic Development (OED) is to help create healthy businesses, thriving neighborhoods, and community organizations to contribute to a robust economy that will benefit all Seattle residents and future generations. OED's programs are designed to:

- Attract, welcome, and retain companies in traditional and emerging industries by promoting the advantages of doing business in Seattle, and providing one-on-one assistance to businesses;
- Strengthen neighborhood business districts and support community-based economic development across Seattle, with special emphasis on low-income communities;
- Assist large employers and small businesses to retain and grow Seattle's base of businesses and family-wage jobs;
- Increase apprenticeship and training opportunities to ensure Seattle will have skilled workers capable of meeting the region's current and future work force needs; and
- Improve customer satisfaction for businesses accessing City services.

#### **Policy and Program Changes**

The Office of Economic Development's 2005 Adopted and 2006 Endorsed Budget reflects net reductions in administrative expenses, staffing levels, and funding support to local community and economic development organizations to meet budget reduction targets.

Although OED's budget reflects net reductions, there are four incremental increases in budget and position authority. Funding support to the Economic Development Council (now known as "Enterprise Seattle") is increased to support additional activities in business development and attraction. In addition, the budget is increased to support interdepartmental development of the Southeast Seattle Community Development Strategy, and to support street and sidewalk cleaning in the Broadway, and Pike and Pine neighborhoods. Staffing for grant and contracts management is also increased to support contract compliance.

Lastly, incremental staffing shifts are made as a result of organizational shifts that occurred following the appointment of OED's current director.

#### **City Council Budget Changes and Provisos**

The City Council adopted the Mayor's 2005-2006 Proposed Budget with minor changes.

The Council adopted the following proviso:

None of the money appropriated for 2005 for the Community Development Block Grant's Office of Economic Development Budget Control Level can be spent until authorized by future ordinance.

|   | Summit       | 2003                       | 2004                         | 2005                          | 2006      |
|---|--------------|----------------------------|------------------------------|-------------------------------|-----------|
| Appropriations  | Code         | Actual                     | Adopted                      | Adopted                       | Endorsed  |
| Office of Economic Development Bu   | dget Control | Level                      |                              |                               |           |
| <b>Business Development</b>   |              | 1,127,066                  | 1,023,838                    | 1,051,973                     | 1,080,818 |
| Community Development   |              | 1,249,822                  | 860,944                      | 886,463                       | 880,107   |
| Management and Operations   |              | 1,439,903                  | 1,318,601                    | 1,161,990                     | 1,244,994 |
| Work Force Development  |              | 2,888,398                  | 2,667,391                    | 2,567,900                     | 2,509,593 |
| Office of Economic Development<br>Budget Control Level                              | X1D00        | 6,705,189                  | 5,870,774                    | 5,668,326                     | 5,715,512 |
| <b>Department Total</b>   |              | 6,705,189                  | 5,870,774                    | 5,668,326                     | 5,715,512 |
| Department Full-time Equivalents T *FTE totals provided for information purposes on |              | 23.75 itions are reflected | 23.00 in the Position List 2 | <b>21.00</b> <i>Appendix.</i> | 21.00     |
|   |              | 2003                       | 2004                         | 2005                          | 2006      |
| Resources   |              | Actual                     | Adopted                      | Adopted                       | Endorsed  |
| General Subfund   |              | 6,705,189                  | 5,870,774                    | 5,668,326                     | 5,715,512 |
| Department Total  |              | 6,705,189                  | 5,870,774                    | 5,668,326                     | 5,715,512 |

#### Office of Economic Development Budget Control Level

#### **Purpose Statement**

The purpose of the Office of Economic Development Budget Control Level is to provide business assistance, and community and work force development services to businesses, community organizations, and residents so that Seattle has a strong economy, thriving neighborhoods, and broadly shared prosperity.

| Program Expenditures          | 2003      | 2004      | 2005      | 2006            |
|-------------------------------|-----------|-----------|-----------|-----------------|
|                               | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Business Development          | 1,127,066 | 1,023,838 | 1,051,973 | 1,080,818       |
| Community Development         | 1,249,822 | 860,944   | 886,463   | 880,107         |
| Management and Operations     | 1,439,903 | 1,318,601 | 1,161,990 | 1,244,994       |
| Work Force Development        | 2,888,398 | 2,667,391 | 2,567,900 | 2,509,593       |
| Total                         | 6,705,189 | 5,870,774 | 5,668,326 | 5,715,512       |
| Full-time Equivalents Total * | 23.75     | 23.00     | 21.00     | 21.00           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

## Office of Economic Development: Business Development Purpose Statement

The purpose of the Business Development program is to provide technical and financial assistance, business development and expansion services, and policy advice to Seattle's key industries and small business communities so Seattle maintains a diverse family-wage job base and low-income residents have access to these jobs.

#### **Program Summary**

Reduce approximately \$24,000 of annual funding support to the Seattle Sports Commission. This may impact the Sports Commission's ability to successfully bid to host various sporting events in Seattle.

Reduce consultant expenses for sector strategy work by approximately \$4,000. This reduction will result in fewer professional services on sector market analysis.

Increase annual funding support to the Economic Development Council (now known as "Enterprise Seattle") by approximately \$36,000. This increased funding will result in more services for business development and business retention in the life sciences, information technology and manufacturing industries.

Transfer out a total of 0.5 FTE from five positions to the Management and Operations program to reflect the actual position assignments. Positions affected are 0.05 FTE Senior Accountant, 0.05 FTE Accounting Technician 2, 0.2 FTE Executive 3, 0.1 FTE Senior Personnel Specialist and a 0.1 FTE Strategic Advisor 1.

Transfer in 0.35 FTE Strategic Advisor 2 position from the Community Development program to reflect the actual position assignment.

Transfer in 0.15 FTE Strategic Advisor 2 position from the Work Force Development program to reflect the actual position assignment.

Citywide adjustments to inflation assumptions increase the budget by \$20,000, for a net increase from the 2004 Adopted Budget to the 2005 Adopted Budget of approximately \$28,000.

|                              | 2003      | 2004      | 2005      | 2006            |
|------------------------------|-----------|-----------|-----------|-----------------|
| Expenditures/FTE             | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| <b>Business Development</b>  | 1,127,066 | 1,023,838 | 1,051,973 | 1,080,818       |
| Full-time Equivalents Total* | 4.50      | 4.50      | 4.50      | 4.50            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

## Office of Economic Development: Community Development Purpose Statement

The purpose of the Community Development program is to provide operating, grant, loan, and project management support to neighborhood business districts and community-based development organizations, as well as for special projects, so that Seattle has thriving neighborhoods and broadly shared prosperity.

#### **Program Summary**

Reduce annual funding support to the Downtown Seattle Association (DSA) by approximately \$36,000. This reduction represents a 50% cut of City support for DSA's operations and will result in less capacity to market downtown businesses.

Reduce annual funding for the Community Development Technical and Project Assistance program by approximately \$48,000. This will result in fewer grants supporting operations and projects at Community Development Corporations.

Increase funding by \$75,000 to implement an economic revitalization strategy for Southeast Seattle. This new funding will be used for activities focusing on community-based transit-oriented developments, homeownership opportunities, infrastructure improvements, and business attraction, retention and expansion.

Increase funding by \$30,000 to support sidewalk cleaning in the Broadway, and Pike and Pine neighborhoods. This additional funding will be used to purchase a new pressure washer and for more frequent street cleaning.

Transfer out a total of 2.15 FTEs from seven positions to the Management and Operations program to reflect the actual position assignments. Positions affected are 0.15 FTE Senior Accountant, 0.25 FTE Accounting Technician 2, 0.4 FTE Executive 3, 0.3 FTE Senior Grants & Contracts Specialist, 0.3 FTE Senior Personnel Specialist, 0.25 FTE Strategic Advisor 1 and 0.5 FTE General Government Manager 2.

Transfer out 0.35 FTE Strategic Advisor 2 position to the Business Development program to reflect the actual position assignment.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$4,000, for a net increase from the 2004 Adopted Budget to the 2005 Adopted Budget of approximately \$25,000.

|                              | 2003      | 2004    | 2005    | 2006            |
|------------------------------|-----------|---------|---------|-----------------|
| Expenditures/FTE             | Actual    | Adopted | Adopted | <b>Endorsed</b> |
| Community Development        | 1,249,822 | 860,944 | 886,463 | 880,107         |
| Full-time Equivalents Total* | 8.50      | 8.50    | 6.00    | 6.00            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

## Office of Economic Development: Management and Operations Purpose Statement

The purpose of the Management and Operations program is to provide leadership and financial, administrative, communications, human resources, and special initiatives management to department personnel so they can effectively accomplish OED's mission and goals.

#### **Program Summary**

Reduce administrative expenses by approximately \$39,000, including web site development, travel, training, computer hardware and software purchases. The operating budget is reduced to a level that will only accommodate updates to, and maintenance of, the existing web site. This cut will also postpone computer upgrades.

Reduce interfund cost allocations from Department of Information Technology by \$83,000. This reduction is due to a change in the internal cost formula and will not result in any change of internal technology support.

Reduce an Assistant Personnel Specialist position from 1.0 FTE to 0.5 FTE to reflect actual levels of work. This position was originally funded at a 0.6 FTE level. The associated funding of approximately \$5,000 is reduced.

Increase a Senior Grants & Contracts Specialist from 0.5 FTE to 1.0 FTE to accommodate changes in contract management requirements and reflect actual hours worked by existing staff. This increase will be covered within existing funding.

Eliminate an Administrative Specialist 1 position and its associated funding by approximately \$53,000. The result is the loss of the receptionist for greeting and directing visitors and calls, and staffing for administrative functions, such as database maintenance and mail distribution.

Transfer in a total of 2.15 FTEs from seven positions from the Community Development program to reflect the actual position assignments. Positions affected are 0.15 FTE Senior Accountant, 0.25 FTE Accounting Technician 2, 0.4 FTE Executive 3, 0.3 FTE Senior Grants & Contracts Specialist, 0.3 FTE Senior Personnel Specialist, 0.25 FTE Strategic Advisor 1 and 0.5 FTE General Government Manager 2.

Transfer in a total of 0.6 FTEs from four positions from the Work Force Development program to reflect the actual position assignments. Positions affected are 0.1 FTE Senior Accountant, 0.1 FTE Accounting Technician 2, 0.2 FTE Executive 3, 0.2 FTE Senior Grants & Contracts Specialist.

Transfer in a total of 0.5 FTEs from five positions from the Business Development program to reflect the actual position assignments. Positions affected are 0.05 FTE Senior Accountant, 0.05 FTE Accounting Technician 2, 0.2 FTE Executive 3, 0.1 FTE Senior Personnel Specialist and a 0.1 FTE Strategic Advisor 1.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$23,000, for a net reduction from the 2004 Adopted Budget to the 2005 Adopted Budget of approximately \$157,000.

|                              | 2003      | 2004      | 2005      | 2006            |
|------------------------------|-----------|-----------|-----------|-----------------|
| Expenditures/FTE             | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Management and Operations    | 1,439,903 | 1,318,601 | 1,161,990 | 1,244,994       |
| Full-time Equivalents Total* | 7.75      | 7.75      | 10.00     | 10.00           |

 $<sup>{\</sup>it *FTE}\ totals\ provided\ for\ information\ purposes\ only.\ Authorized\ positions\ are\ reflected\ in\ the\ Position\ List\ Appendix.$ 

## Office of Economic Development: Work Force Development Purpose Statement

The purpose of the Work Force Development program is to provide work force development services to businesses, community organizations, residents, the Mayor, City Council, and other public decision makers so employers meet their need for qualified workers, and all residents, particularly those who are disadvantaged, secure and retain family-wage jobs.

#### **Program Summary**

As part of the Citywide reduction to the General Subfund in the first quarter of 2004, the Work Force Development Program is reduced by \$83,000.

Reduce the Seattle Jobs Initiative (SJI) by approximately \$57,000. The City's reduction in general fund support to SJI will be offset by an increase in private fund-raising efforts. There is no anticipated reduction in services to the City from SJI.

As part of the 2004 Executive vacant position review process, eliminate a Senior Community Development Specialist position and its associated CDBG funding of approximately \$85,000. Capacity to administer the contract on the new preapprenticeship training program through the Rainier Valley Community Development Fund is reduced.

Transfer out a total of 0.6 FTEs from four positions to the Management and Operations program to reflect the actual position assignments. Positions affected are 0.1 FTE Senior Accountant, 0.1 FTE Accounting Technician 2, 0.2 FTE Executive 3, 0.2 FTE Senior Grants & Contracts Specialist.

Transfer out 0.15 FTE Strategic Advisor 2 position to the Business Development program to reflect the actual position assignment.

Citywide adjustments to inflation assumptions increase the budget by \$40,000, for a net reduction from the 2004 Adopted Budget to the 2005 Adopted Budget of approximately \$100,000.

|                              | 2003      | 2004      | 2005      | 2006            |  |
|------------------------------|-----------|-----------|-----------|-----------------|--|
| Expenditures/FTE             | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |  |
| Work Force Development       | 2,888,398 | 2,667,391 | 2,567,900 | 2,509,593       |  |
| Full-time Equivalents Total* | 3.00      | 2.25      | 0.50      | 0.50            |  |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

### Office of Housing

#### **Bill Rumpf, Acting Director**

#### **Contact Information**

Department Information Line: (206) 684-0721

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: http://seattle.gov/housing/

#### **Department Description**

The mission of the Office of Housing (OH) is to invest in and promote the development and preservation of affordable housing for the City to thrive. In order to accomplish this mission, OH has established four programs, including the Multi-Family Production and Preservation program, Homeownership and Sustainability program, Community Development program, and the Administration and Management program.

The Multi-Family Production and Preservation program invests in the community by making long-term, low interest loans to developers to develop or preserve affordable multi-family rental housing. OH monitors the affordable housing portfolio to ensure the units remain affordable and serve the intended residents, and the buildings remain in good condition.

The Homeownership and Sustainability program provides three types of loans and grants to low-income Seattle residents: loans for first-time home buyers, home repair loans to address health and safety and code repairs, and grants to make low-income housing more energy efficient.

The Community Development program provides strategic planning, program development, and disposition of vacant land for redevelopment purposes to increase housing opportunities for Seattle residents.

The Administration and Management program provides centralized leadership, coordination, technology, contracting, and financial management services to OH programs and capital projects.

#### **Policy and Program Changes**

The Office of Housing's 2005 Adopted and 2006 Endorsed Budget reflects net reductions in administrative expenses, staffing levels, and capital funding for low-income housing projects. The capital budget was reduced by almost \$3.8 million due to existing carryforward budget authority and lower program income revenues. As a result, the operating budget, which derives much of its funding from capital revenue sources, is also reduced by approximately \$673,000.

Various shifts between programs and between funds centralize the capital and administrative funding to more efficiently account for similar revenue streams. In addition, some administrative costs were shifted to the Community Development Block Grant (CDBG) budget.

#### **City Council Budget Changes and Provisos**

There are no Council changes or provisos.

|  | Summit            | 2003                  | 2004                 | 2005       | 2006            |
|--|-------------------|-----------------------|----------------------|------------|-----------------|
| Appropriations   | Code              | Actual                | Adopted              | Adopted    | Endorsed        |
| Housing and Community<br>Development Revenue Sharing -<br>17820 Budget Control Level | XZ-R3             | 690,062               | 0                    | 384,923    | 9,000           |
| Low Income Housing Fund 16400 Bu   | dget Contro       | l Level               |                      |            |                 |
| Homeownership and Sustainability -   | 16400             | 4,334,089             | 7,311,757            | 8,158,504  | 5,902,053       |
| Multi-Family Production and Preserv<br>16400   | vation -          | 17,313,179            | 27,141,861           | 22,125,482 | 22,051,290      |
| Low Income Housing Fund 16400<br>Budget Control Level                                | XZ-R1             | 21,647,268            | 34,453,618           | 30,283,986 | 27,953,343      |
| Office of Housing Operating Fund 16  | 600 Budget        | Control Level         |                      |            |                 |
| Administration and Management - 10   | 6600              | 1,320,739             | 1,330,548            | 974,151    | 1,008,335       |
| Community Development - 16600  |                   | 61,846                | 62,647               | 187,734    | 191,656         |
| Homeownership and Sustainability -   | 16600             | 503,265               | 868,718              | 449,667    | 471,464         |
| Multi-Family Production and Preserv<br>16600   | vation -          | 641,701               | 917,203              | 893,055    | 940,212         |
| Office of Housing Operating Fund<br>16600 Budget Control Level                       | XZ-R2             | 2,527,551             | 3,179,116            | 2,504,607  | 2,611,667       |
| <b>Department Total</b>  |                   | 24,864,881            | 37,632,734           | 33,173,516 | 30,574,010      |
| Department Full-time Equivalents To  |                   | 43.50                 | 43.25                | 41.75      | 41.00           |
| *FTE totals provided for information purposes only                                   | v. Authorized pos | sitions are reflected | in the Position List | Appendix.  |                 |
|  |                   | 2003                  | 2004                 | 2005       | 2006            |
| Resources  |                   | Actual                | Adopted              | Adopted    | <b>Endorsed</b> |
| Other  |                   | 24,864,881            | 37,632,734           | 33,173,516 | 30,574,010      |
| Department Total   |                   | 24,864,881            | 37,632,734           | 33,173,516 | 30,574,010      |

#### <u>Housing and Community Development Revenue Sharing - 17820 Budget</u> Control Level

#### **Purpose Statement**

The Housing and Community Development Revenue Sharing Fund 17820 is a Citywide fund OH accesses to fund multi-family production. Multi-family production activity is also funded by the Low Income Housing Fund 16400 and the Office of Housing Operating Fund 16600.

The Multi-Family Production and Preservation program invests in the community by making long-term, low interest loans to developers to develop or preserve affordable multi-family rental housing. OH monitors the affordable housing portfolio to ensure the units remain affordable and serve the intended residents and the buildings remain in good condition.

#### **Summary**

The 2005 Adopted Budget reflects a net increase of approximately \$385,000 due to projected loan payoffs in 2005. Projected program income of \$9,000 is expected in 2006.

|  | 2003    | 2004    | 2005    | 2006            |
|--|---------|---------|---------|-----------------|
| Expenditures                               | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| Multi-Family Production and Preservation - | 690,062 | 0       | 384,923 | 9,000           |
| 17820                                      |         |         |         |                 |

#### **Low Income Housing Fund 16400 Budget Control Level**

#### **Purpose Statement**

The Low Income Housing Fund 16400 is used by the Office of Housing to fund multi-family production, and homeownership and sustainability.

| Program Expenditures                             | 2003       | 2004       | 2005       | 2006       |
|--|------------|------------|------------|------------|
|  | Actual     | Adopted    | Adopted    | Endorsed   |
| Homeownership and Sustainability - 16400         | 4,334,089  | 7,311,757  | 8,158,504  | 5,902,053  |
| Multi-Family Production and Preservation - 16400 | 17,313,179 | 27,141,861 | 22,125,482 | 22,051,290 |
| Total  | 21,647,268 | 34,453,618 | 30,283,986 | 27,953,343 |

### Low Income Housing Fund 16400: Homeownership and Sustainability - 16400

#### **Purpose Statement**

The Homeownership and Sustainability program provides three types of loans and grants to low-income Seattle residents: loans for first-time home buyers, home repair loans to address health and safety and code repairs, and grants to make low-income housing more energy efficient.

#### **Program Summary**

Increase the budget by \$723,000 by budgeting two-year weatherization grants in the year the grant term begins rather than pro-rating over multiple budget years.

Increase the budget by \$398,000 to reflect an increase in homebuyer loan payoffs and an increase in the HOME grant dollars for the new American Dream Downpayment Initiative (ADDI).

Increase the budget by \$80,000 from the sale of I-90 property. Proceeds from the sale will be used to retire existing State of Washington loans associated with those properties.

Reduce the budget by \$155,000 for lower interest earnings on fund balance.

Reduce the budget request by \$200,000 because carryforward budget exists. (When the budget is adopted, each department is granted "authority" to spend funds. In the OH budget, the Office has many fund sources with automatic carryforward provisions allowing them to carry spending authority over to the next year without having to seek separate City Council approval.)

The Adopted Budget reflects a net increase of approximately \$846,000.

|  | 2003      | 2004      | 2005      | 2006            |
|--|-----------|-----------|-----------|-----------------|
| Expenditures                             | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Homeownership and Sustainability - 16400 | 4,334,089 | 7,311,757 | 8,158,504 | 5,902,053       |

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## Low Income Housing Fund 16400: Multi-Family Production and Preservation - 16400

#### **Purpose Statement**

The Multi-Family Production and Preservation program invests in the community by making long-term, low interest loans to developers to develop or preserve affordable multi-family rental housing. OH monitors the affordable housing portfolio to ensure the units remain affordable, serve the intended residents, and the buildings remain in good condition.

#### **Program Summary**

Reduce the budget by \$4.39 million to reflect no outstanding bridge loans projected to be repaid in 2005. Interest earnings on fund balances are also projected to be lower due to lower interest rates.

Reduce the budget request by \$726,000 because carryforward budget exists. (When the budget is adopted, each department is granted "authority" to spend funds. In the OH budget, the Office has many fund sources with automatic carryforward provisions allowing them to carry spending authority over to the next year without having to seek separate City Council approval.)

Increase the budget by \$104,000 due to an increase in HOME grants.

The 2005 Adopted Budget reflects a net reduction of approximately \$5.02 million.

|  | 2003       | 2004       | 2005       | 2006            |
|--|------------|------------|------------|-----------------|
| Expenditures                                     | Actual     | Adopted    | Adopted    | <b>Endorsed</b> |
| Multi-Family Production and Preservation - 16400 | 17,313,179 | 27,141,861 | 22,125,482 | 22,051,290      |

#### Office of Housing Operating Fund 16600 Budget Control Level

#### **Purpose Statement**

The Office of Housing Operating Fund 16600 is used by OH to fund the department's administration activities.

| Program Expenditures                             | 2003      | 2004      | 2005      | 2006            |
|--|-----------|-----------|-----------|-----------------|
|  | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Administration and Management - 16600            | 1,320,739 | 1,330,548 | 974,151   | 1,008,335       |
| Community Development - 16600                    | 61,846    | 62,647    | 187,734   | 191,656         |
| Homeownership and Sustainability - 16600         | 503,265   | 868,718   | 449,667   | 471,464         |
| Multi-Family Production and Preservation - 16600 | 641,701   | 917,203   | 893,055   | 940,212         |
| Total  | 2,527,551 | 3,179,116 | 2,504,607 | 2,611,667       |
| Full-time Equivalents Total *                    | 43.50     | 43.25     | 41.75     | 41.00           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

## Office of Housing Operating Fund 16600: Administration and Management - 16600

#### **Purpose Statement**

The purpose of the Administration and Management program is to provide centralized leadership, coordination, technology, contracting, and financial management support services to Office of Housing programs and capital projects to facilitate the production of affordable housing for Seattle residents.

#### **Program Summary**

Eliminate 1.0 FTE Senior Development Finance Specialist position and reduce an Administrative Specialist position from 1.0 FTE to 0.5 FTE for a savings of \$112,000.

Reduce the budget by approximately \$238,000 associated with the transfer of rent, legal services and other interfund allocations to the Community Development Block Grant budget.

Transfer approximately \$36,000 in weatherization grants from the Low-Income Housing Fund 16400 to centralize capital funding.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$30,000, for a total reduction from the 2004 Adopted Budget to the 2005 Adopted Budget of approximately \$356,000.

|                                       | 2003      | 2004      | 2005    | 2006            |
|---------------------------------------|-----------|-----------|---------|-----------------|
| Expenditures/FTE                      | Actual    | Adopted   | Adopted | <b>Endorsed</b> |
| Administration and Management - 16600 | 1,320,739 | 1,330,548 | 974,151 | 1,008,335       |
| Full-time Equivalents Total*          | 15.00     | 15.00     | 13.50   | 13.50           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

## Office of Housing Operating Fund 16600: Community Development - 16600

#### **Purpose Statement**

The purpose of the Community Development program is to provide strategic planning, program development, and vacant land redevelopment services to increase housing opportunities for Seattle residents.

#### **Program Summary**

Increase the budget by approximately \$131,000 to reflect a shift in funding for certain labor costs from the Community Development Block Grant budget to other sources of administrative funding within the Department.

Reduce the budget by approximately \$12,000 due to the consolidation of administrative expenses in the Administration and Management program.

Citywide adjustments to inflation assumptions increase the budget by \$6,000, for a total increase from the 2004 Adopted Budget to the 2005 Adopted Budget of approximately \$125,000.

|                               | 2003   | 2004    | 2005    | 2006            |
|-------------------------------|--------|---------|---------|-----------------|
| Expenditures/FTE              | Actual | Adopted | Adopted | <b>Endorsed</b> |
| Community Development - 16600 | 61,846 | 62,647  | 187,734 | 191,656         |
| Full-time Equivalents Total*  | 6.00   | 5.00    | 5.00    | 5.00            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

## Office of Housing Operating Fund 16600: Homeownership and Sustainability - 16600

#### **Purpose Statement**

The Homeownership and Sustainability program provides three types of loans and grants to low-income Seattle residents: loans for first time home-buyers, home repair loans to address health and safety and code repairs, and grants to make low-income housing more energy efficient.

#### **Program Summary**

Transfer approximately \$297,000 in weatherization grants to the Low-Income Housing Fund 16400 to centralize capital funding.

Reduce the budget by approximately \$145,000 to consolidate funding for operating supplies, equipment and occupancy costs into the Administration and Management program.

Citywide adjustments to inflation assumptions increase the budget by \$23,000, for a total reduction from the 2004 Adopted Budget to the 2005 Adopted Budget of approximately \$419,000.

|  | 2003                    | 2004                 | 2005      | 2006            |
|--|-------------------------|----------------------|-----------|-----------------|
| Expenditures/FTE   | Actual                  | Adopted              | Adopted   | <b>Endorsed</b> |
| Homeownership and Sustainability - 16600                       | 503,265                 | 868,718              | 449,667   | 471,464         |
| Full-time Equivalents Total*                                   | 11.00                   | 11.00                | 11.00     | 11.00           |
| *FTE totals provided for information purposes only. Authorized | positions are reflected | in the Position List | Appendix. |                 |

## Office of Housing Operating Fund 16600: Multi-Family Production and Preservation - 16600

#### **Purpose Statement**

The Multi-Family Production and Preservation program invests in the community by making long-term, low interest loans to developers to develop or preserve affordable multi-family rental housing. OH monitors the affordable housing portfolio to ensure the units remain affordable and serve the intended residents and the buildings remain in good condition.

#### **Program Summary**

Reduce the budget by approximately \$18,000 to consolidate funding for consultant costs in the Administration and Management program.

Reduce the budget by approximately \$33,000 for labor costs which will be paid out of the Community Development Block Grant budget.

Increase the budget by approximately \$2,000 for increased subscription and membership costs.

Eliminate a 0.75 FTE Strategic Advisor 1 position in 2006 which is associated with a grant contract ending that same year.

Citywide adjustments to inflation assumptions increase the budget by \$25,000, for a total reduction from the 2004 Adopted Budget to the 2005 Adopted Budget of approximately \$24,000.

|  | 2003    | 2004    | 2005    | 2006            |
|--|---------|---------|---------|-----------------|
| Expenditures/FTE                                 | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| Multi-Family Production and Preservation - 16600 | 641,701 | 917,203 | 893,055 | 940,212         |
| Full-time Equivalents Total*                     | 11.50   | 12.25   | 12.25   | 11.50           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

#### 2005 - 2006 Estimated Revenues for the Housing Fund

| Summit<br>Code | Source   | 2003<br>Actuals | 2004<br>Adopted | 2005<br>Adopted | 2006<br>Endorsed |
|----------------|--|-----------------|-----------------|-----------------|------------------|
| 433010         | Grants for Weatherization Program -<br>Federal | 196,778         | 265,982         | 0               | 0                |
| 434010         | Grants for Weatherization Program - State      | 87,822          | 139,301         | 0               | 0                |
| 434090         | State Grants - Pass Thru Grants                | (2,332)         | 0               | 0               | 0                |
| 439090         | Sound Family                                   | 0               | 43,890          | 46,000          | 46,000           |
| 541490         | Miscellaneous Revenues                         | 1,756,532       | 2,729,943       | 2,458,607       | 2,565,667        |
| 569990         | IF - Misc. Revenue                             | 481,514         | 0               | 0               | 0                |
|                | Total Housing Fund - 16600                     | 2,520,313       | 3,179,116       | 2,504,607       | 2,611,667        |
| Tota           | l Revenues                                     | 2,520,313       | 3,179,116       | 2,504,607       | 2,611,667        |

#### 2005 - 2006 Estimated Revenues for the Low-income Housing Fund

| Summit<br>Code | Source   | 2003<br>Actuals | 2004<br>Adopted | 2005<br>Adopted | 2006<br>Endorsed |
|----------------|--|-----------------|-----------------|-----------------|------------------|
| 411100         | Property Tax Levy  | 11,765,712      | 11,856,344      | 11,856,344      | 11,856,344       |
| 431010         | Federal Grants - Direct                                    | (297,684)       | 0               | 0               | 0                |
| 433010         | Grants for Weatherization Program - Federal                | 0               | 0               | 1,116,660       | 936,100          |
| 433090         | Federal Grants - Indirect - Pass                           | 1,060,483       | 906,382         | 0               | 0                |
| 434010         | Grants for Weatherization Program -<br>State               | 0               | 0               | 1,200,000       | 0                |
| 434090         | State Grants - Pass Thru Grants                            | (88,251)        | 750,000         | 0               | 0                |
| 439090         | Other Contributions and Donations                          | 0               | 1,000,000       | 1,000,000       | 1,000,000        |
| 439099         | Other Contrib./Pass-Thrus (including TDR Revenues)         | 190,000         | 0               | 42,403          | 22,800           |
| 441710         | Sales of Merchandise                                       | 50              | 0               | 0               | 0                |
| 461110         | Investment Earnings  | 928,829         | 1,673,984       | 1,258,000       | 1,258,000        |
| 461320         | Unrealized Gains/Losses                                    | (36)            | 0               | 0               | 0                |
| 461320         | Unrealized Gains/Losses - Inv GASB 31                      | (392,671)       | 0               | 0               | 0                |
| 461400         | Interest on Contracts/Notes Receivable                     | 526,257         | 2,002,326       | 122,000         | 65,000           |
| 462400         | Bldg/Other Space Rental Charge                             | 4,044           | 0               | 0               | 0                |
| 462500         | Bldg/Other Space Rental Charges                            | 11,284          | 25,000          | 45,371          | 27,082           |
| 462900         | Other Rents & Use Charges                                  | 15,798          | 0               | 0               | 0                |
| 469930         | Program Income - Miscellaneous<br>(Including Bridge Loans) | 3,695,519       | 9,628,704       | 6,604,900       | 5,880,000        |
| 469990         | Miscellaneous Revenues                                     | 44,255          | 500,000         | 500,000         | 500,000          |
| 471010         | Federal Grants - HOME Program                              | 4,207,671       | 4,748,480       | 5,175,912       | 5,045,620        |
| 485110         | Sales of Land & Building                                   | 106,582         | 0               | 0               | 0                |

#### 2005 - 2006 Estimated Revenues for the Low-income Housing Fund

| Summit<br>Code | Source  | 2003<br>Actuals | 2004<br>Adopted | 2005<br>Adopted | 2006<br>Endorsed |
|----------------|---|-----------------|-----------------|-----------------|------------------|
| 522111         | IF - Building & Structure Permit                  | 1,220           | 0               | 0               | 0                |
| 541490         | Miscellaneous Revenues                            | 230,239         | 1,362,397       | 1,362,397       | 1,362,397        |
| 569990         | IF - Misc. Revenues (includes Seattle City Light) | 241,779         | 0               | 0               | 0                |
|                | <b>Total Low Income Housing Fund - 16400</b>      | 22,251,079      | 34,453,617      | 30,283,987      | 27,953,343       |
| Tota           | l Revenues  | 22,251,079      | 34,453,617      | 30,283,987      | 27,953,343       |
|                | Use of (Contribution to) Fund Balance             | (603,811)       | 0               | 0               | 0                |
|                | <b>Total Low Income Housing Fund - 16400</b>      | (603,811)       | 0               | 0               | 0                |
| Tota           | l Resources                                       | 21,647,268      | 34,453,617      | 30,283,987      | 27,953,343       |

#### 2005 - 2006 Estimated Revenues for the Special Purpose Grants

| Summit<br>Code | Source  | 2003<br>Actuals | 2004<br>Adopted | 2005<br>Adopted | 2006<br>Endorsed |
|----------------|---|-----------------|-----------------|-----------------|------------------|
| 461110         | Investment Earnings   | 32,931          | 0               | 11,000          | 9,000            |
| 461320         | Unrealized Gains/Losses - Inv GASB 31                                 | (11,090)        | 0               | 0               | 0                |
| 461400         | Interest on Contracts/Notes Receivable                                | 27,630          | 0               | 115,000         | 0                |
| 469930         | Program Income - Miscellaneous<br>(Including Bridge Loans)            | 449,385         | 0               | 258,923         | 0                |
| 469990         | Miscellaneous Revenues  | 80              | 0               | 0               | 0                |
|                | Total Housing & Community Development<br>Revenue Sharing Fund - 17800 | 498,937         | 0               | 384,923         | 9,000            |
| Tota           | l Revenues  | 498,937         | 0               | 384,923         | 9,000            |

#### **Department Description**

The purpose of the Neighborhood Matching Subfund is to provide resources for Seattle's communities so the City's diverse neighborhoods are preserved and enhanced, and people are empowered to make positive contributions to their communities.

The Neighborhood Matching Subfund (NMF) was established in 1988 to support partnerships between the City of Seattle and neighborhood organizations to produce neighborhood-initiated planning, organizing, and improvement projects. The City provides a cash match to the community's contribution of volunteer labor, donated materials, and professional services or cash. Applications are accepted from neighborhood-based organizations of residents or businesses; local, community-based organizations that advocate for the interests of people of color; and ad-hoc groups of neighbors who form a committee for the purpose of a specific project.

Since 1997, the NMF has been divided into five categories: Large Projects (awards between \$15,000-\$100,000); Small and Simple Projects (awards of \$15,000 or less); Tree Fund (trees provided to neighborhood groups to plant along residential planting strips); Neighborhood Outreach (one-time awards up to \$750 for membership expansion or leadership development); and Management and Project Development (consultation and technical assistance to neighborhood groups, coordination of application and award process, and monitoring of funded projects). The Neighborhood Matching Fund is housed in and primarily staffed by the Department of Neighborhoods. Staff are also funded in the Department of Parks and Recreation and Seattle Department of Transportation.

#### **Policy and Program Changes**

The 2005 Adopted and 2006 Endorsed Budget reflects funding shifts among all five of the Neighborhood Matching Fund (NMF) programs. Fund balance from prior years was used in 2003 and 2004 to supplement the General Fund support for the NMF. In 2005, the remaining fund balance is used. In 2006, that fund balance is exhausted. In both years, funds are shifted from the Large Projects Fund to the Small and Simple Projects Fund to meet increased demand for funding for projects less than \$15,000.

In mid-2004, the City Council adopted Ordinance 121532, removing restrictions on spending in the NMF, and allowing the Department to fund Race and Social Justice projects in 2004. These projects are grassroots, community-initiated projects less than \$15,000, focused on race and social justice issues. The Department funded a second round of these projects in December 2004, and is convening a group of NMF stakeholders to review the NMF guidelines and propose changes to allow ongoing funding of Race and Social Justice projects through the NMF.

#### **City Council Budget Changes and Provisos**

There are no Council changes or provisos.

|  | Summit         | 2003      | 2004      | 2005      | 2006            |
|--|----------------|-----------|-----------|-----------|-----------------|
| Appropriations                                     | Code           | Actual    | Adopted   | Adopted   | Endorsed        |
| Neighborhood Matching Fund Bud                     | get Control Le | vel       |           |           |                 |
| Large Projects Fund                                |                | 2,401,246 | 1,719,576 | 1,317,768 | 1,218,970       |
| Management and Project Developr                    | nent           | 627,338   | 895,853   | 908,309   | 929,146         |
| Neighborhood Outreach Fund                         |                | 9,466     | 10,000    | 13,000    | 13,000          |
| Small and Simple Projects Fund                     |                | 705,374   | 880,000   | 1,262,042 | 1,062,042       |
| Tree Fund  |                | 7,757     | 50,000    | 50,000    | 44,558          |
| Neighborhood Matching Fund<br>Budget Control Level | 2IN00          | 3,751,180 | 3,555,429 | 3,551,119 | 3,267,716       |
| Department Total                                   |                | 3,751,180 | 3,555,429 | 3,551,119 | 3,267,716       |
|  |                | 2003      | 2004      | 2005      | 2006            |
| Resources  |                | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| General Subfund                                    |                | 3,413,000 | 3,168,429 | 3,197,119 | 3,267,716       |
| Other  |                | 338,180   | 387,000   | 354,000   | 0               |
| Department Total                                   |                | 3,751,180 | 3,555,429 | 3,551,119 | 3,267,716       |

#### **Neighborhood Matching Fund Budget Control Level**

#### **Purpose Statement**

The purpose of the Neighborhood Matching Fund is to support local grassroots actions within neighborhoods. The Neighborhood Matching Fund provides cash to match community contributions of volunteer labor, donated professional services or materials, or cash to implement neighborhood-based self-help projects.

| Program Expenditures               | 2003      | 2004      | 2005      | 2006            |
|------------------------------------|-----------|-----------|-----------|-----------------|
|                                    | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Large Projects Fund                | 2,401,246 | 1,719,576 | 1,317,768 | 1,218,970       |
| Management and Project Development | 627,338   | 895,853   | 908,309   | 929,146         |
| Neighborhood Outreach Fund         | 9,466     | 10,000    | 13,000    | 13,000          |
| Small and Simple Projects Fund     | 705,374   | 880,000   | 1,262,042 | 1,062,042       |
| Tree Fund                          | 7,757     | 50,000    | 50,000    | 44,558          |
| Total                              | 3,751,180 | 3,555,429 | 3,551,119 | 3,267,716       |

## **Neighborhood Matching Fund: Large Projects Fund Purpose Statement**

The purpose of the Large Projects Fund is to provide technical assistance and funding to neighborhood organizations initiating local improvement projects that require up to twelve months to complete, and more than \$15,000 in Neighborhood Matching Funds.

#### **Program Summary**

Reduce the Large Projects Fund by \$402,000 in 2005. Of this amount, \$382,000 is transferred to the Small and Simple Projects Fund, \$12,000 is transferred to the Management and Project Development program to retain the 2004 level of staffing for the NMF, and \$3,000 is transferred to the Neighborhood Outreach Fund.

|                     | 2003      | 2004      | 2005      | 2006            |
|---------------------|-----------|-----------|-----------|-----------------|
| Expenditures        | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Large Projects Fund | 2,401,246 | 1,719,576 | 1,317,768 | 1,218,970       |

## **Neighborhood Matching Fund: Management and Project Development Purpose Statement**

The purpose of the Management and Project Development program is to administer the Neighborhood Matching Fund by providing marketing and outreach to applicant groups; consulting and technical assistance for project development; coordinating the application, review, and award processes; and managing/monitoring funded projects to support high quality and successful completion of projects.

#### **Program Summary**

Transfer \$12,000 to this program from the Large Projects Fund to retain the 2004 level of NMF staffing and project-related expenses. Staff from the Department of Neighborhoods and the Department of Parks and Recreation are funded by this program. Position information can be found in those departments' sections of the budget book.

|                                    | 2003    | 2004    | 2005    | 2006            |
|------------------------------------|---------|---------|---------|-----------------|
| Expenditures                       | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| Management and Project Development | 627,338 | 895,853 | 908,309 | 929,146         |

## Neighborhood Matching Fund: Neighborhood Outreach Fund Purpose Statement

The purpose of the Neighborhood Outreach Fund is to provide one-time awards of up to \$750 to assist neighborhood-based organizations in recruiting members or in providing technical assistance or leadership training for their membership. Awards are available to neighborhood organizations with annual operating budgets under \$20,000.

#### **Program Summary**

Transfer \$3,000 to this program from the Large Projects Fund.

|                            | 2003   | 2004    | 2005    | 2006            |
|----------------------------|--------|---------|---------|-----------------|
| Expenditures               | Actual | Adopted | Adopted | <b>Endorsed</b> |
| Neighborhood Outreach Fund | 9,466  | 10,000  | 13,000  | 13,000          |

## Neighborhood Matching Fund: Small and Simple Projects Fund Purpose Statement

The purpose of the Small and Simple Projects Fund is to provide technical assistance and funding for local improvement projects initiated by neighborhood organizations that can be completed in six months or less, and require \$15,000 or less in funding.

#### **Program Summary**

Transfer \$382,000 to the Small and Simple Projects Fund from the Large Projects Fund in 2005. This increase allows for funding of 35-40 additional Small and Simple projects per year.

|                                | 2003    | 2004    | 2005      | 2006            |
|--------------------------------|---------|---------|-----------|-----------------|
| Expenditures                   | Actual  | Adopted | Adopted   | <b>Endorsed</b> |
| Small and Simple Projects Fund | 705,374 | 880,000 | 1,262,042 | 1,062,042       |

## **Neighborhood Matching Fund: Tree Fund Purpose Statement**

The purpose of the Tree Fund is to provide trees to neighborhood groups to plant along residential planting strips in exchange for ongoing care and maintenance.

#### **Program Summary**

There are no significant changes to this program in 2005.

|              | 2003   | 2004    | 2005    | 2006            |
|--------------|--------|---------|---------|-----------------|
| Expenditures | Actual | Adopted | Adopted | <b>Endorsed</b> |
| Tree Fund    | 7,757  | 50,000  | 50,000  | 44,558          |

#### 2005 - 2006 Estimated Revenues for the Neighborhood Matching Subfund

| Summit<br>Code | Source  | 2003<br>Actuals | 2004<br>Adopted | 2005<br>Adopted | 2006<br>Endorsed |
|----------------|---|-----------------|-----------------|-----------------|------------------|
| 587001         | Operating Transfer In From General Fund (00100) | 3,413,000       | 3,168,429       | 3,197,119       | 3,267,716        |
| Tota           | l Revenues                                      | 3,413,000       | 3,168,429       | 3,197,119       | 3,267,716        |
| 379100         | Use of Fund Balance                             | 338,180         | 387,000         | 354,000         | 0                |
| Tota           | l Resources                                     | 3,751,180       | 3,555,429       | 3,551,119       | 3,267,716        |

#### **Neighborhood Matching Subfund**

|             |   | 2003            | 2004            | 2005            | 2006            |
|-------------|---|-----------------|-----------------|-----------------|-----------------|
|             |   | Actual          | Adopted         | Adopted         | Endorsed        |
| Beginning   | g Fund Balance                          | \$<br>6,197,000 | \$<br>5,843,000 | \$<br>6,007,195 | \$<br>5,653,194 |
| Sources     |   |                 |                 |                 |                 |
|             | Direct Support from the General Subfund | \$<br>3,413,000 | \$<br>3,168,429 | \$<br>3,197,119 | \$<br>3,267,716 |
|             | Total Sources                           | 3,413,000       | 3,168,429       | 3,197,119       | 3,267,716       |
| Uses        |   |                 |                 |                 |                 |
|             | Appropriations                          | \$<br>-         | \$<br>3,555,429 | \$<br>3,551,119 | \$<br>3,267,716 |
|             | Expenditures                            | <br>3,751,180   | -               | -               | -               |
|             | Total Uses                              | 3,751,180       | 3,555,429       | 3,551,119       | 3,267,716       |
| Accounting  | g Adjustment                            | \$<br>148,375   | \$<br>-         | \$<br>-         | \$<br>-         |
| Fund Bala   | ince                                    | \$<br>6,007,195 | \$<br>5,456,000 | \$<br>5,653,194 | \$<br>5,653,194 |
| Reserves    | Against Fund Balance                    | \$<br>5,602,000 | \$<br>5,456,000 | \$<br>5,653,194 | \$<br>5,653,194 |
| Available E | Balance                                 | \$<br>405,195   | \$<br>-         | \$<br>-         | \$<br>-         |

### Department of Neighborhoods

#### Yvonne Sanchez, Director

#### **Contact Information**

Department Information Line: (206) 684-0464

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: http://www.seattle.gov/neighborhoods/

#### **Department Description**

The Department of Neighborhoods works to bring government closer to the residents of Seattle by engaging them in civic participation, helping them become empowered to make positive contributions to their communities, and by involving more of Seattle's under-represented residents, including communities of color and immigrants, in civic discourse, processes, and opportunities. The Department of Neighborhoods has five major operating functions:

Administration and Historic Preservation: Administration provides executive leadership, communications, race relations and social justice, and operational support for the entire Department. Historic Preservation provides technical assistance, outreach and education to the general public, owners of historic properties, government agencies and elected officials in order to identify, protect, rehabilitate and re-use historic properties.

The Community Building Division includes the P-Patch, Neighborhood Matching Fund, Neighborhood District Coordinators, major institutions support, and neighborhood plan implementation functions.

The Operations and Customer Service Division includes the Citizens Service Bureau, Neighborhood Payment and Information Services, Finance, Human Resources, and Information Technology functions.

The Office for Education builds linkages between the City of Seattle and Seattle Public Schools. It administers the Families and Education Levy, provides policy direction to help children succeed in school, strengthens school-community connections, and increases access to high-quality early learning and care and out-of-school-time programs.

The Research and Prevention Division includes the Data Analysis, Neighborhood Action Team, and Communities That Care (CTC) functions. Data Analysis and Neighborhood Action Team use data, technology, and structured problem-solving to address public safety issues and chronic nuisances affecting neighborhoods. CTC engages neighborhood-based community groups in reviewing data that reflects how their youth and families are doing and how connected they feel to their community, and in determining programs that can affect choices young people make about staying in school and out of trouble.

#### **Policy and Program Changes**

As part of the Citywide reduction to the General Subfund in the first quarter of 2004, funds were reduced in the Department of Neighborhoods for the historic resources survey, a contract with the King County Dispute Resolution Center, and office supplies and postage Department-wide.

In the 2005 Adopted Budget, information technology and administrative staffing are reduced. In addition, funds are reduced and reallocated to other priorities in the City Children's Budget.

Funds are added for passport processing at several Neighborhood Service Centers; additional revenue collected from passport fees pays for the staff.

#### **City Council Budget Changes and Provisos**

The City Council restored funding to contracts with the King County Bar Association and Seattle Neighborhood Group. Council also restored funding for work study students to staff non-payment Neighborhood Service Centers. A new fee is added to fund a position that staffs the Department's role in major institution master planning.

The Council adopted a number of operating and capital budget provisos, as follows:

Of the appropriation for 2005 for the Department of Neighborhoods, Research and Prevention BCL, \$26,900 is appropriated solely for the Seattle Neighborhood Group, (and for the amount endorsed for 2006, \$27,200 is expected to be appropriated solely for the Seattle Neighborhood Group) and may be spent for no other purpose.

Of the appropriation for 2005 for the Department of Neighborhoods Community Building BCL, \$8,900 is appropriated solely for the King County Bar Association Legal Clinics (and for the amount endorsed for 2006, \$9,000 is expected to be appropriated solely for the King County Bar Association Legal Clinics) and may be spent for no other purpose.

Of the appropriation for 2005 for the Department of Neighborhoods, Community Building BCL, \$26,300 is appropriated solely for 0.5 FTE Research and Evaluation Assistant (and for the amount endorsed for 2006, \$27,800 is expected to be appropriated solely for 0.5 FTE Research and Evaluation Assistant) and may be spent for no other purpose.

| Appropriations  | Summit<br>Code | 2003<br>Actual | 2004<br>Adopted | 2005<br>Adopted | 2006<br>Endorsed |
|---|----------------|----------------|-----------------|-----------------|------------------|
| Administration and Historic Preserva                              |                |                | raopteu         | Tuopteu         | Lindorsed        |
| Communications  | non Buuget     | 106,517        | 123,168         | 120,162         | 124,706          |
| Executive Leadership  |                | 248,256        | 213,375         | 220,403         | 227,741          |
| Historic Preservation   |                | 660,268        | 521,841         | 503,521         | 519,492          |
| Internal Operations/Administrative Se                             | ervices        | 1,273,783      | 1,527,596       | 1,314,328       | 1,359,294        |
| Administration and Historic Preservation Budget Control Level     | I3100          | 2,288,824      | 2,385,980       | 2,158,414       | 2,231,233        |
| <b>Community Building Budget Control</b>                          | Level          |                |                 |                 |                  |
| Involving All Neighbors   |                | 92,241         | 52,336          | 57,779          | 60,223           |
| Major Institutions and Project Manag                              | ement          | 0              | 176,883         | 192,100         | 192,002          |
| Neighborhood District Coordinators                                |                | 1,271,503      | 1,318,863       | 1,398,933       | 1,439,744        |
| Neighborhood Leadership Program                                   |                | 20,974         | 0               | 0               | 0                |
| Neighborhood Matching Fund Admir                                  | istration      | 650,834        | 0               | 0               | 0                |
| P-Patch   |                | 431,901        | 474,654         | 492,559         | 508,356          |
| Community Building Budget<br>Control Level                        | <b>I3300</b>   | 2,467,453      | 2,022,736       | 2,141,371       | 2,200,325        |
| <b>Customer Service Budget Control Lev</b>                        | el             |                |                 |                 |                  |
| Citizens Service Bureau   |                | 398,166        | 411,993         | 430,081         | 443,321          |
| Neighborhood Payment and Informat Services                        | ion            | 1,321,663      | 1,330,815       | 1,419,564       | 1,461,315        |
| <b>Customer Service Budget Control</b><br><b>Level</b>            | 13200          | 1,719,829      | 1,742,808       | 1,849,645       | 1,904,636        |
| Neighborhood Preservation and Devel                               | opment Bud     | lget Control L | evel            |                 |                  |
| Major Institutions/Schools  |                | 154,183        | 0               | 0               | 0                |
| Neighborhood Plan Implementation                                  |                | 553,740        | 0               | 0               | 0                |
| Neighborhood Preservation and<br>Development Budget Control Level | <b>I3400</b>   | 707,924        | 0               | 0               | 0                |
| Office for Education Budget<br>Control Level                      | 13700          | 548,888        | 325,647         | 110,362         | 113,547          |

| Research and Prevention Budget Contro   | ol Level |                              |                                     |                 |           |
|---|----------|------------------------------|-------------------------------------|-----------------|-----------|
| Data Analysis   |          | 476,611                      | 257,119                             | 164,118         | 167,112   |
| Neighborhood Action Team  |          | 410,393                      | 407,525                             | 414,580         | 421,087   |
| Research and Prevention Budget<br>Control Level   | 13600    | 887,004                      | 664,644                             | 578,698         | 588,199   |
| Department Total  |          | 8,619,923                    | 7,141,815                           | 6,838,490       | 7,037,940 |
| Department Full-time Equivalents Total *FTE totals provided for information purposes only. As |          | 92.13 ositions are reflected | <b>87.00</b> in the Position List A | 86.25 Appendix. | 86.25     |
|   |          | 2003                         | 2004                                | 2005            | 2006      |
| Resources   |          | Actual                       | Adopted                             | Adopted         | Endorsed  |
| General Subfund   |          | 8,619,923                    | 7,141,815                           | 6,838,490       | 7,037,940 |
| Department Total  |          | 8,619,923                    | 7,141,815                           | 6,838,490       | 7,037,940 |

#### **Selected Midyear Performance Measures**

### Committed to preserving and enhancing Seattle's diverse neighborhoods and bringing government closer to all people

Total number of transactions processed by seven neighborhood payment and information sites

 2003 Year End Actuals
 257,542

 2004 Midyear Actuals
 136,823

 2004 Year End Projections
 270,000

Total number of information calls, requests, or complaints handled by Citizens Service Bureau

 2003 Year End Actuals
 62,742

 2004 Midyear Actuals
 30,362

 2004 Year End Projections
 63,000

Turnaround time goals for reviewing Certificates of Approval by the six Historic Preservation Boards and the

Landmarks Board

2003 Year End Actuals 1.65 days City review from receipt of Certificate of Approval application to

owner notification as to whether application complete; 19.05 days from

complete application to Board action

2004 Midyear Actuals 1.65 days City review from receipt of Certificate of Approval application to

notification to owner as to whether application is complete; 15.26 days

from complete application to Board action

2004 Year End Projections 28 days of City review time from application date to determination of

completeness; 45 days of City review time from complete application to

Board action (timelines set by state legislation)

## Committed to empowering Seattle residents to make positive contributions in their communities and promote a strong sense of community in neighborhoods through civic engagement, community partnership, and grassroots action

Total number of NMF projects awarded funding

2003 Year End Actuals 103 (mid-year budget reduction resulted in the elimination of three award

cycles)

2004 Midyear Actuals 86 (includes 17 projects that were not awarded in 2003 due to budget

reductions)

2004 Year End Projections 160

Total number of Seattle residents involved in NMF projects (Note: budget reductions to the NMF in 2003 and 2004 impact mid-year results and year-end goals)

2003 Year End Actuals9,9012004 Midyear Actuals2,9882004 Year End Projections7,000

Total value of community resources leveraged through the NMF Program (Note: budget reductions to the NMF in 2003 and 2004 impact mid-year results and year-end goals)

 2003 Year End Actuals
 \$9,466,651

 2004 Midyear Actuals
 \$2,588,621

 2004 Year End Projections
 \$6,000,000

#### **Administration and Historic Preservation Budget Control Level**

#### **Purpose Statement**

The purpose of the Administration and Historic Preservation Budget Control Level is to provide executive leadership, communications, and operations support for the Department so that it can accomplish its overall purpose. Historic Preservation staff provide technical assistance, outreach and education to the general public, owners of historic properties, government agencies and elected officials in order to identify, protect, rehabilitate and re-use historic properties.

| Program Expenditures                        | 2003      | 2004      | 2005      | 2006            |
|---|-----------|-----------|-----------|-----------------|
|   | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Communications                              | 106,517   | 123,168   | 120,162   | 124,706         |
| Executive Leadership                        | 248,256   | 213,375   | 220,403   | 227,741         |
| Historic Preservation                       | 660,268   | 521,841   | 503,521   | 519,492         |
| Internal Operations/Administrative Services | 1,273,783 | 1,527,596 | 1,314,328 | 1,359,294       |
| Total                                       | 2,288,824 | 2,385,980 | 2,158,414 | 2,231,233       |
| Full-time Equivalents Total *               | 22.13     | 22.75     | 20.50     | 20.50           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

## Administration and Historic Preservation: Communications Purpose Statement

The purpose of the Communications program is to provide print and electronic information in order to increase citizen participation in the Department's programs and services as well as other opportunities for citizen involvement.

#### **Program Summary**

Citywide adjustments to inflation assumptions and technical adjustments reduce the budget for this program by approximately \$3,000.

|                              | 2003    | 2004    | 2005    | 2006            |
|------------------------------|---------|---------|---------|-----------------|
| Expenditures/FTE             | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| Communications               | 106,517 | 123,168 | 120,162 | 124,706         |
| Full-time Equivalents Total* | 1.00    | 1.00    | 1.00    | 1.00            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

## Administration and Historic Preservation: Executive Leadership Purpose Statement

The purpose of the Executive Leadership program is to provide leadership in fulfilling the Department's mission, and to facilitate the Department's communication and interaction with other City departments, external agencies, elected officials, and the public.

#### **Program Summary**

Citywide adjustments to inflation assumptions and technical adjustments increase the budget for this program by approximately \$7,000.

| Expenditures/FTE             | 2003<br>Actual | 2004<br>Adopted | 2005<br>Adopted | 2006<br>Endorsed |
|------------------------------|----------------|-----------------|-----------------|------------------|
|                              |                |                 |                 |                  |
| Full-time Equivalents Total* | 2.00           | 2.00            | 2.00            | 2.00             |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

#### Administration and Historic Preservation: Historic Preservation Purpose Statement

The purpose of the Historic Preservation program is to provide technical assistance, outreach, and education to the general public, owners of historic properties, government agencies, and elected officials in order to identify, protect, rehabilitate, and reuse historic properties.

#### **Program Summary**

As part of the Citywide reduction to the General Subfund in the first quarter of 2004, the Historic Preservation Program is reduced by \$31,000.

Increase an existing Community Development Specialist position by 0.25 FTE. This position is funded by Community Development Block Grant funds, and provides Section 106 historic preservation review for all City projects funded with federal Block Grant funds.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$13,000, for a net decrease from the 2004 Adopted Budget to the 2005 Adopted Budget of approximately \$18,000.

| Expenditures/FTE             | 2003<br>Actual | 2004<br>Adopted | 2005<br>Adopted | 2006<br>Endorsed |
|------------------------------|----------------|-----------------|-----------------|------------------|
|                              |                |                 |                 |                  |
| Full-time Equivalents Total* | 6.40           | 6.25            | 6.50            | 6.50             |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# Administration and Historic Preservation: Internal Operations/Administrative Services Purpose Statement

The purpose of the Internal Operations/Administrative Services program is to manage financial, human resources, facility, administrative, and information technology services so that the Department's employees serve customers efficiently and effectively.

#### **Program Summary**

As part of the Citywide reduction to the General Subfund in the first quarter of 2004, the Internal Operations/Administrative Services Program is reduced by \$93,000.

Eliminate an Information Technology Professional B position and 0.5 FTE Administrative Specialist 2 position, reducing this program's budget by \$106,000. Transfer 1.0 FTE Research and Evaluation Assistant and \$62,000 to the Neighborhood District Coordinators program.

Transfer approximately \$17,000 to this program from the Neighborhood Payment and Information Systems program. These funds pay for allocated rent costs, and are more accurately displayed in this program.

Reduce program budget by approximately \$8,000 to reflect technical adjustments. Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$39,000, for a total decrease from the 2004 Adopted Budget to the 2005 Adopted Budget of approximately \$213,000.

|   | 2003      | 2004      | 2005      | 2006            |
|---|-----------|-----------|-----------|-----------------|
| Expenditures/FTE                            | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Internal Operations/Administrative Services | 1,273,783 | 1,527,596 | 1,314,328 | 1,359,294       |
| Full-time Equivalents Total*                | 12.73     | 13.50     | 11.00     | 11.00           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

## **Community Building Budget Control Level**

### **Purpose Statement**

The purpose of the Community Building Budget Control Level is to deliver technical assistance, support services, and programs in neighborhoods so that local communities are strengthened, people become actively engaged in neighborhood improvement, resources are leveraged, and neighborhood-initiated projects are completed.

| Program Expenditures                      | 2003      | 2004      | 2005      | 2006            |
|---|-----------|-----------|-----------|-----------------|
|   | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Involving All Neighbors                   | 92,241    | 52,336    | 57,779    | 60,223          |
| Major Institutions and Project Management | 0         | 176,883   | 192,100   | 192,002         |
| Neighborhood District Coordinators        | 1,271,503 | 1,318,863 | 1,398,933 | 1,439,744       |
| Neighborhood Leadership Program           | 20,974    | 0         | 0         | 0               |
| Neighborhood Matching Fund Administration | 650,834   | 0         | 0         | 0               |
| P-Patch                                   | 431,901   | 474,654   | 492,559   | 508,356         |
| Total                                     | 2,467,453 | 2,022,736 | 2,141,371 | 2,200,325       |
| Full-time Equivalents Total *             | 30.50     | 32.50     | 34.00     | 34.00           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Community Building: Involving All Neighbors Purpose Statement**

The purpose of the Involving All Neighbors program is to promote the inclusion and participation of people with disabilities in neighborhood activities.

### **Program Summary**

Citywide adjustments to inflation assumptions and technical adjustments increase the budget for this program by approximately \$5,000.

|                              | 2003   | 2004    | 2005    | 2006            |
|------------------------------|--------|---------|---------|-----------------|
| Expenditures/FTE             | Actual | Adopted | Adopted | <b>Endorsed</b> |
| Involving All Neighbors      | 92,241 | 52,336  | 57,779  | 60,223          |
| Full-time Equivalents Total* | 1.00   | 1.00    | 1.00    | 1.00            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Community Building: Major Institutions and Project Management Purpose Statement**

The purpose of the Major Institutions and Project Management program is to ensure coordinated community involvement in the development, adoption and implementation of Major Institution Master Plans and facilitate, coordinate, and monitor City efforts to implement neighborhood plans and provide project management expertise to major implementation projects.

#### **Program Summary**

As part of the Citywide reduction to the General Subfund in the first quarter of 2004, the Major Institutions and Project Management Program is reduced by \$15,000.

Reduce funding for project management by approximately \$80,000 and abrogate 0.5 FTE Planning and Development Specialist 2.

Add 1.0 FTE and \$103,000 to this program for major institution master plan staffing. Funds will be generated from a new hourly fee charged to major institutions.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$7,000, for a net increase from the 2004 Adopted Budget to the 2005 Adopted Budget of approximately \$15,000.

|   | 2003   | 2004    | 2005    | 2006            |
|---|--------|---------|---------|-----------------|
| Expenditures/FTE                          | Actual | Adopted | Adopted | <b>Endorsed</b> |
| Major Institutions and Project Management | 0      | 176,883 | 192,100 | 192,002         |
| Full-time Equivalents Total*              | 0.00   | 2.00    | 2.50    | 2.50            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Community Building: Neighborhood District Coordinators Purpose Statement**

The purpose of the Neighborhood District Coordinators program is to provide a range of technical assistance and support services for citizens and neighborhood groups so that a sense of partnership is developed among neighborhood residents, businesses, and City government.

### **Program Summary**

As part of the Citywide reduction to the General Subfund in the first quarter of 2004, the Neighborhood District Coordinators program is reduced by \$16,000.

Abrogate an unfunded 0.5 FTE Administrative Specialist 2 position. The funding for this position was eliminated in the 2003 budget. Convert Temporary Employee to 0.5 FTE Office Assistant. Transfer 1.0 FTE Research and Evaluation Assistant and approximately \$62,000 to this program from the Internal Operations/Administrative Services program.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$34,000, for a net increase from the 2004 Adopted Budget to the 2005 Adopted Budget of approximately \$80,000

|  | 2003                         | 2004                  | 2005        | 2006            |
|--|------------------------------|-----------------------|-------------|-----------------|
| Expenditures/FTE   | Actual                       | Adopted               | Adopted     | <b>Endorsed</b> |
| Neighborhood District Coordinators                         | 1,271,503                    | 1,318,863             | 1,398,933   | 1,439,744       |
| Full-time Equivalents Total*                               | 14.10                        | 15.50                 | 16.50       | 16.50           |
| *FTE totals provided for information purposes only. Author | ized positions are reflected | d in the Position Lis | t Appendix. |                 |

# **Community Building: Neighborhood Leadership Program Purpose Statement**

The purpose of the Neighborhood Leadership program is to provide leadership training opportunities to Seattle community groups and residents to enhance leadership skills and increase the level of civic engagement.

### **Program Summary**

This program was eliminated in the 2004 Adopted Budget.

|                                 | 2003   | 2004    | 2005    | 2006            |
|---------------------------------|--------|---------|---------|-----------------|
| Expenditures                    | Actual | Adopted | Adopted | <b>Endorsed</b> |
| Neighborhood Leadership Program | 20,974 | 0       | 0       | 0               |

# Community Building: Neighborhood Matching Fund Administration Purpose Statement

The purpose of the Neighborhood Matching Fund (NMF) Administration program is to manage the NMF, work with other City departments and agencies involved in NMF projects, and support diverse neighborhood associations engaged in local improvement efforts so private resources are leveraged, neighborhood organizations are more self-reliant, effective partnerships are built between City government and neighborhoods, and neighborhood-initiated improvements are completed.

### **Program Summary**

Funding for Neighborhood Matching Fund staff was transferred to the Neighborhood Matching Subfund in 2004. Positions remain in the Department of Neighborhoods budget.

|   | 2003    | 2004    | 2005    | 2006            |
|---|---------|---------|---------|-----------------|
| Expenditures/FTE                          | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| Neighborhood Matching Fund Administration | 650,834 | 0       | 0       | 0               |
| Full-time Equivalents Total*              | 9.10    | 8.00    | 8.00    | 8.00            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# Community Building: P-Patch Purpose Statement

The purpose of the P-Patch program is to provide community gardens, gardening space, and related support to Seattle residents so open space is preserved and productive, particularly in high density communities; gardeners become more self-reliant; and P-Patches are focal points for community involvement.

#### **Program Summary**

Citywide adjustments to inflation assumptions and technical adjustments increase the budget for this program by \$18,000.

|                              | 2003    | 2004    | 2005    | 2006            |
|------------------------------|---------|---------|---------|-----------------|
| Expenditures/FTE             | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| P-Patch                      | 431,901 | 474,654 | 492,559 | 508,356         |
| Full-time Equivalents Total* | 6.30    | 6.00    | 6.00    | 6.00            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Customer Service Budget Control Level**

### **Purpose Statement**

The purpose of the Customer Service Budget Control Level is to provide information, services, and coordination of services to community members in relation to their neighborhood issues.

| Program Expenditures                          | 2003      | 2004      | 2005      | 2006            |
|---|-----------|-----------|-----------|-----------------|
|   | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Citizens Service Bureau                       | 398,166   | 411,993   | 430,081   | 443,321         |
| Neighborhood Payment and Information Services | 1,321,663 | 1,330,815 | 1,419,564 | 1,461,315       |
| Total   | 1,719,829 | 1,742,808 | 1,849,645 | 1,904,636       |
| Full-time Equivalents Total *                 | 22.15     | 22.75     | 23.75     | 23.75           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Customer Service: Citizens Service Bureau Purpose Statement**

The purpose of the Citizens Service Bureau is to assist Seattle residents to access services, resolve complaints, and get appropriate and timely responses from City government.

### **Program Summary**

Citywide adjustments to inflation assumptions and technical adjustments increase the budget for this program by \$18,000.

| Expenditures/FTE             | 2003    | 2004    | 2005    | 2006            |
|------------------------------|---------|---------|---------|-----------------|
|                              | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| Citizens Service Bureau      | 398,166 | 411,993 | 430,081 | 443,321         |
| Full-time Equivalents Total* | 6.40    | 6.25    | 6.25    | 6.25            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Customer Service: Neighborhood Payment and Information Services Purpose Statement**

The purpose of the Neighborhood Payment and Information Services program is to accept payment for public services and to provide information and referral services so that customers do business with the City more easily and are able to access City services where they live and work.

#### **Program Summary**

Increase program budget by \$5,000 to pay for additional operating costs for the new Lake City Neighborhood Service Center.

Increase program budget by \$68,000 to pay for additional passport processing staff at Neighborhood Service Centers. The additional revenue generated by passport fees will cover this increment and increase revenues to the General Fund. Add 0.75 FTE Customer Service Representatives for this purpose.

Increase a 0.75 FTE Senior Customer Service Representative at the Central Area Neighborhood Service Center to 1.0 FTE. Funding for this position is reimbursed by local cable companies, and is part of the Cable Customers Bill of Rights.

Transfer \$17,000 from this program to the Internal Operations/Administrative Services program. These funds pay for allocated rent costs, and are more accurately displayed in that program.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$33,000, for a net increase from the 2004 Adopted Budget to the 2005 Adopted Budget of approximately \$89,000

|   | 2003      | 2004      | 2005      | 2006            |
|---|-----------|-----------|-----------|-----------------|
| Expenditures/FTE                              | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Neighborhood Payment and Information Services | 1,321,663 | 1,330,815 | 1,419,564 | 1,461,315       |
| Full-time Equivalents Total*                  | 15.75     | 16.50     | 17.50     | 17.50           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

## **Neighborhood Preservation and Development Budget Control Level**

#### **Purpose Statement**

The purpose of the Neighborhood Preservation and Development Budget Control Level is to provide technical assistance, outreach, and education associated with the preservation of historic buildings; to ensure community involvement associated with the facility planning for schools and major institutions; and to facilitate, monitor, and coordinate the implementation of the adopted Neighborhood Plans so that Seattle neighborhoods are strengthened, important community buildings are preserved, and major institutions and schools are able to grow while being mindful of the neighborhoods in which they are located.

| Program Expenditures             | 2003    | 2004    | 2005    | 2006            |
|----------------------------------|---------|---------|---------|-----------------|
|                                  | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| Major Institutions/Schools       | 154,183 | 0       | 0       | 0               |
| Neighborhood Plan Implementation | 553,740 | 0       | 0       | 0               |
| Total                            | 707,924 | 0       | 0       | 0               |
| Full-time Equivalents Total *    | 8.35    | 0.00    | 0.00    | 0.00            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Neighborhood Preservation and Development: Major Institutions/Schools**

### **Purpose Statement**

The purpose of the Major Institutions/Schools program is to ensure community involvement in the development, adoption, and implementation (as required by the land use code) of Major Institution Master Plans and development plans for public schools so that hospitals, universities, and public schools can operate, grow, and develop with minimal negative impacts and maximum benefit to the City and surrounding neighborhoods.

#### **Program Summary**

This program was eliminated in the 2004 Adopted Budget. At that time, funding and positions were reduced and transferred to other programs within the Department.

| Expenditures/FTE             | 2003    | 2004    | 2005    | 2006     |
|------------------------------|---------|---------|---------|----------|
|                              | Actual  | Adopted | Adopted | Endorsed |
| Major Institutions/Schools   | 154,183 | 0       | 0       | 0        |
| Full-time Equivalents Total* | 1.60    | 0.00    | 0.00    | 0.00     |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Neighborhoods**

# Neighborhood Preservation and Development: Neighborhood Plan Implementation

### **Purpose Statement**

The purpose of the Neighborhood Plan Implementation program is to facilitate, monitor, and coordinate City efforts to implement the neighborhood plans for the community to implement high priority requests in the plans in the areas of the City anticipated to receive the most growth over the next 20 years.

#### **Program Summary**

This program was eliminated in the 2004 Adopted Budget. At that time, funding and positions were reduced and transferred to other programs within the Department.

|                                  | 2003    | 2004    | 2005    | 2006            |
|----------------------------------|---------|---------|---------|-----------------|
| Expenditures/FTE                 | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| Neighborhood Plan Implementation | 553,740 | 0       | 0       | 0               |
| Full-time Equivalents Total*     | 6.75    | 0.00    | 0.00    | 0.00            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Neighborhoods**

# Office for Education Budget Control Level

### **Purpose Statement**

The purpose of the Office for Education is to build linkages and a strong relationship between the City of Seattle and Seattle Public Schools, administer the Families and Education Levy, provide policy direction to help children succeed in school, strengthen school-community connections, and to achieve the vision of every Seattle child having access to high quality early care and out-of-school-time programs.

#### **Summary**

Transfer approximately \$158,000 from this program to the Human Services Department for the SOAR opportunity fund and administration funding for SOAR. An additional \$63,000 is reallocated to other priorities in the City Children's Budget, as described earlier in this document.

Transfer 1.0 FTE Administrative Staff Assistant to this program from the Data Analysis program, to better reflect the work of this position. There is no associated transfer of funds.

Citywide adjustments to inflation assumptions increase the budget for this program by \$6,000, for a net decrease from the 2004 Adopted to the 2005 Adopted Budget of approximately \$215,000.

|                              | 2003    | 2004    | 2005    | 2006            |
|------------------------------|---------|---------|---------|-----------------|
| Expenditures/FTE             | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| Office for Education         | 548,888 | 325,647 | 110,362 | 113,547         |
| Full-time Equivalents Total* | 5.00    | 4.00    | 5.00    | 5.00            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

## **Research and Prevention Budget Control Level**

#### **Purpose Statement**

The purpose of the Research and Prevention Budget Control Level is to provide a structured approach to planning programs and services by using data, technology, and analytic support to agencies and community groups so they can better address the needs of neighborhoods throughout the city.

| Program Expenditures          | 2003    | 2004    | 2005    | 2006            |
|-------------------------------|---------|---------|---------|-----------------|
| •                             | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| Data Analysis                 | 476,611 | 257,119 | 164,118 | 167,112         |
| Neighborhood Action Team      | 410,393 | 407,525 | 414,580 | 421,087         |
| Total                         | 887,004 | 664,644 | 578,698 | 588,199         |
| Full-time Equivalents Total * | 4.00    | 5.00    | 3.00    | 3.00            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# Research and Prevention: Data Analysis Purpose Statement

The purpose of the Data Analysis program is to use data, advanced technology, and structured problem-solving to address public safety issues in Seattle. The goal of the project is to gain a better understanding of the conditions that influence crime and disorder in neighborhoods, and to more effectively attack those problems. The CTC (Communities That Care) project also uses data to identify conditions that lead to problem behaviors by youth. Community progress toward reducing these behaviors is then measured by CTC and data analysis.

#### **Program Summary**

As part of the Citywide reduction to the General Subfund in the first quarter of 2004, the Data Analysis Program is reduced by \$96,000, and 1.0 FTE Strategic Advisor 3 is abrogated.

Transfer 1.0 FTE Administrative Staff Assistant from this program to the Office of Education program, to more accurately reflect the work of this position. There is no associated transfer of funds.

Citywide adjustments to inflation assumptions increase the budget by \$3,000, for total decrease from the 2004 Adopted Budget to the 2005 Adopted Budget of approximately \$93,000.

|                              | 2003    | 2004    | 2005    | 2006            |
|------------------------------|---------|---------|---------|-----------------|
| Expenditures/FTE             | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| Data Analysis                | 476,611 | 257,119 | 164,118 | 167,112         |
| Full-time Equivalents Total* | 3.00    | 4.00    | 2.00    | 2.00            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# Neighborhoods

# Research and Prevention: Neighborhood Action Team Purpose Statement

The purpose of the Neighborhood Action Team program is to manage an interdepartmental problem-solving approach on behalf of the City and Seattle's communities so that progress can be made towards resolving chronic public safety and/or livability issues.

### **Program Summary**

Citywide adjustments to inflation assumptions increase the budget for this program by \$7,000.

|                              | 2003    | 2004    | 2005    | 2006            |
|------------------------------|---------|---------|---------|-----------------|
| Expenditures/FTE             | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| Neighborhood Action Team     | 410,393 | 407,525 | 414,580 | 421,087         |
| Full-time Equivalents Total* | 1.00    | 1.00    | 1.00    | 1.00            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Department of Planning and Development**

# **Diane Sugimura, Director**

### **Contact Information**

Department Information Line: (206) 684-8600

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: http://www.seattle.gov/dpd/

### **Department Description**

The Department of Planning and Development (DPD), formerly Design, Construction and Land Use (DCLU), is responsible for both regulatory and long-range planning functions. On the regulatory side, the Department is responsible for developing policies and codes related to public safety, environmental protection, land use, construction, and rental housing, including:

- Seattle Land Use Code;
- State Environmental Policy Act (SEPA);
- Seattle Shoreline Master Plan;
- Environmental Critical Areas Ordinance (ECA);
- Seattle Building Code;
- Seattle Mechanical Code:
- Seattle Energy Code;
- Stormwater, Grading, and Drainage Control Ordinance;
- Housing and Building Maintenance Code; and,
- Seattle Noise Ordinance.

DPD reviews land use- and construction-related permits, annually approving over 23,000 permits and performing approximately 80,000 on-site inspections. The work includes public notice and involvement for Master Use Permits (MUPs); shoreline review; design review; approval of permits for construction, mechanical systems, site development, elevators, electrical installation, boilers, furnaces, refrigeration, signs and billboards; annual inspections of boilers and elevators; home seismic retrofits; and home improvement workshops in the community.

DPD enforces compliance with community standards for housing, zoning, shorelines, tenant relocation assistance, just-cause eviction, vacant buildings, noise, and development-related violation complaints, responding to over 4,600 complaints annually.

In June 2002, additional long-range physical planning functions were included in the Department's mission. These planning functions include monitoring and updating the City's Comprehensive Plan, evaluating regional growth management policy, developing sub-area and functional plans, implementing the Comprehensive and Neighborhood Plans, fostering urban design excellence in Seattle's public realm, and staffing the Planning and Design Commissions.

DPD services are funded by a variety of fees and from General Fund resources. The Department must be able to demonstrate that its fees are set to recover no more than the cost of related services. To provide this accountability, DPD uses cost accounting to measure the full cost of its programs. Although not displayed, each program is allocated a share of departmental administration and other overhead costs in order to report the full cost and calculate the revenue requirements of the program.

## **Policy and Program Changes**

The 2005 Adopted and 2006 Endorsed Budget reduces the General Subfund contribution across many programs while the budget from other funds, such as fees, is increased for more timely and improved City department coordination on permitting and inspections. Funding for priority projects, such as the Center City Strategy, Northgate and code simplifications is added to the Planning Division. Funding and staff for one-time projects such as the 10 Year Comprehensive Plan Update is reduced.

Resources for permits and inspections are added and realigned among the Operations Division programs for early coordination across City departments and resolution of technical issues facing an applicant during the permit pre-submittal process. The Department funds land use review completely through fees and transfers the permit coaching function from the Public Resource Center to the Applicant Services Center. This transfer allows the Operations staff to tailor to the needs of the applicant its responses to inquiries on City Code, and requests for assistance on permit application preparation or the permit process. The reallocation of resources across programs and redistribution of ongoing work enables the Department to continue enforcement work for violations such as vegetation overgrowth while Housing and Zoning Inspectors are reduced in the Code Compliance Division.

Other reductions in Code Compliance require the Department to work closely with the Law Department to prioritize compliance issues for efficient management and closure of cases. To reduce the impacts of reductions, resources are added to the Code Compliance program. Other adjustments across the Department include realignment of administrative and support staff to more accurately reflect the costs of programs and more equitably allocate the Department's overhead functions.

### **City Council Budget Changes and Provisos**

The City Council delayed the effective date of the Master Use Permits fee increases for small institutions until June 1, 2005 resulting in a General Fund increase and a like amount decreased from fee revenues. Council also approved the abrogation of two vacant Land Use Plans Examiner positions as these cuts were inadvertently omitted from the Proposed Budget.

The Council adopted a number of operating and capital budget provisos, as follows:

Of the appropriation for 2005 for the Department of Planning and Development's Planning Budget Control Level, \$320,000 is appropriated solely for Waterfront and Viaduct Planning, and may be spent for no other purpose.

Of the appropriation for 2005 for the Department of Planning and Development's Planning Budget Control Level, \$200,000 is appropriated solely for Land Use Code Simplification and may be spent for no other purpose. Code Simplification includes completion of changes to the Commercial provisions of the Land Use Code, and the scoping, analysis, and initial drafting of changes to the Multi-family provisions of the Land Use Code.

Of the appropriation for 2005 for the Department of Planning and Development's Planning Budget Control Level, \$200,000 is appropriated solely for Northgate planning efforts, and may be spent for no other purpose. Northgate Planning includes staffing the Stakeholders Group and development of neighborhood specific code amendments to encourage housing and respond to Resolution 30642.

Of the appropriation for 2005 for the Department of Planning and Development's Planning Budget Control Level, \$100,000 is appropriated solely for development of measures to encourage green buildings, and may be spent for no other purpose. This effort includes development of regulatory incentives - code amendments and other possible measures - for green buildings, particularly downtown.

Of the appropriation for 2005 for the Department of Planning and Development's Planning Budget Control Level, \$50,000 is appropriated solely for development of sustainability and growth management indicators, and may be spent for no other purpose.

None of the money appropriated for 2005 for the Department of Planning and Development Planning Budget Control Level can be spent for the South Downtown Study until authorized by future ordinance.

|  | Summit      | 2003       | 2004       | 2005       | 2006       |
|--|-------------|------------|------------|------------|------------|
| Appropriations   | Code        | Actual     | Adopted    | Adopted    | Endorsed   |
| Annual Certification & Inspection Budget Control Level | U24A0       | 1,936,427  | 2,469,924  | 2,716,668  | 2,757,286  |
| Code Compliance Budget Control<br>Level                | U2400       | 2,989,010  | 3,197,543  | 3,151,675  | 3,216,846  |
| <b>Construction Inspections Budget Con</b>             | itrol Level |            |            |            |            |
| <b>Building Inspections Program</b>                    |             | 2,757,240  | 4,404,840  | 4,714,457  | 4,814,784  |
| Electrical Inspections                                 |             | 2,061,659  | 2,747,265  | 3,011,540  | 3,073,829  |
| Signs and Billboards                                   |             | 139,904    | 216,091    | 225,990    | 230,347    |
| Site Review and Inspection                             |             | 1,619,555  | 2,163,417  | 2,405,260  | 2,453,846  |
| Construction Inspections Budget<br>Control Level       | U23A0       | 6,578,357  | 9,531,613  | 10,357,247 | 10,572,806 |
| <b>Construction Permit Services Budget</b>             | Control Lev | vel .      |            |            |            |
| Applicant Services Center                              |             | 3,693,828  | 4,354,943  | 5,043,613  | 5,148,932  |
| Construction Plans Administration                      |             | 4,114,095  | 5,604,081  | 7,203,563  | 7,376,672  |
| Operations Division Overhead                           |             | 1,309,197  | 1,068,000  | 1,774,299  | 1,830,241  |
| Public Resource Center                                 |             | 1,643,171  | 1,791,459  | 1,327,461  | 1,351,362  |
| Construction Permit Services<br>Budget Control Level   | U2300       | 10,760,290 | 12,818,483 | 15,348,936 | 15,707,207 |
| Contingent Budget Authority<br>Budget Control Level    | U2600U      | 0          | 0          | 0          | 0          |
| Department Strategy Budget Control                     | Level       |            |            |            |            |
| Community Relations                                    |             | 377,089    | 408,380    | 494,698    | 504,048    |
| Director's Office                                      |             | 814,938    | 897,809    | 752,580    | 766,986    |
| Finance and Accounting Services                        |             | 1,740,561  | 1,766,339  | 2,514,211  | 2,384,474  |
| Human Resources  |             | 932,478    | 951,662    | 995,121    | 1,004,296  |
| Information Technology Services                        |             | 3,044,364  | 2,776,493  | 3,743,251  | 3,798,879  |
| Department Strategy Budget<br>Control Level            | U2500       | 6,909,431  | 6,800,683  | 8,499,861  | 8,458,683  |
| Judgment and Claims Budget<br>Control Level            | U3000       | 1,399,970  | 1,399,970  | 332,633    | 332,633    |
| Land Use Services Budget Control<br>Level              | U2200       | 3,691,512  | 5,070,935  | 4,725,949  | 4,813,584  |

|  | Summit | 2003                         | 2004                        | 2005                           | 2006       |
|--|--------|------------------------------|-----------------------------|--------------------------------|------------|
| Appropriations   | Code   | Actual                       | Adopted                     | Adopted                        | Endorsed   |
| Planning Budget Control Level  |        |                              |                             |                                |            |
| Comprehensive and Regional Plann   | ing    | 443,928                      | 633,332                     | 526,894                        | 491,245    |
| Land Use Policy and Code Develop   | ment   | 1,139,672                    | 1,208,524                   | 1,171,245                      | 1,013,785  |
| Planning Commission  |        | 181,605                      | 187,050                     | 240,856                        | 130,294    |
| Planning Division Overhead   |        | 86,283                       | 170,907                     | 255,553                        | 260,772    |
| Urban Design   |        | 1,042,323                    | 1,306,005                   | 1,205,183                      | 1,175,512  |
| Planning Budget Control Level  | U2900  | 2,893,812                    | 3,505,818                   | 3,399,731                      | 3,071,608  |
| Process Improvements and<br>Technology Budget Control Level                          | U2800  | 1,873,908                    | 5,177,262                   | 4,941,252                      | 5,018,726  |
| Department Total   |        | 39,032,717                   | 49,972,231                  | 53,473,952                     | 53,949,379 |
| Department Full-time Equivalents T *FTE totals provided for information purposes on. |        | 348.75 sitions are reflected | 370.25 in the Position List | <b>374.00</b> <i>Appendix.</i> | 374.00     |
|  | 1      | 2003                         | 2004                        | 2005                           | 2006       |
| Resources  |        | Actual                       | Adopted                     | Adopted                        | Endorsed   |
| General Subfund  |        | 9,434,269                    | 9,754,481                   | 8,251,052                      | 7,847,743  |
| Other  |        | 29,598,448                   | 40,217,750                  | 45,222,900                     | 46,101,636 |
| Department Total   |        | 39,032,717                   | 49,972,231                  | 53,473,952                     | 53,949,379 |

# **Annual Certification & Inspection Budget Control Level**

#### **Purpose Statement**

The purpose of the Annual Certification and Inspection Budget Control Level is to provide inspections of mechanical equipment at installation and on an annual or biennial cycle in a fair, reasonable, efficient, and predictable manner. These services are provided to ensure that mechanical equipment is substantially maintained to applicable codes, legal requirements, and policies, and operated in a safe manner. The program also certifies that installers and mechanics are qualified by validation of work experience and testing of code knowledge to operate and maintain mechanical equipment.

#### Summary

Increase the Annual Certification and Inspection program budget by \$247,000 and 1.0 FTE to reflect costs associated with the conversion of a temporary building inspector to meet increased workload and accomplish state-mandated inspection requirements. Of the program budget increase, approximately \$178,000 is a result of the increases in Citywide cost allocations and inflation.

|                                     | 2003      | 2004      | 2005      | 2006            |
|-------------------------------------|-----------|-----------|-----------|-----------------|
| Expenditures/FTE                    | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Annual Certification and Inspection | 1,936,427 | 2,469,924 | 2,716,668 | 2,757,286       |
| Full-time Equivalents Total*        | 21.47     | 22.47     | 23.47     | 23.47           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

## **Code Compliance Budget Control Level**

### **Purpose Statement**

The purpose of the Code Compliance Budget Control Level is to ensure that properties and buildings are used and maintained in conformance with code standards, to facilitate enforcement actions against violators through the legal system, and to reduce the deterioration of structures and properties so that Seattle's housing stock lasts longer.

#### **Summary**

Reduce the budget by \$46,000 and 1.75 FTE for abrogations of a Housing and Zoning Inspector and a Code Compliance position, and reduction of a Housing and Zoning Inspector from full-time to part-time.

Other budget changes include technical transfers between programs, cost allocation increases and inflationary adjustments. Ongoing work such as vegetation overgrowth violation enforcement is redistributed among remaining staff while the Department, working closely with the Law Department, will prioritize compliance issues for efficient management and conclusion of cases. With the completion of the Hansen software project, staffing costs funded by the Process Improvement and Technology program are transferred to this program. The additional General Subfund enables the section to continue its focus on bringing City Code violators into compliance.

|                              | 2003      | 2004      | 2005      | 2006            |
|------------------------------|-----------|-----------|-----------|-----------------|
| Expenditures/FTE             | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Code Compliance              | 2,989,010 | 3,197,543 | 3,151,675 | 3,216,846       |
| Full-time Equivalents Total* | 33.96     | 33.46     | 31.71     | 31.71           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Construction Inspections Budget Control Level**

### **Purpose Statement**

The purpose of the Construction Inspections Budget Control Level is to provide timely on-site inspections of property under development to help ensure substantial compliance with applicable City codes, ordinances, and approved plans.

| Program Expenditures                | 2003      | 2004      | 2005       | 2006            |
|-------------------------------------|-----------|-----------|------------|-----------------|
|                                     | Actual    | Adopted   | Adopted    | <b>Endorsed</b> |
| <b>Building Inspections Program</b> | 2,757,240 | 4,404,840 | 4,714,457  | 4,814,784       |
| Electrical Inspections              | 2,061,659 | 2,747,265 | 3,011,540  | 3,073,829       |
| Signs and Billboards                | 139,904   | 216,091   | 225,990    | 230,347         |
| Site Review and Inspection          | 1,619,555 | 2,163,417 | 2,405,260  | 2,453,846       |
| Total                               | 6,578,357 | 9,531,613 | 10,357,247 | 10,572,806      |
| Full-time Equivalents Total *       | 67.06     | 67.06     | 70.06      | 70.06           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Construction Inspections: Building Inspections Program Purpose Statement**

The purpose of the Building Inspections program (formerly known as Construction Inspections) is to provide timely on-site inspections of property under development at predetermined stages of construction, and work closely with project architects, engineers, developers, contractors, and other City of Seattle departments in order to approve projects as substantially complying with applicable City codes, ordinances, and approved plans in order to issue final approvals for occupancy.

### **Program Summary**

Increase the budget by \$310,000 and 3.0 FTE to reflect transfers of staff and conversion of temporary staff hours to permanent positions, cost allocation increases, and inflationary adjustments. Staffing changes include transferring the Noise Inspection program from Code Compliance to more accurately reflect the staffing and budget for building inspections.

Included in this program budget is approximately \$1.1 million in contingent budget authority. Consistent with Council Resolution 30357, the Department prepares a budget that proposes contingent budget authority that may be granted in increments of expenditure and positions associated with increases of actual and revised forecasted revenues deviating from the original forecasted budgeted amounts.

|                                     | 2003      | 2004      | 2005      | 2006            |
|-------------------------------------|-----------|-----------|-----------|-----------------|
| Expenditures/FTE                    | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| <b>Building Inspections Program</b> | 2,757,240 | 4,404,840 | 4,714,457 | 4,814,784       |
| Full-time Equivalents Total*        | 28.27     | 28.27     | 31.27     | 31.27           |

 $<sup>*</sup>FTE\ totals\ provided\ for\ information\ purposes\ only.\ Authorized\ positions\ are\ reflected\ in\ the\ Position\ List\ Appendix.$ 

# **Construction Inspections: Electrical Inspections Purpose Statement**

The purpose of the Electrical Inspections program is to provide review of proposed electrical installations and on-site inspection of properties under development in a fair, reasonable, efficient, and predictable manner. These services are provided to ensure the electrical installations substantially comply with applicable codes, legal requirements, and approved plans.

### **Program Summary**

Increase the Electrical Inspections program budget by approximately \$264,000 to reflect adjustments for continuing the development of the Department's safety program and compensation for its field inspection staff. Over the biennium, the national code will be updated with extensive changes; this requires training on code changes which will address electrical safety issues for the inspection staff. The compensation adjustments for expert-level inspectors are contingent on review by the Personnel Department. Other budget changes include inflationary adjustments and position transfers, including an electrical inspector from the Process Improvement and Technology program, totaling approximately \$144,000 of the total increase to this program.

Included in this program budget is approximately \$285,000 in contingent budget authority. Consistent with Council Resolution 30357, the Department prepares a budget that proposes contingent budget authority that may be granted in increments of expenditure and positions associated with increases of actual and revised forecasted revenues deviating from the original forecasted budgeted amounts.

|                              | 2003      | 2004      | 2005      | 2006            |
|------------------------------|-----------|-----------|-----------|-----------------|
| Expenditures/FTE             | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Electrical Inspections       | 2,061,659 | 2,747,265 | 3,011,540 | 3,073,829       |
| Full-time Equivalents Total* | 18.59     | 18.59     | 18.59     | 18.59           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# Construction Inspections: Signs and Billboards Purpose Statement

The purpose of the Signs and Billboards program is to provide review of proposed sign installations and on-site inspection of properties under development in a fair, reasonable, efficient, and predictable manner. These services are provided to ensure sign installations comply with applicable codes, legal requirements, and approved plans.

#### **Program Summary**

Add approximately \$10,000 to the Signs and Billboards program budget for cost allocation and inflationary adjustments to more accurately reflect the cost of this program.

|                              | 2003    | 2004    | 2005    | 2006            |
|------------------------------|---------|---------|---------|-----------------|
| Expenditures/FTE             | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| Signs and Billboards         | 139,904 | 216,091 | 225,990 | 230,347         |
| Full-time Equivalents Total* | 1.29    | 1.29    | 1.29    | 1.29            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Construction Inspections: Site Review and Inspection Purpose Statement**

The purpose of the Site Review and Inspection program is to ensure construction projects comply with Grading, Drainage, Side Sewer, and Environmentally Critical Area codes; City of Seattle engineering standard details; and Best Management Practices for Erosion Control methods to ensure that ground-related impacts of development are mitigated on-site and that sewer and drainage installations on private property are properly installed.

#### **Program Summary**

Increase the budget by \$242,000 to reflect the conversion of 1.0 FTE temporary administrative position to assist meeting site review demand, technical budget changes such as increased costs associated with the Side Sewer services funded by the Seattle Public Utilities, cost allocation increases, and inflationary adjustments. Other budget changes include transferring engineers to Construction Plans Administration to more fully meet demand for construction plans review and to offset workload issues, and reassigning staff from other programs to this program, resulting in no net FTE adjustments.

|                              | 2003      | 2004      | 2005      | 2006            |  |
|------------------------------|-----------|-----------|-----------|-----------------|--|
| Expenditures/FTE             | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |  |
| Site Review and Inspection   | 1,619,555 | 2,163,417 | 2,405,260 | 2,453,846       |  |
| Full-time Equivalents Total* | 18.91     | 18.91     | 18.91     | 18.91           |  |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

## **Construction Permit Services Budget Control Level**

#### **Purpose Statement**

The purpose of the Construction Permit Services Budget Control Level is to facilitate the review of development plans and processing of permits so that applicants can plan, alter, construct, occupy and maintain Seattle's buildings and property.

| Program Expenditures              | 2003       | 2004       | 2004 2005  | 2006            |
|-----------------------------------|------------|------------|------------|-----------------|
|                                   | Actual     | Adopted    | Adopted    | <b>Endorsed</b> |
| Applicant Services Center         | 3,693,828  | 4,354,943  | 5,043,613  | 5,148,932       |
| Construction Plans Administration | 4,114,095  | 5,604,081  | 7,203,563  | 7,376,672       |
| Operations Division Overhead      | 1,309,197  | 1,068,000  | 1,774,299  | 1,830,241       |
| Public Resource Center            | 1,643,171  | 1,791,459  | 1,327,461  | 1,351,362       |
| Total                             | 10,760,290 | 12,818,483 | 15,348,936 | 15,707,207      |
| Full-time Equivalents Total *     | 112.06     | 113.10     | 122.10     | 122.10          |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Construction Permit Services: Applicant Services Center Purpose Statement**

The purpose of the Applicant Services Center program is to provide early technical and process assistance to applicants during building design and permit application; screen, accept and process all land use and construction permit applications; and review and issue simple development plans in a fair, reasonable and consistent manner to ensure substantial compliance with applicable codes and legal requirements.

#### **Program Summary**

Increase the budget by \$689,000 and transfer the permit coaching function and planning and permit staff to assist permit applicants prepare their permit requests and proceed through the permit process in a timely manner. The positions are transferred from the Public Resource Center and are funded completely through fees charged to permit applicants. Other support provided to applicants includes early coordination and resolution of technical issues raised by City departments or the applicant.

Align skills and workload with positions by transferring positions to the Construction Plans program and abrogating unfunded, vacant positions. The net impact of all position changes is an increase of 2.0 FTE over 2004 Adopted Budget levels. Other technical budget changes include cost allocation increases, inflation and miscellaneous adjustments.

Abrogate 2.0 FTE Land Use Plans Examiner positions which were inadvertently omitted from the 2005-2006 Proposed Budget.

|                              | 2003      | 2004      | 2005      | 2006            |
|------------------------------|-----------|-----------|-----------|-----------------|
| Expenditures/FTE             | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Applicant Services Center    | 3,693,828 | 4,354,943 | 5,043,613 | 5,148,932       |
| Full-time Equivalents Total* | 50.45     | 50.40     | 50.40     | 50.40           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Construction Permit Services: Construction Plans Administration Purpose Statement**

The purpose of the Construction Plans Administration program is to review development plans and documents for permit applicants in a fair, reasonable, and predictable manner; ensure that the plans substantially comply with applicable codes and legal requirements; develop and revise technical code regulations at the local, state, and national levels; and provide appropriate support for preparation, mitigation, response, and recovery services for disasters.

### **Program Summary**

Increase the budget by \$1.6 million and add Structural Building Plans Engineer, Permit Process Leader, and Permit Technicians positions to improve timeliness of building permit reviews within the 120-day state-mandated performance guidelines. The combination of new positions and transferred positions such as plans examiners and inspectors from the Applicant Services Center and the Site Review and Inspections program enables the Department to coordinate and resolve technical construction plans issues early in the permitting process. Other enhancements include adding resources to coordinate City departments' review of construction plans, reducing the potential for construction cost increases to the applicant. Various budget changes for cost allocation increases and inflationary adjustments are made to more accurately reflect the cost of this program.

Included in this program budget is approximately \$1.57 million in contingent budget authority. Consistent with Council Resolution 30357, the Department prepares a budget that proposes contingent budget authority that may be granted in increments of expenditure and positions associated with increases of actual and revised forecasted revenues deviating from the original forecasted budgeted amounts.

|                                   | 2003      | 2004      | 2005      | 2006            |  |
|-----------------------------------|-----------|-----------|-----------|-----------------|--|
| Expenditures/FTE                  | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |  |
| Construction Plans Administration | 4,114,095 | 5,604,081 | 7,203,563 | 7,376,672       |  |
| Full-time Equivalents Total*      | 34.43     | 34.43     | 43.43     | 43.43           |  |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Construction Permit Services: Operations Division Overhead Purpose Statement**

The purpose of the Operations Division Overhead program is to oversee the functions of four Budget Control Levels: Annual Certification/Inspection, Construction Permit Services, Construction Inspections, and Land Use Services.

#### **Program Summary**

Increase the budget by \$706,000 for annual support and maintenance costs associated with the Department's new information technology systems, such as the Hansen permit cost tracking system, and consolidate management analyst and clerical support for the Operations Division. The consolidation of the overhead costs allows the Department to more efficiently and equitably allocate administration costs.

Transfer positions to and from this program, and convert 1.0 FTE temporary Administrative Specialist position and transfer funding from temporary to permanent salary. These staffing changes result in no net position changes.

|                              | 2003      | 2004      | 2005      | 2006            |
|------------------------------|-----------|-----------|-----------|-----------------|
| Expenditures/FTE             | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Operations Division Overhead | 1,309,197 | 1,068,000 | 1,774,299 | 1,830,241       |
| Full-time Equivalents Total* | 8.45      | 8.45      | 8.45      | 8.45            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Construction Permit Services: Public Resource Center Purpose Statement**

The purpose of the Public Resources Center program is to provide the general public and City staff convenient access to complete, accurate information about DPD regulations and current applications, provide applicants with first point of contact, and to preserve, maintain, and provide access to records for DPD staff and the public.

### **Program Summary**

Transfer the permit coaching functions to the Applicant Services Center to improve services to applicants requiring permits for discrete projects such as a facility renovation or housing remodel. Transfer positions to and from this program, and convert a 1.0 FTE Assistant position from the City's supported employment program to a permanent position. The incumbent is a supported employee who has been filling a position from the City's central supported employment pool. These changes and adjustments for cost allocations, inflation, and miscellaneous administrative charges decrease the budget by approximately \$464,000. The staffing changes result in no net position changes.

|                              | 2003      | 2004      | 2005      | 2006            |
|------------------------------|-----------|-----------|-----------|-----------------|
| Expenditures/FTE             | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Public Resource Center       | 1,643,171 | 1,791,459 | 1,327,461 | 1,351,362       |
| Full-time Equivalents Total* | 18.73     | 19.82     | 19.82     | 19.82           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

## **Contingent Budget Authority Budget Control Level**

### **Purpose Statement**

The purpose of the Contingency Budget Authority Budget Control Level is to provide a rapid response mechanism to unanticipated changes in demand for land use and construction services. Potential changes in authorized positions due to unanticipated demand changes are assigned to this Budget Control Level to provide centralized control. The exercise of the contingency budget authority is subject to periodic review and approval by the City of Seattle's Director of Finance.

|                             | 2003   | 2004    | 2005    | 2006            |
|-----------------------------|--------|---------|---------|-----------------|
| Expenditures                | Actual | Adopted | Adopted | <b>Endorsed</b> |
| Contingent Budget Authority | 0      | 0       | 0       | 0               |

## **Department Strategy Budget Control Level**

### **Purpose Statement**

The purpose of the Department Strategy Budget Control Level is: (1) to develop and implement business strategies to improve the performance of the organization; (2) to ensure that managers and staff have the information, tools and training needed for managing and making decisions; (3) to set fees that reflect the cost of services; and (4) to maintain a community relations program.

| Program Expenditures            | 2003      | 2004      | 2005      | 2006            |
|---------------------------------|-----------|-----------|-----------|-----------------|
|                                 | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Community Relations             | 377,089   | 408,380   | 494,698   | 504,048         |
| Director's Office               | 814,938   | 897,809   | 752,580   | 766,986         |
| Finance and Accounting Services | 1,740,561 | 1,766,339 | 2,514,211 | 2,384,474       |
| Human Resources                 | 932,478   | 951,662   | 995,121   | 1,004,296       |
| Information Technology Services | 3,044,364 | 2,776,493 | 3,743,251 | 3,798,879       |
| Total                           | 6,909,431 | 6,800,683 | 8,499,861 | 8,458,683       |
| Full-time Equivalents Total *   | 41.51     | 45.51     | 43.51     | 43.51           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Department Strategy: Community Relations Purpose Statement**

The purpose of the Community Relations program is to provide the general public, stakeholder groups, community leaders, City staff, and news media with complete and accurate information, including information materials and presentations, explaining DPD's responsibilities, processes, and actions so that the Department's services are clearly understood by its applicants and the general public; and to respond to public concerns related to the Department's responsibilities.

### **Program Summary**

Increase the budget by \$86,000 for a Public Relations Specialist to provide information and outreach services for major planning projects such as the Center City Strategy and Northgate. Other budget changes include abrogation of a vacant and unfunded part-time public relations position and transfer of staff, for a net reduction of 0.5 FTE, and increased cost allocations and inflation adjustments.

|                              | 2003    | 2004    | 2005    | 2006            |
|------------------------------|---------|---------|---------|-----------------|
| Expenditures/FTE             | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| Community Relations          | 377,089 | 408,380 | 494,698 | 504,048         |
| Full-time Equivalents Total* | 3.28    | 3.28    | 2.78    | 2.78            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Department Strategy: Director's Office Purpose Statement**

The purpose of the Director's Office program is to ensure Department management develops and implements business strategies to continually improve the performance of the organization, and to ensure effective working relationships with other City personnel and agencies, the general public and the development and planning communities.

### **Program Summary**

Decrease the budget by \$145,000 to reflect the abrogation of a 1.0 FTE vacant Special Projects Facilitator, cost allocation changes and inflationary adjustments.

|                              | 2003    | 2004    | 2005    | 2006            |
|------------------------------|---------|---------|---------|-----------------|
| Expenditures/FTE             | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| Director's Office            | 814,938 | 897,809 | 752,580 | 766,986         |
| Full-time Equivalents Total* | 9.03    | 9.03    | 8.03    | 8.03            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Department Strategy: Finance and Accounting Services Purpose Statement**

The purpose of the Finance and Accounting Services program is to provide financial and accounting services to DPD management, and develop and maintain financial systems based on Program and Funding Study principles so that people, tools, and money are managed effectively with a changing workload and revenue stream.

#### **Program Summary**

Increase the budget by \$748,000 to reflect resource transfers between programs, cost allocation changes and inflationary increases.

|                                 | 2003      | 2004      | 2005      | 2006            |  |
|---------------------------------|-----------|-----------|-----------|-----------------|--|
| Expenditures/FTE                | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |  |
| Finance and Accounting Services | 1,740,561 | 1,766,339 | 2,514,211 | 2,384,474       |  |
| Full-time Equivalents Total*    | 14.25     | 15.25     | 15.25     | 15.25           |  |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Department Strategy: Human Resources Purpose Statement**

The purpose of the Human Resources program is to ensure the work environment is safe, and that a competent, talented and skilled workforce is recruited through a fair and open process, is compensated fairly for work performed, is well-trained for jobs, is responsible and accountable for performance, and reflects and values the diversity of the community.

### **Program Summary**

Cost allocation increases, inflationary adjustments and the abrogation of a vacant 0.5 FTE Training and Education Coordinator result in increases to the budget by approximately \$43,000.

|                              | 2003    | 2004    | 2005    | 2006            |
|------------------------------|---------|---------|---------|-----------------|
| Expenditures/FTE             | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| Human Resources              | 932,478 | 951,662 | 995,121 | 1,004,296       |
| Full-time Equivalents Total* | 5.95    | 5.95    | 5.45    | 5.45            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Department Strategy: Information Technology Services Purpose Statement**

The purpose of the Information Technology Services program is to provide information technology solutions, services, and expertise to DPD and other departments, so that DPD management and staff have the technology tools and support necessary to meet its business objectives.

#### **Program Summary**

Increase the budget by \$967,000 for increased cost allocation charges and maintenance cost adjustments for new information systems, such as Hansen permit cost tracking system.

|                                 | 2003      | 2004      | 2005      | 2006            |
|---------------------------------|-----------|-----------|-----------|-----------------|
| Expenditures/FTE                | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Information Technology Services | 3,044,364 | 2,776,493 | 3,743,251 | 3,798,879       |
| Full-time Equivalents Total*    | 9.00      | 12.00     | 12.00     | 12.00           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# **Judgment and Claims Budget Control Level**

### **Purpose Statement**

The Judgment/Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City.

### **Summary**

Reduce approximately \$1.07 million to reflect actual claims experience.

|                     | 2003      | 2004      | 2005    | 2006            |
|---------------------|-----------|-----------|---------|-----------------|
| Expenditures        | Actual    | Adopted   | Adopted | <b>Endorsed</b> |
| Judgment and Claims | 1,399,970 | 1,399,970 | 332,633 | 332,633         |

### **Land Use Services Budget Control Level**

### **Purpose Statement**

The purpose of the Land Use Services Budget Control Level is to provide land use permitting services to project applicants, City of Seattle departments, public agencies, and residents. Land Use provides permit process information and regulatory expertise to inform pre-application project design. Land Use reviews proposed development plans and facilitates the public process associated with permit applications. These services are intended to ensure that development proposals are reviewed in a fair, reasonable, efficient, and predictable manner, and to ensure that the plans substantially comply with applicable codes, legal requirements, policies, and community design standards.

#### **Summary**

Fund land use permit processing completely from fees charged to applicants beginning June 1, 2005 except for small institutions. The dollar effect on applicants is nominal compared to the cost of average development projects. In order to align expenditures with anticipated revenues, the Department will charge separately for permit intake and notices for changes to land use and abrogate an 1.0 FTE Planner.

Included in this program budget is approximately \$880,000 in contingent budget authority. Consistent with Council Resolution 30357, the Department prepares a budget that proposes contingent budget authority that may be granted in increments of expenditure and positions associated with increases of actual and revised forecasted revenues deviating from the original forecasted budgeted amounts.

Citywide adjustments to inflation assumptions increase the budget by \$105,000 for a net decrease from the 2004 Adopted Budget to the 2005 Adopted Budget of approximately \$345,000.

|                              | 2003      | 2004      | 2005      | 2006<br>Endorsed |
|------------------------------|-----------|-----------|-----------|------------------|
| Expenditures/FTE             | Actual    | Adopted   | Adopted   |                  |
| Land Use Services            | 3,691,512 | 5,070,935 | 4,725,949 | 4,813,584        |
| Full-time Equivalents Total* | 33.46     | 34.42     | 33.42     | 33.42            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

### **Planning Budget Control Level**

#### **Purpose Statement**

The purpose of the Planning Budget Control Level is to inform and guide choices for shaping and preserving vital, well-planned and well-designed urban environments in Seattle by fostering urban design excellence in Seattle's public realm and supporting the Comprehensive Plan's core values of community, environmental stewardship, social equity and economic opportunity.

| Program Expenditures                 | 2003      | 2004      | 2005      | 2006            |
|--------------------------------------|-----------|-----------|-----------|-----------------|
|                                      | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Comprehensive and Regional Planning  | 443,928   | 633,332   | 526,894   | 491,245         |
| Land Use Policy and Code Development | 1,139,672 | 1,208,524 | 1,171,245 | 1,013,785       |
| Planning Commission                  | 181,605   | 187,050   | 240,856   | 130,294         |
| Planning Division Overhead           | 86,283    | 170,907   | 255,553   | 260,772         |
| Urban Design                         | 1,042,323 | 1,306,005 | 1,205,183 | 1,175,512       |
| Total                                | 2,893,812 | 3,505,818 | 3,399,731 | 3,071,608       |
| Full-time Equivalents Total *        | 25.48     | 29.48     | 28.48     | 28.48           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# Planning: Comprehensive and Regional Planning Purpose Statement

The purpose of the Comprehensive and Regional Planning program is to oversee, monitor and update the City's Comprehensive Plan, evaluate regional growth management policies, collect Buildable Lands data, and help develop policies and plans for the City, consistent with Seattle's Comprehensive Plan.

#### **Program Summary**

Reduce budget and abrogate a 1.0 FTE Planning and Development Specialist, Sr, in recognition of completing both the 10 Year Comp Plan Update and analysis of the 2000 Census results.

Citywide adjustments to inflation assumptions increase the budget by \$18,000 for a net decrease from the 2004 Adopted Budget to the 2005 Adopted Budget of approximately \$106,000.

|                                     | 2003    | 2004    | 2005    | 2006            |
|-------------------------------------|---------|---------|---------|-----------------|
| Expenditures/FTE                    | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| Comprehensive and Regional Planning | 443,928 | 633,332 | 526,894 | 491,245         |
| Full-time Equivalents Total*        | 5.00    | 7.00    | 6.00    | 6.00            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# Planning: Land Use Policy and Code Development Purpose Statement

The purpose of the Land Use Policy and Code Development program is to guide and inform policy choices as a basis for developing regulations that effectively implement the Comprehensive Plan, Neighborhood Plans and other adopted City policies, and to clearly articulate standards to permit applicants, property owners, residents, developers, the general public, and staff.

### **Program Summary**

Add resources for priority planning projects such as the Center City Strategy, Northgate, and the Comprehensive Shoreline Mitigation. Other changes include increases to central costs charges and reallocation of staff.

Citywide adjustments to inflation assumptions increase the budget by \$30,000, for a net decrease from the 2004 Adopted Budget to the 2005 Adopted Budget of approximately \$37,000.

|                                      | 2003      | 2004      | 2005      | 2006            |
|--------------------------------------|-----------|-----------|-----------|-----------------|
| Expenditures/FTE                     | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Land Use Policy and Code Development | 1,139,672 | 1,208,524 | 1,171,245 | 1,013,785       |
| Full-time Equivalents Total*         | 11.28     | 10.78     | 10.78     | 10.78           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# Planning: Planning Commission Purpose Statement

The purpose of the Planning Commission is to provide informed citizen advice and assistance to the Mayor, City Council and City departments in developing planning policies and carrying out major planning efforts; to seek public comment and participation as a part of this process; and particularly to ensure meeting the intent and goals of the City's Comprehensive Plan.

### **Program Summary**

The Planning Commission program budget changes as workload and resources are reallocated to and from other programs to cover a loss of General Subfund support.

Citywide adjustments to inflation assumptions increase the budget by \$5,000, for a net increase from the 2004 Adopted Budget to the 2005 Adopted Budget of approximately \$54,000.

|                              | 2003    | 2004    | 2005    | 2006            |
|------------------------------|---------|---------|---------|-----------------|
| Expenditures/FTE             | Actual  | Adopted | Adopted | <b>Endorsed</b> |
| Planning Commission          | 181,605 | 187,050 | 240,856 | 130,294         |
| Full-time Equivalents Total* | 2.00    | 2.00    | 2.00    | 2.00            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

# Planning: Planning Division Overhead Purpose Statement

The purpose of the Planning Division Overhead program is to oversee the functions of the four planning elements: Comprehensive and Regional Planning; Land Use Policies and Code Development; the Urban Design Program, including the Seattle Design Commission; and the Seattle Planning Commission.

#### **Program Summary**

Increase the Planning Division Overhead budget by approximately \$85,000 to reflect transfers of administrative resources across department programs to more equitably allocate overhead costs.

|                              | 2003   | 2004    | 2005    | 2006            |
|------------------------------|--------|---------|---------|-----------------|
| Expenditures/FTE             | Actual | Adopted | Adopted | <b>Endorsed</b> |
| Planning Division Overhead   | 86,283 | 170,907 | 255,553 | 260,772         |
| Full-time Equivalents Total* | 1.00   | 1.00    | 1.00    | 1.00            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

## Planning: Urban Design Purpose Statement

The purpose of the Urban Design program is to foster urban design excellence in Seattle's public realm, by upholding standards of design excellence in the City's review of public and private development, creating area plans for districts and neighborhoods, and providing City staff and neighborhoods with tools that promote good urban design.

### **Program Summary**

Citywide adjustments to inflation and cost allocations combined with reallocating resources for support to priority projects decreases the budget by approximately \$101,000.

|                              | 2003      | 2004      | 2005      | 2006            |
|------------------------------|-----------|-----------|-----------|-----------------|
| Expenditures/FTE             | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Urban Design                 | 1,042,323 | 1,306,005 | 1,205,183 | 1,175,512       |
| Full-time Equivalents Total* | 6.20      | 8.70      | 8.70      | 8.70            |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

## **Process Improvements and Technology Budget Control Level**

### **Purpose Statement**

The two purposes of the Process Improvements and Technology Budget Control Level are to: (1) allow DPD to plan and implement continuous improvements to its business processes, including related staff training and equipment purchases; and (2) ensure that DPD's major technology investments are maintained, upgraded, or replaced when necessary.

### **Summary**

Staff support is reduced as 3.5 FTE positions are transferred and abrogated. A net of reduction of \$236,000 from the 2004 Adopted Budget to the 2005 Adopted Budget is made to reflect the completion of some process improvement projects.

|                                     | 2003      | 2004      | 2005      | 2006            |
|-------------------------------------|-----------|-----------|-----------|-----------------|
| Expenditures/FTE                    | Actual    | Adopted   | Adopted   | <b>Endorsed</b> |
| Process Improvements and Technology | 1,873,908 | 5,177,262 | 4,941,252 | 5,018,726       |
| Full-time Equivalents Total*        | 13.75     | 24.75     | 21.25     | 21.25           |

<sup>\*</sup>FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.

### 2005 - 2006 Estimated Revenues for the Planning and Development Fund

| Summit<br>Code | Source                                | 2003<br>Actuals | 2004<br>Adopted | 2005<br>Adopted | 2006<br>Endorsed |
|----------------|---------------------------------------|-----------------|-----------------|-----------------|------------------|
| 422111         | Building Development                  | 15,317,655      | 15,500,000      | 17,400,000      | 18,100,000       |
| 422115         | Land Use                              | 3,025,026       | 3,900,000       | 4,007,000       | 4,243,720        |
| 422130         | Electrical                            | 3,068,360       | 3,400,000       | 3,750,000       | 3,900,000        |
| 422150         | Boiler                                | 898,170         | 800,000         | 820,000         | 850,000          |
| 422160         | Elevator                              | 1,801,737       | 1,950,000       | 2,300,000       | 2,392,000        |
| 437010         | Grant Revenues                        | 111,240         | 400,000         | 1,400,000       | 1,458,000        |
| 443694         | Site Review & Development             | 1,069,386       | 1,300,000       | 1,289,000       | 1,445,000        |
| 445800         | Design Commission                     | 277,262         | 400,000         | 313,000         | 321,000          |
| 461110         | Interest                              | 253,772         | 650,000         | 250,000         | 260,000          |
| 469990         | Other Revenues                        | 2,231,333       | 3,172,000       | 2,300,000       | 2,392,000        |
| 587001         | General Fund                          | 9,434,269       | 9,754,482       | 8,251,052       | 7,847,743        |
| 587900         | SPU MOA for Side Sewer & Drainage     | 593,217         | 643,693         | 950,000         | 950,000          |
| Total          | Revenues                              | 38,081,427      | 41,870,175      | 43,030,052      | 44,159,463       |
| 371000         | Use of (Contribution to) Fund Balance | 723,734         | 4,462,058       | 6,803,900       | 6,149,916        |
| Total          | l Resources                           | 38,805,161      | 46,332,233      | 49,833,952      | 50,309,379       |

#### DPD Contingent Expenditure Authority Reserve & Expenditures (see note and schedules below)

| Summit |                                       | 200     | 3  | 2004        | 2005            | 2006            |
|--------|---------------------------------------|---------|----|-------------|-----------------|-----------------|
| Code   | Source                                | Actua   | I  | Adopted     | Adopted         | Endorsed        |
| 422111 | Building Development                  | \$<br>- | \$ | 4,000,000   | \$<br>4,000,000 | \$<br>4,000,000 |
| 422115 | Land Use                              | -       |    | 500,000     | 500,000         | 500,000         |
| 422130 | Electrical                            | -       |    | 500,000     | 500,000         | 500,000         |
|        | Total Revenues                        | \$<br>- | \$ | 5,000,000   | \$<br>5,000,000 | \$<br>5,000,000 |
| 371000 | Use of (Contribution to) Fund Balance |         | -  | (1,360,000) | (1,360,000)     | (1,360,000)     |
|        | Total Resources                       | \$<br>- | \$ | 3,640,000   | \$<br>3,640,000 | \$<br>3,640,000 |

Note: Consistent with Council Resolution 30357, DPD shall prepare its budget in a manner that proposes authorizing additional expenditure and positions when warranted by increases in demand for services as indicated by revenues. The budget shall propose contingent budget authority that may be granted in increments of expenditure and full-time positions associated with increments of actual and forecasted revenues deviating from forecasted budgeted amounts. The Department of Finance (DOF) shall evaluate the adequacy of the forecasts and approve the use of contingent expenditure authority, request additional analysis, or deny the additional authority if, in DOF's opinion, the need is not demonstrated.

This budget proposes the following four schedules for triggering contingent budget authority based revenue deviating from the budget forecast.

| Land Use<br>Unanticipated Revenue | C  | ontingent<br>Budget | Contingent<br>FTE |  |
|-----------------------------------|----|---------------------|-------------------|--|
| -\$200,000 to -\$100,000          | \$ | (160,000)           | (1.3)             |  |
| -\$99,999 to \$99,999             | \$ | -                   | 0.0               |  |
| \$100,000 to \$199,999            | \$ | 160,000             | 1.3               |  |
| \$200,000 to \$299,999            | \$ | 320,000             | 2.6               |  |
| \$300,000 to \$399,999            | \$ | 480,000             | 4.0               |  |
| \$400,000 to \$499,999            | \$ | 640,000             | 4.0               |  |
| \$500,000 and above               | \$ | 880,000             | 4.0               |  |

| Construction Plan Review Unanticipated Revenue | (  | Contingent<br>Budget |       |
|--|----|----------------------|-------|
| -\$400,000 or less                             | \$ | (288,000)            | (2.5) |
| -\$399,999 to -\$200,000                       | \$ | (144,000)            | (1.2) |
| -\$199,999 to \$199,999                        | \$ | -                    | 0.0   |
| \$200,000 to \$399,999                         | \$ | 144,000              | 1.2   |
| \$400,000 to \$599,999                         | \$ | 288,000              | 2.5   |
| \$600,000 to \$799,999                         | \$ | 432,000              | 3.7   |
| \$800,000 to \$999,999                         | \$ | 576,000              | 5.0   |
| \$1,000,000 to \$1,199,999                     | \$ | 720,000              | 5.0   |
| \$1,200,000 to \$1,399,999                     | \$ | 864,000              | 5.0   |
| \$1,400,000 to \$1,599,999                     | \$ | 1,008,000            | 5.0   |
| \$1,600,000 to \$1,799,999                     | \$ | 1,152,000            | 5.0   |
| \$1,800,000 to \$1,999,999                     | \$ | 1,296,000            | 5.0   |
| \$2,000,000 and above                          | \$ | 1,565,000            | 5.0   |

| Construction Inspection Unanticipated Revenue | On Contingent<br>Budget |           | Contingent<br>FTE |  |
|---|-------------------------|-----------|-------------------|--|
| -\$400,000 or less                            | \$                      | (201,600) | (1.7)             |  |
| -\$399,999 to -\$200,000                      | \$                      | (100,800) | (0.9)             |  |
| -\$199,999 to \$199,999                       | \$                      | -         | 0.0               |  |
| \$200,000 to \$399,999                        | \$                      | 100,800   | 0.9               |  |
| \$400,000 to \$599,999                        | \$                      | 201,600   | 1.7               |  |
| \$600,000 to \$799,999                        | \$                      | 302,400   | 2.6               |  |
| \$800,000 to \$999,999                        | \$                      | 403,200   | 3.5               |  |
| \$1,000,000 to \$1,199,999                    | \$                      | 504,000   | 4.0               |  |
| \$1,200,000 to \$1,399,999                    | \$                      | 604,800   | 4.0               |  |
| \$1,400,000 to \$1,599,999                    | \$                      | 705,600   | 4.0               |  |
| \$1,600,000 to \$1,799,999                    | \$                      | 806,400   | 4.0               |  |
| \$1,800,000 to \$1,999,999                    | \$                      | 907,200   | 4.0               |  |
| \$2,000,000 and above                         | \$                      | 1,096,000 | 4.0               |  |

| Electrical Inspection with Plan Review Unanticipated Revenue |    | ontingent<br>Budget | Contingent<br>FTE |  |
|--|----|---------------------|-------------------|--|
| -\$100,000 or less   | \$ | (50,400)            | (0.4)             |  |
| -\$99,999 to \$99,999  | \$ | -                   | 0.0               |  |
| \$100,000 to \$199,999                                       | \$ | 50,400              | 0.4               |  |
| \$200,000 to \$299,999                                       | \$ | 100,800             | 0.9               |  |
| \$300,000 to \$399,999                                       | \$ | 151,200             | 1.3               |  |
| \$400,000 to \$499,999                                       | \$ | 201,600             | 1.7               |  |
| \$500,000 and above  | \$ | 285,000             | 2.0               |  |