

Office of Arts and Cultural Affairs

Michael Killoren, Director

Contact Information

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On the Web at: <http://www.seattle.gov/arts/>

Department Description

The mission of the Office of Arts and Cultural Affairs is to promote the value of arts and culture in and of communities throughout Seattle. It strives to ensure the availability of a wide range of high-quality artistic experiences, encourage arts-friendly cultural policy, and promote Seattle as a cultural destination. The Office is a resource for the entire City, focusing on the artist, the creative life of the community, and the next generation. The Office's major areas of emphasis are:

Public Art - This program commissions and incorporates art into City facilities and public spaces throughout Seattle. The work is funded by the 1% for Art program, and invests capital improvement funds to promote an expressive and meaningful civic environment, and enduring public art projects.

Civic Partnerships - This program manages and leverages the City's investments in artists and cultural organizations to ensure all Seattle residents have access to excellent cultural opportunities, and to stimulate the health of the cultural sector. Program themes address organizations, youth, individual artists, and communities.

Community Development and Outreach - This program promotes the positive connection between artistic creativity and innovation and performance in all economic sectors. Programs and projects foster collaboration among communities, and encourage connections among individuals and organizations that enhance their capacity and to promote Seattle as a "creative capital."

Advocacy and Leadership - This program ensures arts and culture are an integral part of the City's civic vision and planning. Through recognition programs and partnerships, this program raises the visibility of arts and culture as an essential element of the City's core mission. This program includes support to the 15-member Seattle Arts Commission, which heightens awareness of ideas and issues, including the role of the arts in economic development, arts education for young people, and cultural tourism.

Proposed Policy and Program Changes

In the 2003-2004 Budget, the 20% Admission Tax set-aside for the arts was temporarily suspended. This \$1 million per year reduction was partially offset by a \$500,000 per year increase in General Subfund allocation to the Office. In the 2005-2006 Proposed Budget, the General Subfund contribution is eliminated and the Admission Tax set-aside is reinstated at 15% in 2005 (\$750,000) and 20% in 2006 (\$1 million). This represents a net change from the 2004 Adopted Budget of \$250,000 in 2005, and \$500,000 in 2006. This restored funding is appropriated through the Arts Account Budget Control Level and is used to stabilize Civic Partnership investments, and increase staff support for the 15-member Seattle Arts Commission, neighborhood arts councils, ethnic and cultural heritage organizations, and emerging arts groups.

The Office of Arts & Cultural Affairs is working with the Department of Parks & Recreation to facilitate an innovative new partnership to strengthen cultural programming at the Langston Hughes Performing Arts Center. Building on the Department of Parks and Recreation's 32-year stewardship of the facility, the partnership will leverage the Office of Arts & Cultural Affairs' work with civic and community arts organizations to position the Langston Hughes facility as the Central District's premiere cultural venue, for the benefit of all Seattle residents.

Arts & Cultural Affairs

Appropriations	Summit Code	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Arts Account Budget Control Level					
Administrative Services - AA		0	0	16,200	17,100
Civic Partnerships - AA		0	0	660,200	896,300
Community Development and Outreach - AA		0	0	73,600	98,600
Arts Account Budget Control Level	VA140	0	0	750,000	1,012,000
General Subfund Budget Control Level					
Administrative Services - GF		481,320	446,034	436,807	448,993
Civic Partnerships - GF		1,567,592	1,548,816	1,051,359	1,067,121
Community Development and Outreach - GF		332,124	343,176	331,487	339,766
Public Art - GF		0	0	0	0
General Subfund Budget Control Level	VA400	2,381,036	2,338,026	1,819,653	1,855,880
Municipal Arts Fund Budget Control Level					
Administrative Services - MAF		96,533	103,331	104,714	106,394
Civic Partnerships - MAF		54,463	75,857	76,873	78,105
Community Development and Outreach - MAF		35,192	43,035	43,611	44,311
Public Art - MAF		2,342,867	554,538	951,299	464,397
Municipal Arts Fund Budget Control Level	2VMAO	2,529,055	776,761	1,176,497	693,207
Department Total		4,910,091	3,114,787	3,746,150	3,561,087
Department Full-time Equivalents Total*		20.60	19.85	22.10	22.10

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Resources	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
General Subfund	2,381,036	2,338,026	1,819,653	1,855,880
Other	2,529,055	776,761	1,926,497	1,705,207
Department Total	4,910,091	3,114,787	3,746,150	3,561,087

Arts & Cultural Affairs

Arts Account Budget Control Level

Purpose Statement

The Arts Account Budget Control Level is an administrative mechanism that distinguishes the Office's use of Arts Account revenue from the Admission Tax set-aside from its use of General Subfund and Municipal Arts Fund (MAF) revenue. All three funding sources may be allocated to each of the Office's four programs.

Program Expenditures	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Administrative Services - AA	0	0	16,200	17,100
Civic Partnerships - AA	0	0	660,200	896,300
Community Development and Outreach - AA	0	0	73,600	98,600
Total	0	0	750,000	1,012,000
Full-time Equivalents Total *	0.00	0.00	0.75	0.75

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Arts Account: Administrative Services - AA

Purpose Statement

The purpose of the Administrative Services program is to provide leadership and executive management to the staff, arts and cultural policy support and accountability to the Mayor and Council, and support services. Tasks include accounting, reception, personnel, contracting, and office management. This program also provides support to the Seattle Arts Commission, a 15-member advisory board.

Program Summary

The \$16,200 increase in funding from the 2004 Adopted Budget to the 2005 Proposed Budget reflects the reinstatement of the Admission Tax support for arts purposes. This funding is used to enhance the Office's accounting capacity during peak work periods.

Expenditures	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Administrative Services - AA	0	0	16,200	17,100

Arts Account: Civic Partnerships - AA

Purpose Statement

The purpose of the Civic Partnership program is to manage the City's investments in arts and cultural organizations of all sizes. The program strengthens arts organizations and encourages mentoring of emerging artists and arts organization to increase the technical and economic success of the whole cultural community.

Program Summary

The \$660,000 increase in funding from the 2004 Adopted Budget to the 2005 Proposed Budget reflects the reinstatement of the Admission Tax support for arts purposes. The function was funded by about \$500,000 of General Subfund in the previous biennium; those funds are both replaced and increased by \$160,000. This increases funding to arts organizations and artists, increases the Arts Program Supervisor position by 0.25 FTE, from 0.75 FTE to 1.0 FTE, and reclassifies that position to a Strategic Advisor 2. This improves the Office's capacity for staffing the Seattle Arts Commission and working on City-wide issues.

Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Civic Partnerships - AA	0	0	660,200	896,300
Full-time Equivalents Total*	0.00	0.00	0.25	0.25

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Arts Account: Community Development and Outreach - AA

Purpose Statement

The purpose of the Community Development and Outreach program is to encourage, support, and instigate the development of arts and culture in Seattle. The program promotes Seattle as a cultural capital, and assists neighborhoods and communities in using the arts to explore issues and ideas and increase economic vitality. The program provides technical support to Seattle's 18 existing community arts councils, and supports the development of new councils and initiatives. The program also works with the Department of Neighborhoods, the Seattle Public Library, the Department of Parks and Recreation, Seattle Public Utilities, and other City departments to respond to community-based arts opportunities.

Program Summary

The \$73,600 increase in funding from the 2004 Adopted Budget to the 2005 Proposed Budget reflects the reinstatement of the Admission Tax support for arts purposes. This funding is used to increase an Arts Program Specialist by 0.25 FTE, from 0.5 FTE to 0.75 FTE, and to increase an Administrative Secretary by 0.25 FTE, from 0.75 FTE to 1.0 FTE. (Note: The FTE information below only depicts the portions of the FTE that are funded in the Arts Account Budget Control Level. The other portions of the positions are funded and shown in the Community Development and Outreach Program of the General Fund Budget Control Level.)

Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Community Development and Outreach - AA	0	0	73,600	98,600
Full-time Equivalents Total*	0.00	0.00	0.50	0.50

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

General Subfund Budget Control Level

Purpose Statement

The General Subfund Budget Control Level is an administrative mechanism that distinguishes the Office's use of General Fund revenue from its use of Municipal Arts Fund (MAF) and Arts Account revenues. All three funding sources may be allocated to each of the Office's four programs.

Program Expenditures	2003	2004	2005	2006
	Actual	Adopted	Proposed	Proposed
Administrative Services - GF	481,320	446,034	436,807	448,993
Civic Partnerships - GF	1,567,592	1,548,816	1,051,359	1,067,121
Community Development and Outreach - GF	332,124	343,176	331,487	339,766
Public Art - GF	0	0	0	0
Total	2,381,036	2,338,026	1,819,653	1,855,880
Full-time Equivalents Total *	12.00	11.25	12.25	12.25

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

General Subfund: Administrative Services - GF

Purpose Statement

The purpose of the Administrative Services program is to provide leadership and executive management of the staff, arts and cultural policy support and accountability to the Mayor and Council, and support services. These tasks include accounting, reception, personnel, contracting, and office management. This program also supports the Seattle Arts Commission, a 15-member advisory board.

Program Summary

Reduce General Subfund and move \$30,000 of the costs for an Accounting Technician 3 to the Administrative Services program of the Arts Account Budget Control Level.

Transfer in 1.0 FTE Office/Maintenance Aide from the City's Personnel Department to reflect the current practice of moving Supported Employment positions from the Personnel Department to the department in which the supported employee works.

Citywide adjustments to inflation assumptions increase the budget by approximately \$20,000, for a net reduction from the 2004 Adopted Budget to the 2005 Proposed Budget of about \$10,000.

Expenditures/FTE	2003	2004	2005	2006
	Actual	Adopted	Proposed	Proposed
Administrative Services - GF	481,320	446,034	436,807	448,993
Full-time Equivalents Total*	5.25	5.25	6.25	6.25

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

General Subfund: Civic Partnerships - GF

Purpose Statement

The purpose of the Civic Partnerships program is to manage the City's investments in arts and cultural organizations of all sizes. The program strengthens arts organizations and encourages mentoring of emerging artists and arts organizations to increase the technical and economic success of the whole cultural community.

Program Summary

Due to the reinstatement of the Admission Tax revenue, reduce General Subfund and move about \$497,000 of costs for arts groups to the Civic Partnership program of the Arts Account Budget Control Level.

	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Expenditures/FTE				
Civic Partnerships - GF	1,567,592	1,548,816	1,051,359	1,067,121
Full-time Equivalents Total*	2.00	1.75	1.75	1.75

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

General Subfund: Community Development and Outreach - GF

Purpose Statement

The purpose of the Community Development and Outreach program is to encourage, support, and instigate the development of arts and culture in Seattle. The program promotes Seattle as a cultural capital, and assists neighborhoods and communities in using the arts to explore issues and ideas, and increase economic vitality. The program provides technical support to Seattle's 18 existing community arts councils, and supports the development of new councils and initiatives. The program also works with the Department of Neighborhoods, the Seattle Public Library, the Department of Parks and Recreation, Seattle Public Utilities, and other City departments to respond to community-based arts opportunities.

Program Summary

Reduce General Subfund and move about \$15,000 of miscellaneous costs to the Community Development and Outreach program of the Arts Account Budget Control Level. Citywide adjustments to inflation increase the budget by \$4,000, for a net reduction from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$11,000.

	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Expenditures/FTE				
Community Development and Outreach - GF	332,124	343,176	331,487	339,766
Full-time Equivalents Total*	4.75	4.25	4.25	4.25

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

General Subfund: Public Art - GF

Purpose Statement

The purpose of the Public Art program is to collaborate with other City agencies to integrate works of art and the ideas of artists into a variety of public settings. Funded mainly by the 1% for Art revenue generated from the City's Capital Improvement Program, the Public Art program works to ensure the quality of the City's art investments, and to increase opportunities for stakeholder involvement.

Program Summary

Due to limited resources, the General Subfund is not used to support the Public Art program at this time.

Expenditures	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Public Art - GF	0	0	0	0

Municipal Arts Fund Budget Control Level

Purpose Statement

The Municipal Arts Fund Budget Control Level is an administrative mechanism that distinguishes the Office's use of Municipal Arts Fund (MAF) revenue from its use of General Fund and Arts Account revenue. All three funding sources may be allocated to each of the Office's four programs.

Unlike allocations in other Budget Control Levels, each year's MAF appropriation is unrelated to the previous year's appropriation. This is because MAF appropriations are a function of the "1% for Art" program applied to an ever-changing Capital Improvement Program (CIP). As a result, there often are relatively large swings in the level of the MAF appropriation from year to year. Also, in some years there may be considerable revisions to the Adopted Budget. In 2004, for instance, more than \$1 million in supplemental appropriations have been added to the 2004 Adopted MAF budget. The 2005 Proposed Budget includes about \$1 million of funding from arts-eligible projects identified in the CIP. Another \$160,000 of miscellaneous earned revenue generated by the Office of Arts & Cultural Affairs brings the total 2005 Proposed MAF appropriation to \$1.17 million. The 2006 Proposed MAF allocation is significantly lower due to uncertainty at this time about which capital projects will truly be funded in the 2006 Adopted Budget. Those decisions will be made during the budget deliberations in the fall of 2005.

A preliminary Superior Court decision in the Okeson v. Seattle case directed that City Light could not participate in the 1% for Art program. The City intends to appeal this decision once it is final. In the interim, no 1% for Art funding is assumed in 2005 or 2006 from Seattle City Light or Seattle Public Utilities.

Program Expenditures	2003	2004	2005	2006
	Actual	Adopted	Proposed	Proposed
Administrative Services - MAF	96,533	103,331	104,714	106,394
Civic Partnerships - MAF	54,463	75,857	76,873	78,105
Community Development and Outreach - MAF	35,192	43,035	43,611	44,311
Public Art - MAF	2,342,867	554,538	951,299	464,397
Total	2,529,055	776,761	1,176,497	693,207
Full-time Equivalents Total *	8.60	8.60	9.10	9.10

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Municipal Arts Fund: Administrative Services - MAF

Purpose Statement

The purpose of Administrative Services program is to provide leadership and executive management of the staff, arts and cultural policy support and accountability to the Mayor and Council, and support services. Tasks include accounting, reception, personnel, contracting, and office management. This program also provides support to the Seattle Arts Commission, a 15-member advisory board.

Program Summary

Citywide adjustments to inflation increase the budget by about \$1,000.

	2003	2004	2005	2006
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Administrative Services - MAF	96,533	103,331	104,714	106,394
Full-time Equivalents Total*	1.25	1.25	1.25	1.25

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Municipal Arts Fund: Civic Partnerships - MAF

Purpose Statement

The purpose of the Civic Partnerships program is to manage the City's investments in arts and cultural organizations of all sizes. The program strengthens arts organizations and encourages mentoring of emerging artists and arts organizations to increase the technical and economic success of the whole cultural community.

Program Summary

Citywide adjustments to inflation increase the budget by about \$1,000.

	2003	2004	2005	2006
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Civic Partnerships - MAF	54,463	75,857	76,873	78,105
Full-time Equivalents Total*	1.00	1.00	1.00	1.00

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Municipal Arts Fund: Community Development and Outreach - MAF

Purpose Statement

The purpose of the Community Development and Outreach program is to encourage, support, and instigate the development of arts and culture in Seattle. The program promotes Seattle as a cultural capital, and assists neighborhoods and communities in using the arts to explore issues and ideas, and increase economic vitality. The program provides technical support to Seattle's 18 existing community arts councils, and supports the development of new councils and initiatives. The program also works with the Department of Neighborhoods, the Seattle Public Library, the Department of Parks and Recreation, Seattle Public Utilities, and other City departments to respond to community-based arts opportunities.

Program Summary

Citywide adjustments to inflation result in a net budget increase from the 2004 Adopted Budget to the 2005 Proposed Budget of about \$4,000.

	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Expenditures				
Community Development and Outreach - MAF	35,192	43,035	43,611	44,311

Municipal Arts Fund: Public Art - MAF

Purpose Statement

The purpose of the Public Art program is to collaborate with other City agencies to integrate works of art and the ideas of artists into a variety of public settings. Funded by the 1% for Art revenue generated from the City's Capital Improvement Program, the Public Art program works to ensure the quality of the City's art investments, and to increase opportunities for stakeholder involvement.

Program Summary

Convert a 0.5 FTE TES Arts Program Specialist to a 0.5 FTE permanent position that is funded by the 2000 Parks Levy. Although this position is shown as existing through 2006, it is scheduled to "sunset" at the end of 2005.

Citywide adjustments to inflation in the amount of \$7,000, and increased funding from the City's Capital Improvement Program in the amount of \$389,000 result in a net increase from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$397,000. The funding level drops in 2006 because the identification of capital projects receiving funding in 2006 will not be finalized until 2005.

	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Expenditures/FTE				
Public Art - MAF	2,342,867	554,538	951,299	464,397
Full-time Equivalents Total*	6.35	6.35	6.85	6.85

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Arts & Cultural Affairs

2005 - 2006 Estimated Revenues for the Municipal Arts Fund

Summit Code	Source	2003 Actuals	2004 Adopted	2005 Proposed	2006 Proposed
441990	Miscellaneous Revenue	382,075	0	160,000	120,000
541990	City Light Percent for Art	264,974	210,704	0	0
541990	Department of Parks & Recreation Percent for Art	332,730	188,900	155,070	146,550
541990	Fleets & Facilities Percent for Art	105,000	6,970	625,860	198,740
541990	Seattle Center Percent for Art	5,220	8,200	7,450	4,500
541990	Seattle Department of Transportation Percent for Art	117,580	47,130	223,630	218,930
541990	Seattle Public Utilities Percent for Art	455,690	314,857	0	0
Total Revenues		1,663,269	776,761	1,172,010	688,720
	Use of (Contribution to) Fund Balance	865,755	0	4,487	4,487
Total Resources		2,529,024	776,761	1,176,497	693,207

Arts & Cultural Affairs

Arts Account Subfund

	2003 Actual	2004 Adopted	2004 Revised	2005 Proposed	2006 Proposed
Beginning Fund Balance	\$ 392,000	\$ -	\$ 392,000	\$ -	\$ -
Sources					
Admissions Tax	\$ -	\$ -	\$ -	\$ 750,000	\$ 1,012,000
Total Sources	\$ -	\$ -	\$ -	\$ 750,000	\$ 1,012,000
Uses					
Appropriations	\$ -	\$ -	\$ -	\$ 750,000	\$ 1,012,000
Expenditures	-	-	247,000	-	-
Total Uses	\$ -	\$ -	\$ 247,000	\$ 750,000	\$ 1,012,000
Accounting Adjustment	\$ -	\$ -	\$ (145,000)	\$ -	\$ -
Fund Balance	\$ 392,000	\$ -	\$ -	\$ -	\$ -
Reserves Against Fund Balance	\$ 247,000	\$ -	\$ -	\$ -	\$ -
Unreserved Balance	\$ 145,000	\$ -	\$ -	\$ -	\$ -

Arts & Cultural Affairs

Municipal Arts Fund

	2003 Actual	2004 Adopted	2004 Revised	2005 Proposed	2006 Proposed
Beginning Fund Balance	\$ 3,851,000	\$ 2,985,300	\$ 2,985,245	\$ 2,905,245	\$ 2,900,758
Sources					
External Revenue	\$ 382,100	\$ -	\$ 140,500	\$ 160,000	\$ 120,000
Internal Revenue (non-General Fund)	1,281,200	776,761	1,674,771	1,012,010	568,720
Total Sources	\$ 1,663,300	\$ 776,761	\$ 1,815,271	\$ 1,172,010	\$ 688,720
Uses					
Appropriations	\$ -	\$ 776,761	\$ 1,815,271	\$ 1,176,497	\$ 693,207
Expenditures	2,529,000	-	80,000	-	-
Total Uses	\$ 2,529,055	\$ 776,761	\$ 1,895,271	\$ 1,176,497	\$ 693,207
Accounting Adjustment	\$ -	\$ -	\$ -	\$ -	\$ -
Fund Balance	\$ 2,985,245	\$ 2,985,300	\$ 2,905,245	\$ 2,900,758	\$ 2,896,271
Reserves Against Fund Balance	\$ 980,000	\$ 980,000	\$ 900,000	\$ 900,000	\$ 900,000
Available Balance	\$ 2,005,245	\$ 2,005,300	\$ 2,005,245	\$ 2,000,758	\$ 1,996,271

The Seattle Public Library

Deborah L. Jacobs, City Librarian

Contact Information

Department Information Line: (206) 386-4636

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.spl.org/>

Department Description

The Seattle Public Library, founded in 1891, includes the Central Library, 24 neighborhood libraries, the Center for the Book, and the Washington Talking Book and Braille Library.

The Library is governed by a five-member citizen Board of Trustees, which is appointed by the Mayor and confirmed by the City Council. Board members serve five-year terms and meet monthly.

As the center of Seattle's information network, the Library provides a vast array of resources and services to the public, including:

- books, magazines, newspapers;
- online catalog and web site (www.spl.org);
- Internet access and classes;
- CDs, DVDs, books on tape;
- sheet music;
- electronic databases;
- an extensive multilingual collection;
- English as a Second Language (ESL) and literacy services;
- more than 4,000 annual literary programs for children, teens, and adults;
- 10 community meeting rooms;
- Quick Information Center telephone reference service (386-INFO); and
- services for the deaf and blind.

The Library is currently implementing projects from the \$268.4 million "Libraries for All" capital program, funded in part by \$196.4 million in bonds approved by the voters in 1998, and \$35 million in private funding. The program provides a new Central Library, improvements to the 22 branch libraries in the system as of 1998, and the construction of five new branches in neighborhoods without libraries. For more information about this program, see the 2005-2010 Proposed Capital Improvement Program.

Proposed Policy and Program Changes

The Seattle Public Library was exempted from reductions to department budgets taken in the first quarter of 2004. Major adjustments to the Library's 2005 Proposed Budget total \$2.5 million and include four main components: 1) an increase of \$2.5 million associated with new or expanded libraries opened during 2004; 2) a \$938,000 reduction in administration, and efficiencies or new business practices associated with progress on the capital program; 3) a \$1.1 million reduction associated with programmatic changes that retain essential public services; and 4) an increase of \$2 million associated with citywide adjustments to inflation assumptions, technical adjustments, and increased external revenues (largely associated with the new Central Library's contracted out services and the new parking garage).

The additional funding required to operate new and expanded libraries funded by the "Libraries for All" (LFA) capital improvement plan was anticipated in the fiscal note which accompanied legislation approving the 1998 bond measure. A total of approximately \$2.5 million is added in 2005 for costs associated with the opening of the new Central Library and seven LFA branch libraries opened in 2004 as well as systemwide costs associated with the expansion. The completion of the new Central Library and a total of 11 branch libraries provides an opportunity for the Library to streamline administration and implement functional efficiencies. As a result, the Library's budget is reduced by \$645,000. Implementation of the administrative re-organization will be a work-in-progress throughout 2004 and early 2005, but will largely affect management positions and take the form of combining divisions, or shifting or eliminating responsibilities. The outcome is not expected to reduce public services.

Progress implementing "Libraries for All" also makes it possible to reduce the Technical and Collection Services program by \$190,000, reflecting reduced workload as collections for the three new branches opening in 2005 are assembled. The highly praised architecture of the new Central Library, which opened in May 2004, indirectly contributes to a savings of \$103,000. After seeing the volume of interest in using the facility since it opened, the Library is seeking to contract with a professional events management firm, rather than adding library staffing as planned in the fiscal note. Rental fees are expected to compensate the contractor and may also be a new revenue source for Library operations.

Two programmatic changes, in how government documents are accessed and the operation of mobile services, are proposed which are not expected to significantly reduce access to library services or resources. Government documents are increasingly available on-line and such access is expected to grow to 90% in the next five years. In addition, the Washington State Library and the University of Washington both serve as regional depositories for government documents. By utilizing on-line access and increased coordination with regional libraries, the Library is able to cut \$118,000 from the Government Documents program at the Central Library without reducing public service.

Both in response to the continued need to reduce the City's operating costs and the greater availability of local library resources made possible by "Libraries for All", the Library is proposing to eliminate the Mobile Services program. The expansion of the library system has increased Library's capability to provide neighborhood service in previously underserved areas and to provide more convenient access for some patrons, such as those from daycare and senior centers, who are currently served by the mobile units. Services to home-bound patrons will be consolidated within delivery systems used by the Washington Talking Book and Braille program. This action reduces Library's budget by \$1 million including one-time only revenue of \$200,000 from the sale of program vehicles.

There are a number of budget-neutral funding transfers within the Library's programs which align the funding allocations described in the City's budget with the Seattle Library Board's annual operation plan. State law grants the Library Board "exclusive control of expenditures for library purposes." To this end, the Board adopts an annual operation plan in December after the City Council adopts the City's annual budget. The Board's total budget and the City's appropriation to the Library have always been the same. Given the separate review and approval processes, the program categories have never matched one another exactly. Re-organizations and budget contractions in recent years have resulted in even wider variations between the categories in the City budget and the Board-adopted operation plan. The budget-neutral transfers among Library programs in this budget provide a more accurate picture of Library's planned program expenditures.

Library

Appropriations	Summit Code	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Capital Projects	2B1CAP	93,168,327	8,080,000	1,849,000	1,000,000
Collections and Administration					
City Librarian		849,564	888,158	934,916	943,546
Facilities and Fleet Services		3,222,261	3,962,040	3,630,967	3,719,226
Finance		1,347,085	1,267,264	1,553,007	1,594,861
Human Resources		873,963	1,007,507	1,022,485	1,054,863
Information Technology		1,555,932	1,668,438	2,063,319	2,113,598
Library/Community Partnerships/Volunteers		495	0	0	0
Technical and Collection Services		5,277,789	5,785,006	5,297,086	5,335,397
Collections and Administration	B01ADM	13,127,088	14,578,413	14,501,780	14,761,491
Public Services					
Center for the Book		0	0	116,445	116,722
Central Library Services		8,605,264	8,051,143	10,877,225	11,165,903
Mobile Services		769,845	980,274	0	0
Neighborhood Libraries		10,263,062	10,554,802	11,527,145	11,875,674
Washington Talking Book and Braille Library		1,351,188	1,350,000	1,350,000	1,350,000
Public Services	B01PUB	20,989,360	20,936,219	23,870,815	24,508,299
Department Total		127,284,775	43,594,632	40,221,595	40,269,790
		2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Resources					
General Subfund		32,004,205	32,934,279	35,447,415	36,514,669
Other		95,280,570	10,660,353	4,774,180	3,755,121
Department Total		127,284,775	43,594,632	40,221,595	40,269,790

Selected Midyear Performance Measures

Dedicated to improving daily access to Library services in all Seattle Public Libraries

Number of customers served at Central and branch libraries (in person)

2003 Year End Actuals	3,751,180
2004 Midyear Actuals	2,117,091
2004 Year End Projections	4,200,000

Number of people served through the Center for the Book's humanities/literary programs and Central and branch programs

2003 Year End Actuals	88,812
2004 Midyear Actuals	77,751
2004 Year End Projections	125,000

Reference questions answered both in person and through the Internet

2003 Year End Actuals	1,027,448
2004 Midyear Actuals	900,000
2004 Year End Projections	2,050,000

Committed to improving the availability and quality of print, media, and electronic resources for Library users

Book collection size

2003 Year End Actuals	2,044,076
2004 Midyear Actuals	2,000,000
2004 Year End Projections	2,000,000

Number of in-house usage of library materials (items not checked out)

2003 Year End Actuals	956,979
2004 Midyear Actuals	356,940
2004 Year End Projections	715,000

Number of web visits

2003 Year End Actuals	2,377,310
2004 Midyear Actuals	3,998,819
2004 Year End Projections	8,000,000

Use of Library materials (circulation)

2003 Year End Actuals	6,279,163
2004 Midyear Actuals	3,147,099
2004 Year End Projections	6,300,000

Committed to providing and maintaining improved Library buildings (through the "Libraries for All" capital program) within the resources available in collaboration with the community to serve the expanding and diverse base of library users

Number of "Libraries for All" facilities opened

2003 Year End Actuals	4
2004 Midyear Actuals	10
2004 Year End Projections	12

Capital Projects

Purpose Statement

The purpose of Capital Projects is to provide new and renovated library buildings allowing for new and improved programs and services.

Summary

Continue implementation of the \$268.4 million "Libraries for All" building program, which includes building a new Central Library, building five new branches in communities without libraries, and improving or replacing the 22 branch libraries in the system as of 1998. The program is funded in part by \$196.4 million in bonds approved by the voters in 1998 and \$35 million in private funding. For more information about this program, see the 2005-2010 Proposed Capital Improvement Program (CIP).

There are no substantive changes to Capital Projects in 2005. Appropriations below are from the voter-approved, "Libraries for All" bond fund. Specific "Libraries for All" appropriations are shown as part of the Capital Improvement Program Highlights at the end of the Library section. The lower level of appropriations scheduled for 2005 and 2006 reflect the gradual completion of the "Libraries for All" building program. Final appropriations are scheduled in 2007.

Expenditures	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Capital Projects	93,168,327	8,080,000	1,849,000	1,000,000

Collections and Administration

Purpose Statement

The purpose of the Collections and Administration is to support the delivery of excellent library services to the public.

Program Expenditures	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
City Librarian	849,564	888,158	934,916	943,546
Facilities and Fleet Services	3,222,261	3,962,040	3,630,967	3,719,226
Finance	1,347,085	1,267,264	1,553,007	1,594,861
Human Resources	873,963	1,007,507	1,022,485	1,054,863
Information Technology	1,555,932	1,668,438	2,063,319	2,113,598
Library/Community Partnerships/Volunteers	495	0	0	0
Technical and Collection Services	5,277,789	5,785,006	5,297,086	5,335,397
Total	13,127,088	14,578,413	14,501,780	14,761,491

Collections and Administration: City Librarian

Purpose Statement

The purpose of the City Librarian's Office is to provide leadership for the Library in implementing the policies and strategic direction set by the Library Board of Trustees, and in securing the necessary financial resources to operate the Library in an effective and efficient manner. The City Librarian's Office serves as the primary link between the community and the Library, and integrates community needs and expectations with Library resources and policies.

Program Summary

Realize savings of \$153,000 by implementing administration and functional efficiencies associated with the completion of the new Central Library and 11 branches funded by the "Libraries for All" capital program.

Reduce funding by \$2,000 for nonpersonnel inflation.

Transfer in \$104,000 from other Library programs to align funding allocations described in the City budget with the Seattle Library Board's annual operation plan.

Citywide adjustments to inflation assumptions, new facility operating costs, and technical adjustments increase the budget by \$98,000, for a net increase from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$47,000.

Expenditures	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
City Librarian	849,564	888,158	934,916	943,546

Collections and Administration: Facilities and Fleet Services

Purpose Statement

The purpose of the Facilities and Fleet Services program is to manage the Library's facilities, fleet, and delivery systems; maintain buildings and grounds; and provide safety and security services so library services are delivered in a clean, safe, and comfortable atmosphere.

Program Summary

Save \$61,000 by implementing administration and functional efficiencies associated with the completion of the new Central Library and 11 branches funded by the "Libraries for All" capital program.

Reduce funding for nonpersonnel inflation by \$8,000.

Transfer \$479,000 to other Library budget control levels to align funding allocations described in the City budget with the Seattle Library Board's annual operation plan.

Citywide adjustments to inflation assumptions, new facility operating costs, and technical adjustments increase the budget by \$217,000, for a net decrease from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$331,000.

	2003	2004	2005	2006
Expenditures	Actual	Adopted	Proposed	Proposed
Facilities and Fleet Services	3,222,261	3,962,040	3,630,967	3,719,226

Collections and Administration: Finance

Purpose Statement

The purpose of the Finance program is to provide accurate financial, purchasing, and budget services to, and on behalf of, the Library so the Library is accountable in maximizing its resources to carry out its mission.

Program Summary

Save \$57,000 by implementing administration and functional efficiencies associated with the completion of the new Central Library and eleven branches funded by the "Libraries for All" capital program.

Reduce funding for nonpersonnel inflation by \$6,000.

Transfer \$242,000 to other Library budget control levels to align funding allocations described in the City budget with the Seattle Library Board's annual operation plan.

Citywide adjustments to inflation assumptions, technical adjustments, and increased external revenues increase the budget by \$591,000, for a net increase from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$286,000. The revenue increases are largely associated with the opening of the new Central Library and related parking, coffee cart, tour, and rental revenues, as well as one-time revenue from the sale of a bookmobile vehicle. The Library begins to pay 20-year debt service on the Central Library garage in 2005.

Expenditures	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Finance	1,347,085	1,267,264	1,553,007	1,594,861

Collections and Administration: Human Resources

Purpose Statement

The purpose of the Human Resources program is to provide responsive and equitable human resources policy development, recruitment, classification and compensation, payroll, labor and employee relations, organizational development, and staff training services so the Library maintains a productive and well supported work force.

Program Summary

Reduce funding by \$2,000 for nonpersonnel inflation.

Transfer \$26,000 to other Library budget control levels in order to align funding allocations described in the City budget with the Seattle Library Board's annual operation plan.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$43,000, for a net increase from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$15,000.

	2003	2004	2005	2006
Expenditures	Actual	Adopted	Proposed	Proposed
Human Resources	873,963	1,007,507	1,022,485	1,054,863

Collections and Administration: Information Technology

Purpose Statement

The purpose of the Information Technology Services program is to provide quality data processing infrastructure and support so that Library customers and staff have free and easy access to a vast array of productivity tools, ideas, information, and knowledge via technological resources.

Program Summary

Reduce funding by \$8,000 for nonpersonnel inflation.

Transfer \$22,000 to other Library programs, to align funding allocations described in the City budget with the Seattle Library Board's annual operation plan.

Citywide adjustments to inflation assumptions, new facility operating costs, and technical adjustments increase the budget by \$425,000, for a net increase from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$395,000.

	2003	2004	2005	2006
Expenditures	Actual	Adopted	Proposed	Proposed
Information Technology	1,555,932	1,668,438	2,063,319	2,113,598

Collections and Administration: Library/Community Partnerships/Volunteers

Purpose Statement

The purpose of the Library/Community Partnerships/Volunteers program is to reach out to the broadest spectrum of the community to engage people in volunteering or becoming involved in Friends of the Library or other services, programs, and facilities so the community is well connected with the Library.

Program Summary

This program was eliminated in 2003 as part of a Library reorganization designed to streamline administration. Program functions were assumed by the City Librarian program.

	2003	2004	2005	2006
Expenditures	Actual	Adopted	Proposed	Proposed
Library/Community Partnerships/Volunteers	495	0	0	0

Collections and Administration: Technical and Collection Services

Purpose Statement

The purpose of the Technical and Collection Services program is to make library books and materials and a library catalog available to all customers so they are able to access information and materials.

Program Summary

Reduce funding for acquiring and cataloging new library materials by \$190,000 as work associated with new and expanded "Libraries for All" libraries is completed in 2005.

Reduce funding by \$4,000 for nonpersonnel inflation.

Transfer \$452,000 to other Library budget control levels to align funding allocations described in the City budget with the Seattle Library Board's annual operation plan.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$158,000, for a net decrease from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$488,000.

	2003	2004	2005	2006
Expenditures	Actual	Adopted	Proposed	Proposed
Technical and Collection Services	5,277,789	5,785,006	5,297,086	5,335,397

Public Services

Purpose Statement

The purpose of Public Services is to provide quality library services and programs that benefit and are valued by customers.

Program Expenditures	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Center for the Book	0	0	116,445	116,722
Central Library Services	8,605,264	8,051,143	10,877,225	11,165,903
Mobile Services	769,845	980,274	0	0
Neighborhood Libraries	10,263,062	10,554,802	11,527,145	11,875,674
Washington Talking Book and Braille Library	1,351,188	1,350,000	1,350,000	1,350,000
Total	20,989,360	20,936,219	23,870,815	24,508,299

Public Services: Center for the Book

Purpose Statement

The purpose of the Center for the Book program is to celebrate the written word and to facilitate the exchange of ideas evoked by the reading of literature so library customers expand their appreciation for literature and the humanities.

Program Summary

The Center for the Book program is entirely funded through grants and gift funds. The program funding is not appropriated in the Library Fund. In 2003, the Library's Youth Services program (General Fund funded) was placed under the supervision of the Center's director. In 2005, approximately \$116,000 is transferred in to reflect this change and to align funding allocations described in the City budget with the Seattle Library Board's annual operation plan.

Expenditures	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Center for the Book	0	0	116,445	116,722

Public Services: Central Library Services

Purpose Statement

The purpose of the Central Library Services program is to provide in-depth information, extensive books and materials, and coordination to customers and library branch staff so they become aware of, and have timely access to, the resources they need.

Program Summary

Cut \$103,000 to manage meeting room use in the new Central Library. The Central Library has eight meeting rooms, an auditorium, and various other spaces that can be converted to specialized use. The Library has received numerous requests for access since the Central Library opened in May of this year. Rather than adding staffing, the Library plans to contract with a professional events-management firm with the expectation the management fee will be covered by rental revenues and provide revenue for Library operations.

Reduce funding for the Government Documents Program by \$118,000. This reduction in funding is not expected to reduce services. The Library is taking advantage of the opportunity to revamp its depository and cataloging processes in order to maximize on-line access and reduce duplication with other government collections in the region.

Save \$147,000 by implementing administration and functional efficiencies associated with the completion of the new Central Library and 11 branches funded by the "Libraries for All" capital program.

Reduce funding by \$3,000 for nonpersonnel inflation.

Transfer in \$815,000 from other Library programs to align funding allocations described in the City budget with the Seattle Library Board's annual operation plan.

Citywide adjustments to inflation assumptions, new facility operating costs, and technical adjustments increase the budget by \$2,382,000, for a net increase from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$2,826,000.

Expenditures	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Central Library Services	8,605,264	8,051,143	10,877,225	11,165,903

Public Services: Mobile Services

Purpose Statement

The purpose of the Mobile Services program is to provide access to library books, materials, and services to the elderly, very young, disabled, and homebound customers who are unable to come to the Library.

Program Summary

Save approximately \$1 million by eliminating the Mobile Services program and consolidating services to homebound patrons within delivery systems used by the Washington Talking Book and Braille program. The expansion of the library system through the "Libraries for All" capital program has increased library access in previously underserved areas of the City and increased the Library's ability to serve some patrons previously served by the mobile units, such as daycare and senior centers.

	2003	2004	2005	2006
Expenditures	Actual	Adopted	Proposed	Proposed
Mobile Services	769,845	980,274	0	0

Public Services: Neighborhood Libraries

Purpose Statement

The purpose of the Neighborhood Libraries program is to provide services, materials, and programs close to where people live and work to support independent learning, cultural enrichment, recreational reading, and community involvement.

Program Summary

Save \$227,000 by implementing administration and functional efficiencies associated with the completion of the new Central Library and 11 branches funded by the "Libraries for All" capital program.

Reduce \$519,000 in funding for operations and maintenance costs associated with "Libraries for All" branch libraries. The Library's 2005 budget assumed the International District, Fremont, and Lake City neighborhood libraries would open beginning on or before January 1, 2005, and the openings have been delayed. Funding, as planned in the "Libraries for All" fiscal note, will be included in a supplemental ordinance as these branches open. A total of \$427,000 in 2005 and \$582,000 in 2006 is added to Finance General for this purpose.

Reduce funding for nonpersonnel inflation by \$5,000.

Transfer in \$186,000 from other Library programs, to align funding allocations described in the City budget with the Seattle Library Board's annual operation plan.

Citywide adjustments to inflation assumptions, new facility operating costs (Beacon Hill, Columbia, Green Lake, High Point, North East, Rainier Beach and West Seattle branch libraries opened in 2004), and technical adjustments increase the budget by \$1.54 million, for a net increase from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$972,000.

	2003	2004	2005	2006
Expenditures	Actual	Adopted	Proposed	Proposed
Neighborhood Libraries	10,263,062	10,554,802	11,527,145	11,875,674

Public Services: Washington Talking Book and Braille Library

Purpose Statement

The purpose of the Washington Talking Book and Braille Library (WTBBL) program is to provide books, magazines, and information in special formats to individuals throughout Washington State who cannot read standard print so they benefit from the resources offered by the Library.

Program Summary

This program is entirely funded by a contract with the Washington State Library. In a budget neutral transition, library services to homebound patrons, which were formerly delivered through the Mobile Services program, will be incorporated within delivery systems used by the Washington Talking Book and Braille program.

	2003	2004	2005	2006
Expenditures	Actual	Adopted	Proposed	Proposed
Washington Talking Book and Braille Library	1,351,188	1,350,000	1,350,000	1,350,000

2005 - 2006 Estimated Revenues for the Library

Summit Code	Source	2003 Actuals	2004 Adopted	2005 Proposed	2006 Proposed
434010	WTTBL State Contract	1,351,188	1,350,000	1,350,000	1,350,000
441610	Copy Services	48,806	100,000	80,800	88,800
441610	Pay for Print	0	195,000	90,000	99,000
459700	Fines/Fees	515,838	560,000	585,000	585,000
459700	Fines/Fees-Collections	0	0	75,000	75,000
462300	Parking-Capitol Hill	3,028	0	0	0
462300	Parking-Central	0	270,448	410,200	422,506
462400	Misc Revenue-Facility Rental	0	0	10,000	10,000
469990	Misc Revenue	878	3,000	3,000	3,000
469990	Misc Revenue-Coffee Cart	0	0	21,180	21,815
469990	Misc Revenue-Special Tours	0	0	10,000	10,000
481100	Libraries for All UTGO	93,168,327	8,080,000	1,849,000	1,000,000
485190	Sale of Fixed Assets	49,658	30,000	40,000	40,000
485190	Sale of Fixed Assets-Book Mobile	0	0	200,000	0
587001	Cable Franchise Fees - Transfer	50,000	50,000	50,000	50,000
587001	FFD Space Rent	21,905	21,905	0	0
587001	General Fund - Transfer In	32,004,205	32,934,279	35,447,415	36,514,669
Total Revenues		127,213,833	43,594,632	40,221,595	40,269,790

Capital Improvement Program Highlights

Following approval of a \$196.4 million bond issue in November 1998, the Seattle Public Library began an eight-year capital program - "Libraries for All" (LFA). The program calls for the replacement of the Central Library; construction of three new branch libraries; and the renovation, replacement, or expansion of each of the 22 branch libraries in the system as of 1998. In addition, an Opportunity Fund was established to support projects in areas underserved by the library system. Planned Opportunity projects include two new branch libraries in addition to the three new libraries included in the original LFA project list.

To date, 12 "Libraries for All" projects have been completed: the NewHolly branch relocated to a new, permanent location in November 1999; the Wallingford branch relocated to a new, permanent location in January 2000; the new Delridge branch opened in June 2002; the new Capitol Hill branch opened in May 2003; the newly expanded Rainier Beach branch opened in January 2004; the Green Lake branch opened in March 2004; the West Seattle branch opened in April 2004; the new Central Library opened in May 2004; the High Point and North East branches opened in June 2004; the Beacon Hill branch opened in July 2004; and the Columbia branch opened in August 2004. In 2005, the following libraries are scheduled to open: Ballard, Douglass-Truth, Fremont, Greenwood, International District/Chinatown, Lake City, Madrona, Montlake, and Southwest.

Increased operations and maintenance costs associated with new or expanded facilities are described in the Department of Finance April 2002 updated LFA fiscal note. The original project budget was \$239.5 million, but since the passage of the bond issue, additional private donations and bond interest earnings have increased the budget for projects to \$271.8 million. The Library anticipates accruing approximately \$20.6 million in bond interest revenue, to be applied to unanticipated costs of the LFA plan. The 2005-2010 Proposed CIP allocates \$1.5 million in 2005 and \$2.5 million in 2006 from voter-approved bonds, \$1.3 million from the Cumulative Reserve Subfund, and \$3.3 million in 2005 and \$1 million in 2006 from private donations. Final "Libraries for All" appropriations are planned for 2007.

Capital Improvement Program Appropriation

	2005 Proposed	2006 Proposed
Budget Control Level		
Broadview Library Expansion: BLBRO1		
Cumulative Reserve Subfund - REET I Subaccount	663,000	1,814,000
Subtotal	663,000	1,814,000
Madrona Library Renovation: BLMGM		
Cumulative Reserve Subfund - REET I Subaccount	127,000	0
Subtotal	127,000	0
Magnolia Library Renovation: BLMAG		
Cumulative Reserve Subfund - REET I Subaccount	433,000	287,000
Subtotal	433,000	287,000
Northgate - Construction of New Branch: B2NGT1		
Cumulative Reserve Subfund - REET I Subaccount	350,000	0
UTGO Libraries for All Fund	300,000	0
Subtotal	650,000	0
Opportunity Fund for Neighborhood Library Projects: BLOPT		
UTGO Libraries for All Fund	1,000,000	1,000,000
Subtotal	1,000,000	1,000,000

Library

Capital Improvement Program Highlights

	2005 Proposed	2006 Proposed
Budget Control Level		
Project Planning and Management: BC31910		
UTGO Libraries for All Fund	549,000	0
Subtotal	549,000	0
Queen Anne Library Renovation: BLQNA		
Cumulative Reserve Subfund - REET I Subaccount	105,000	359,000
Subtotal	105,000	359,000
Total Capital Improvement Program Appropriation	3,527,000	3,460,000

Department of Parks and Recreation

Ken Bounds, Superintendent

Contact Information

Department Information Line: (206) 684-4075

City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/parks/>

Department Description

Seattle Parks and Recreation works with all citizens to be good stewards of the environment, and to provide safe, welcoming opportunities to play, learn, contemplate, and build community.

Seattle Parks and Recreation manages a 6,200-acre park system. This includes 224 parks, 185 athletic fields, 112 neighborhood play areas, nine swimming beaches, 18 fishing piers, four golf courses, and 22 miles of boulevards. Other Parks and Recreation facilities include 151 outdoor tennis courts, 24 community centers, eight indoor and two outdoor swimming pools, 27 wading pools, a nationally recognized Rose Garden, the Seattle Aquarium, and more. The Woodland Park Zoological Society operates the Zoo with City financial support. Hundreds of thousands of residents and visitors use Department of Parks and Recreation facilities to pursue their passions from soccer to pottery, kite flying to golf, swimming to community celebrations, or to sit in quiet reflection.

Parks employees work hard to develop partnerships with their advisory councils, park neighbors, volunteer groups, non-profit agencies, local businesses, and the Seattle School District to effectively respond to increasing requests for use of Seattle's park and recreation facilities.

In 1999, Seattle voters approved a renewal of the 1991 Seattle Center and Community Centers Levy, continuing Seattle Parks and Recreation's commitment to renovate and expand facilities and provide new centers. The Levy totals \$72 million spread over eight years. The nine community center and two neighborhood projects receive a total of \$36 million from the levy. In 2000, Seattle voters approved the 2000 Parks Levy, which enables Parks and Recreation to complete more than 100 park acquisition and development projects, improve maintenance, boost environmental programs and practices, and expand recreation opportunities for young people and seniors.

Proposed Policy and Program Changes

The Department's proposed budget reflects the results of prioritizing its programs and services by function; increasing existing fees and proposing new ones; eliminating General Subfund support of the Seattle Aquarium and the Seattle Conservation Corps (which have become self-supporting); reorganizing department management; and generally avoiding cuts to core functions wherever possible by making reductions in less crucial areas, such as programs that do not impact the majority of park users.

Although the Department has fewer net resources in 2005, it is able to fund new priorities, including the revitalization of downtown parks. In the Parks Capital Improvement Program (CIP), \$2.1 million of funds are added in the biennium to make capital improvements to Occidental, Freeway and City Hall Park. In the operating budget, the Department shifts resources to allow for programming new activities in Occidental and Freeway Park. Parks also deploys a new automated registration system to its community centers in 2005 and 2006 to improve customer service, accountability, and accessibility of programs throughout the city.

In addition, the 1999 Community Center Levy Program and 2000 Parks Levy directs the development and operation of new facilities and new parks throughout the city. The Proposed Budget reflects an increase of \$549,000 in General Fund and \$625,000 in 2000 Parks Levy funds for the operation and maintenance costs associated with these completed capital projects. The most significant additions to the park system are the new

Parks & Recreation

gym at Jefferson Community Center, the new Community Center in the International District, and the expanded Yesler Terrace Community Center. Operations and maintenance costs are specified in the Capital Improvement Program through 2010; this budget provides new funding for facilities coming on line in 2005 or 2006 in the Parks budget or in Finance General. Criteria for funding assumes that costs were identified in, and are consistent with, prior and current Capital Improvement Programs, legislation, the updated 1999 Community Centers Levy fiscal note, or the updated 2000 Parks Levy fiscal note.

To avoid programmatic cuts, such as reduced community center hours or pool closures, the Department has raised certain fees and imposed new ones. Overall fee-generated revenue increases from 6% of the Department's total revenue in 2004 to 8% of total revenue in 2005, excluding the Seattle Aquarium and the Golf Program, which have revenues dedicated to the operations of these programs.

Beginning in January 2005, a \$5 charge is required for admission to the Volunteer Park Conservatory. This new fee is expected to raise \$465,000. Many major cities, such as Denver, San Francisco, and Philadelphia, also charge admission to their conservatories which are similar in age, structure, and exhibits to the Volunteer Park Conservatory; those fees range from \$5 to \$8.50 per visit.

In 2005, paid parking is introduced at Green Lake, Seward/Lake Washington Boulevard, Lincoln and McCurdy parks and will be expanded to 12 additional regional parks sites in 2006. The Department anticipates placing pay stations in the heavily used parks to raise \$100,000 in new net revenue in 2005 and \$325,000 in 2006. Parks modeled its program on successful parking programs in Redmond, WA., and Vancouver, B.C.

Other fee increases, which generate a total of \$645,000 of new revenue, are applied to the Tennis Center, the Aquatics program, athletic field/sports facility rentals and usage fees in various programs. Specific fee increases include: sand-surfaced field rentals increase from \$25/hour to \$40/hour; sports facility, a \$2 adult and \$1 senior drop-in fee for sports activities in gym facilities is added (there is no charge for people under 17 years of age); drop-in youth swimming fees increase from \$2.25 to \$2.50, adult fees increase from \$3.25 to \$3.50 in 2005, and both youth and adult fees increase an additional 25 cents in 2006. Tennis lessons at the Amy Yee Tennis Center increase for all ages by 3% on average. The fee charged on Advisory Council Program revenues increases from 1.7% to 3.25%, generating an additional \$100,000 in revenues for Parks programs and services.

To help meet 2005-2006 budget targets, the Department is proposing a management reorganization, generating \$500,000 in General Fund savings, thanks to several position cuts and division consolidations. Five positions are eliminated (two Manager 2 positions, an Administrative Specialist I, and two Recreation Program Coordinators), two divisions are consolidated (Recreation Support and Operations Divisions), and one division is added (Enterprise Division). The consolidated Operations Division brings overall support functions together within one division. The Enterprise division consolidates the programs and services that generate revenues, such as Sand Point, South Lake Union, Golf, Special Events, Parks Contracts and Concessions, and the new efforts for improving Seattle's downtown parks in Occidental Square and Freeway Park.

In addition to the revenue and fee increases above, position and program cuts are made to several areas. The cuts were made to avoid impacts on core services wherever possible. Core services include providing a sufficient number of diverse facilities available for public use and keeping parks and open space clean. The following program cuts are proposed:

- Facilities Structure and Maintenance is reduced by \$90,000, which will create delays in response time in completing the Parks' preventive maintenance program, and increase the cost of this program by the need to use experienced electricians and plumbers in the place of entry-level staff.

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- Parks Cleaning, Landscaping and Restoration is reduced by \$259,000, significantly reducing the level of effort in coordination and customer service support of Parks' extensive ball field scheduling program, reducing the ability to complete the annual sports field maintenance program, and reducing the services and maintenance of Neighborhood Parks (excludes regional parks, natural areas, and downtown parks). However, wherever possible, core services were maintained.
- The Late Night Recreation program is reduced by 50%. Teen leaders funded by the Parks Levy will develop and offer late night recreational opportunities in lieu of the previous Late Night Program. This results in a General Fund savings of \$162,000 in 2005 and 2006. The impact of this cut is distributed among various programs.
- Summer Playground hours at 26 playgrounds are eliminated for a savings of \$60,000. Playground sites serve youth in surrounding neighborhoods with organized games and activities. Attendance has steadily declined over the past 10 years due to parents choosing to register their children in day camps and specialty programs in the summer.

Parks & Recreation

Appropriations	Summit Code	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Acquisition and Property Management Budget Control Level	K370A	1,374,062	1,497,157	1,436,773	1,461,771
Citywide Programs and Scheduling Budget Control Level	K310A	8,693,070	9,833,690	10,185,196	11,094,337
Community Centers Budget Control Level	K310B	9,964,936	11,103,826	11,079,841	11,459,367
Facility and Structure Maintenance Budget Control Level	K320A	10,944,616	10,774,238	10,879,946	11,165,083
Finance and Administration Budget Control Level	K390A	5,796,669	6,742,719	6,731,756	7,019,416
Golf Budget Control Level	K400A	0	7,808,695	7,665,549	7,787,051
Judgment and Claims Budget Control Level	K380A	778,360	778,360	1,030,169	1,030,169
Park Cleaning, Landscaping, and Restoration Budget Control Level	K320B	31,810,580	25,207,846	26,461,862	27,408,137
Planning, Engineering, and Development Budget Control Level	K370B	5,612,258	6,341,854	6,102,744	6,252,629
Policy Direction and Leadership Budget Control Level	K390B	937,653	863,063	861,672	881,919
Seattle Aquarium Budget Control Level	K350A	6,212,137	6,030,068	6,217,659	6,346,724
Seattle Conservation Corps Budget Control Level	K320C	3,559,665	4,218,642	4,052,559	4,152,161
Swimming, Boating, and Aquatics Budget Control Level	K310C	6,233,426	6,485,784	6,814,581	7,125,955
Woodland Park Zoo Budget Control Level	K350B	7,353,388	8,405,920	6,043,888	6,217,475
Department Total		99,270,820	106,091,862	105,564,195	109,402,194
Department Full-time Equivalents Total*		1,069.78	940.72	941.75	947.36

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Resources	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
General Subfund	33,439,028	35,687,740	32,879,115	34,295,447
Other	65,831,792	70,404,122	72,685,080	75,106,747
Department Total	99,270,820	106,091,862	105,564,195	109,402,194

Selected Midyear Performance Measures

In November 1999, Seattle voters committed \$36 million over eight years (2000 through 2007) to build or restore 11 community centers (nine community centers and two neighborhood service centers). The goal of the Seattle Center/Community Centers Levy Program is to improve accessibility for the disabled, renovate outdated spaces, expand existing community centers to provide more program space, and build new centers in underserved areas.

Progress in completing nine of the community centers, as measured by three phases: planning/design, construction/close-out, and completion. (Two neighborhood service center projects are managed by The Seattle Public Library.)

2003 Year End Actuals	Two projects in design, one project in planning, three in the construction phase, one completed (Sand Point) and one on hold (Belltown) due to the slower than anticipated development of the housing project where the Belltown Center will be located
2004 Midyear Actuals	Three projects in the planning/design phase (Southwest, Northgate, and Van Asselt) and two under construction (Jefferson and Yesler); two centers completed (Sand Point and Highpoint); one center on hold (Belltown).
2004 Year End Projections	Two projects in the planning/design phase (Northgate and Van Asselt) and one under construction (Southwest); four centers completed by year end (Sand Point, Highpoint, International District, and Jefferson); Yesler scheduled for substantial completion by the end of the year; one center on hold (Belltown)

Operate parks, community centers, environmental learning centers, swimming pools, beaches, boating centers, and arts facilities. The Department also offers a wide range of educational and recreational programs at its facilities. A primary goal of the Department is the effective stewardship of these assets.

Balance between preventive maintenance (PM) and demand-response maintenance work orders. Expressed as a percent, the goal is to hold the percentage of PM-to-total work orders at 30%.

2003 Year End Actuals	Percentage of preventive maintenance to total work orders averaged 30% with an average of five hours per PM work order
2004 Midyear Actuals	Percentage of preventive maintenance to total work orders averaged 26% with an average of 3.5 hours per PM work order
2004 Year End Projections	Percentage of preventive maintenance to total work orders by year end is projected to be 30% with an average of four hours per PM work order
Hours of outdoor volunteer service	
2003 Year End Actuals	Volunteer service for park cleaning, landscaping, and restoration totaled 70,336 hours by year end, a 33% increase from 2002
2004 Midyear Actuals	Volunteer service for park cleaning, landscaping, and restoration totaled 50,367 as of June 30, an increase of more than 50% from the count at same point last year attributed to a larger volunteer base and including volunteer hours from other outdoor categories not previously included
2004 Year End Projections	Volunteer service for park cleaning, landscaping and restoration estimated to be 97,000 hours by year end including the additional categories

Selected Midyear Performance Measures

Park condition and cleanliness as indicated by the Department's Park Inspection Program, instituted in May, 2001. Ratings range from a low of one to a high of five.

2003 Year End Actuals	326 inspections completed by year end with an average inspection rating of 3.63
2004 Midyear Actuals	163 inspections conducted during the first six months of the year with an average inspection rating of 3.53
2004 Year End Projections	324 inspections completed by year-end with an average inspection rating projected to be 3.5 or slightly above

Pesticide reduction as indicated by the amount of active ingredient applied. The reduction is measured against a baseline five-year average of 1,340 pounds of active ingredient.

2003 Year End Actuals	16% reduction from the Department's five year average; a decrease of 6% from 2002
2004 Midyear Actuals	272 pounds of pesticide applied (active ingredient) as of June 30 includes all of parks and golf

The 2000 Parks Levy was approved by Seattle voters in November 2000. The Levy provides approximately \$200 million over eight years (2001 through 2008) to purchase new parkland; develop 95 new or improved neighborhood parks, major parks, playfields, and boulevards and trails; and initiate new environmental stewardship activities, maintenance activities, and recreational programming throughout the City parks system and the Woodland Park Zoo.

Progress in acquiring properties

2003 Year End Actuals	In 2003, 12 properties totaling 11.8 acres purchased through the Levy; an additional .4 acre property donated in the Levy green space subcategory; through 2003, more than 30 acres acquired through the Levy; \$4.8 million leveraged funding received in 2003 for acquisition
2004 Midyear Actuals	Three properties totaling one acre purchased for a total of \$2.2 million; one property totaling .13 acre donated in the green space category; one interest in a conservation easement totaling 1.73 acres in the green space category acquired for \$130,000; as of June 30, \$160,860 in leveraged funds received
2004 Year End Projections	Six properties projected to be purchased by year end for a total of 1.75 acres, and addition of three properties since mid-year; by year end an estimated total of \$1.9 million in leveraged funds will be received

Progress in completing 95 development projects with a total value of \$102 million

2003 Year End Actuals	37 projects in the planning/design phase and 12 in the construction/close-out phase; a total of 23 projects completed since the inception of the Levy
2004 Midyear Actuals	39 projects in the planning/design phase and 17 projects in the construction/close-out phase; a total of seven projects completed by June 30 and 30 completed since the inception of the Levy
2004 Year End Projections	One additional project started by year end; 18 projects completed by year end for a total of 41 since the inception of the Levy

Provide recreational programs for thousands of children, teens, adults, families, and seniors.

Number of Aquarium memberships purchased.

2003 Year End Actuals	18,589 memberships purchased by the end of the year, an increase of 18% from 2002
2004 Midyear Actuals	9,145 memberships purchased by June 30, comparable to this same point in time last year

Acquisition and Property Management Budget Control Level

Purpose Statement

The purpose of the Acquisition and Property Management Budget Control Level is to negotiate for, and purchase new park property and manage existing real property assets.

Summary

Reduce budget by \$5,000 by cutting supplies.

Reduce budget by \$72,000 and transfer 1.0 FTE Management Systems Analyst to Planning, Engineering, and Development.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$17,000, for a net decrease from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$60,000.

Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Acquisition and Property Management	1,374,062	1,497,157	1,436,773	1,461,771
Full-time Equivalents Total*	16.75	16.75	15.75	15.75

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Citywide Programs and Scheduling Budget Control Level

Purpose Statement

The purpose of the Citywide Programs and Scheduling Budget Control Level is to manage special recreational, cultural, and athletic programs serving the whole city, to offer environmental education programs, and to schedule park spaces where people can gather, celebrate, and play.

Summary

As part of the Citywide reduction to the General Subfund in the first quarter of 2004, the Citywide Programs and Scheduling Budget Control Level is reduced by \$54,000. Further reduce the supply budget in 2005 by \$21,000.

Reduce budget by \$142,000 and 1.0 FTE Recreation Program Coordinator to reflect Department-wide reorganization to streamline administrative and programmatic functions. An Executive 2 is reclassified to an Executive 1; a Manager 2 is reclassified to a Strategic Advisor 2. Both positions are reduced to 0.5 FTE, for a reduction of 1.0 FTE. Parks may be less responsive to program and community needs as a result of these reductions.

Reduce budget by \$60,000 by eliminating free summer playground programs at 26 playgrounds. Playground sites serve youth in surrounding neighborhoods with organized games and activities. Attendance has steadily declined over the past 10 years because parents choose to register their children in day camps and specialty programs in the summer. In 2004, 152 children were served by this program.

Reduce budget by \$80,000 and 1.0 FTE (0.5 FTE Naturalist and 0.5 FTE Public Education Specialist) in Environmental Learning Centers. This cut will result in a modest reduction in public education programs and is expected to result in 130 fewer visitors receiving services at Camp Long, Carkeek Park, Discovery Park, and Seward Park.

Reduce budget authority by \$67,000 in 2005 in Department's childcare facilities; this function is combined with a similar function in the Human Services Department. Services are not reduced as a result of this cut.

Reduce budget authority by \$64,000 in 2005 and \$185,000 in 2006 to reflect the end of the 1997 Families & Education Levy funding at the end of August 2005.

Increase budget by \$265,000 and 2.0 FTE Parking Attendants in 2005 to reflect the introduction of paid parking at Green Lake, Seward/Lake Washington Boulevard, Lincoln, and McCurdy parks. In 2006, increase budget by \$825,000 and 4.0 FTE Parking Attendants, 1.0 FTE Parks Concessions Coordinator, and 1.0 FTE Administrative Support Assistant to expand the program to 12 additional sites. The Department projects generating \$100,000 in 2005 and \$332,000 in 2006 of net revenue from parking fees to subsidize other parks programs and activities and prevent cuts to core programs. Parking fees will range from a minimum of \$1 for four hours to a maximum of \$3.50 for two hours and \$5 for special event parking. This program will be piloted in 2005 and fees and locations may be adjusted based on the results of the pilot.

Increase budget by \$12,000 to reflect fee increases for the following activities: hourly rental of sand-surfaced fields from \$25/hour to \$40/hour generating \$80,000 in revenues; General Fund is reduced by \$68,000. Of the 16 sand-surfaced fields, nine are used for baseball/softball and seven fields are used for soccer. This fee increase is comparable to other regional field use fees. These increased revenues allow the Department to decrease General Fund support of this activity.

Increase budget by \$183,000 for summer day-came scholarships for low-income families in order to meet increased demand. This maintains an increase provided by the Families & Education Levy fund balance in 2004.

Parks & Recreation

Raise fees by an average of three 3% on all activities at the Amy Yee Tennis and the outdoor tennis courts and increase fees for park permits, picnic and wedding reservations, and event scheduling. Lessons are expanded and fees are raised 3% at Mounger and Colman outdoor pools, indoor pools, and pool facility rentals. These fee increases are expected to generate \$117,000 which is used to reduce General Fund in the Department.

Transfer \$134,000 from Community Centers to Citywide Programs and Scheduling in order to consolidate the remaining General Fund allocated to the Late Night Recreation program in the appropriate program. Add 1.0 FTE Recreation Attendant and 1.0 FTE Recreation Leader in Citywide Programs and Scheduling in order to implement the changes to the Late Night Recreation Program.

Add 0.75 FTE Event Scheduler and 1.0 FTE Assistant Recreation Coordinator to operate expanded facilities at South Lake Union, Occidental Park, and other downtown parks; positions are funded by the 2000 Parks Levy.

The following position adjustments are technical changes. Add 1.16 FTE Recreation Leader, 0.5 FTE Recreation Program Coordinator, 1.0 FTE Golf Maintenance Supervisor, 0.5 FTE Parks Special Events Coordinator, and 0.5 FTE Utility Laborer. Reduce the following positions: 0.5 FTE Administrative Specialist I, and 1.0 FTE Recreation Leader, 1.0 FTE Volunteer Program Coordinator, and 1.26 FTE Recreation Attendants. In 2006, reduce 1.0 FTE Grants & Contracts Specialist and 1.0 FTE Senior Recreation Coordinator.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$245,000, for a net increase from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$351,000.

Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Citywide Programs and Scheduling	8,693,070	9,833,690	10,185,196	11,094,337
Full-time Equivalents Total*	92.18	94.48	97.13	101.13

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Community Centers Budget Control Level

Purpose Statement

The purpose of the Community Centers Budget Control Level is to manage and staff the City's neighborhood community centers allowing Seattle residents to enjoy social, athletic, cultural, and recreational activities.

Summary

Add the following positions to staff new community center facilities: 1.5 FTE Recreation Attendants and 1.0 FTE Recreation Center Coordinator in 2005 and 0.5 FTE Assistant Recreation Center Coordinator and 0.5 FTE Maintenance Laborer in 2006 at the International District/Chinatown Community Center and Gymnasium, Jefferson Park Community Center, and Sand Point Community Center.

Reduce budget by \$78,000 and transfer 1.0 FTE (Senior Recreation Coordinator) to reflect Department-wide reorganization to streamline administrative and programmatic functions. Abrogate 1.0 FTE Senior Recreation Program Coordinator as a result of the 2004 mid-year budget reductions. The functions of this position will be performed by other staff.

Reduce budget by \$25,000 by cutting supplies.

Reduce budget by \$21,000 by changing the Department's Learning Fair from once a year to every other year and reducing services and maintenance levels in neighborhood parks and maintaining a 2004 mid-year cut reducing a ball field coordinator position.

Reduce budget by \$238,000 in this program (\$134,000 is transferred to Citywide Programs and Scheduling as the remaining General Fund is now programmed from Citywide Programs and Scheduling) and by 2.0 FTE Recreation Program Specialists by restructuring the Late Night Recreation program. Teen leaders, funded by the 2000 Parks Levy, will develop and offer alternative late night recreational opportunities.

Increase budget by \$14,000 to reflect \$33,000 in additional revenue from raising fees for drop-in sports activities. Also, increase revenues by \$100,000 to reflect a new agreement between the Department and the Associated Recreation Council (ARC) to raise the current fee from 1.7% to 3.25% of ARC's gross program receipts. These new revenues increase reduce General Fund by \$119,000.

Decrease budget by \$108,000 due to technical adjustments Four positions are transferred to other programs: 2.0 FTE Administrative Support Assistants, 1.0 FTE Maintenance Laborer, and 0.75 FTE Recreation Attendant. Reduce 1.0 FTE Utility Laborer, 0.5 FTE Carpenter, and 0.25 FTE Maintenance Laborer; add 0.5 FTE Recreation Leader, 1.03 FTE Recreation Attendant.

Citywide adjustments to inflation assumptions increase the budget by \$31,000, for a net decrease from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$24,000.

Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Community Centers	9,964,936	11,103,826	11,079,841	11,459,367
Full-time Equivalents Total*	140.87	135.34	129.87	130.87

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Facility and Structure Maintenance Budget Control Level

Purpose Statement

The purpose of the Facility and Structure Maintenance Budget Control Level is to repair and maintain park buildings and infrastructure so park users can have structurally sound and attractive parks and recreational facilities.

Summary

As part of the Citywide reduction to the General Subfund in the first quarter of 2004, the Facility and Structure Maintenance Budget Control Level is reduced by \$218,000. Abrogate 1.0 FTE Senior Warehouser and 1.0 FTE Utility Laborer; these positions are no longer funded as a result of this cut.

Reduce budget for supplies by \$20,000.

Reduce budget by \$90,000 and 1.0 FTE Maintenance Laborer, 1.0 FTE Office/Maintenance Aide, and 1.0 FTE Electrician Maintenance Helper by cutting preventive maintenance. This reduces Parks' preventive maintenance program and may cause repairs to be more costly in the future.

Reduce budget by \$102,000 to reflect miscellaneous budget transfers between programs. Reduce 0.5 FTE Accounting Technician 2 and 0.49 FTE Painter.

Citywide adjustments to inflation assumptions, new facilities expenses, and technical adjustments increase the budget by \$536,000, for a net increase from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$106,000.

Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Facility and Structure Maintenance	10,944,616	10,774,238	10,879,946	11,165,083
Full-time Equivalents Total*	128.11	126.39	120.40	118.95

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Finance and Administration Budget Control Level

Purpose Statement

The purpose of the Finance and Administration Budget Control Level is to provide the financial, human resources, technological, and business development support necessary to ensure effective delivery of the Department's services.

Summary

Reduce budget by \$72,000 and 1.0 FTE (Administrative Specialist I) to reflect Department-wide reorganization to streamline administrative functions. This position is cut from the Contracts and Business section of Finance and Administration and may delay the development of contracts and agreements with other agencies.

Reduce budget by \$53,000 by cutting supplies by \$14,000 and miscellaneous spending by \$39,000.

Transfer in 1.0 FTE Accounting Technician 3, 2.0 FTE Administrative Support Assistant, and abrogate 1.0 FTE Accounting Technician 2 in order to implement a new automated facility booking and registration system.

Increase budget by \$43,000 and for 0.5 FTE Assistant Personnel Specialist to be added and funds for seasonal human resources staff to track and convert temporary positions into permanent positions.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$71,000, for a net decrease from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$11,000.

Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Finance and Administration	5,796,669	6,742,719	6,731,756	7,019,416
Full-time Equivalents Total*	60.50	58.50	60.00	61.50

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Golf Budget Control Level

Purpose Statement

The purpose of the Golf Budget Control Level is to efficiently manage the City's four golf courses at Jackson, Jefferson, West Seattle, and Interbay to provide top quality public golf courses and maximize earned revenues.

Summary

The 2005 Golf Program budget reflects the financial plan for the future of golf reviewed by the Department with the Executive and City Council during 2004 as well as the decision to consolidate operation of the City's four courses (Jackson Park, Jefferson Park, West Seattle, and Interbay) under a single management contract. Expected revenues forecast in the financial plan, revenue reserved for capital improvements, and the schedule for repaying the maintenance receivable remaining in the Parks and Recreation Fund are unchanged in 2005. The planned return to the Parks and Recreation Fund from Interbay revenues is increased from \$256,000 to \$379,000, an adjustment made possible by reducing the operator's management fee in 2005.

The Golf budget retains the same number of staff as in 2004 but position titles are changed. The proposed budget abrogates 2.0 FTE Golf Course Crew Chief positions, reflecting a decision to reduce middle management at the golf courses. Two FTE positions (Senior Golf Course Technician and Golf Course Technician) are added to reflect the City's decision to have City employees maintain all the courses including Interbay, where maintenance was provided by a contracted management firm in 2004.

The Golf budget provides for an operating fund transfer from golf revenues to the Parks and Recreation Fund in keeping with the golf financial plan to repay the Department's operating fund for \$437,000 of un-reimbursed golf maintenance services incurred in 2003. The Department also plans to allocate up to \$353,000 in 2005 to capital improvements at the four courses should expected revenues from the courses be realized. The Department will seek appropriation authority for this purpose through separate legislation as projects are identified and funds become available.

The Department is currently in the process of selecting a management firm to operate the City's four golf courses under a five-year renewable contract beginning in January 2005. The terms of the management contract conform to the long-term financial forecast for golf, which eliminates the golf maintenance debt by 2009 and continues to fund all golf operations and capital improvements at the courses into the future with golf revenues.

The Golf Program budget is reduced slightly (\$149,000) from the 2004 Adopted Budget to reflect a combination of reductions in crew chief staffing levels, an increase in inflation, and a reduction in the management fee paid to the management firm administering programs at Seattle's golf courses.

Reduce budget by \$3,000 by cutting supplies.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$8,000, for a net decrease from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$144,000.

Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Golf	0	7,808,695	7,665,549	7,787,051
Full-time Equivalents Total*	0.00	26.00	26.00	26.00

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Judgment and Claims Budget Control Level

Purpose Statement

The Judgment/Claims Subfund pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

Summary

Increase budget authority for the Judgment and Claims Budget Control Level by \$252,000 to reflect revisions to the costs allocated to the Department.

	2003	2004	2005	2006
Expenditures	Actual	Adopted	Proposed	Proposed
Judgment and Claims	778,360	778,360	1,030,169	1,030,169

Parks & Recreation

Park Cleaning, Landscaping, and Restoration Budget Control Level

Purpose Statement

The purpose of the Park Cleaning, Landscaping, and Restoration Budget Control Level is to provide custodial and landscape and forest maintenance and restoration services in an environmentally sound fashion to provide park users with safe, useable, and attractive park areas.

Summary

As part of the Citywide reduction to the General Subfund in the first quarter of 2004, the Park Cleaning, Landscaping, and Restoration Budget Control Level is reduced by \$241,000.

Reduce budget by \$121,000 by cutting \$57,000 from supplies and \$64,000 from miscellaneous spending.

Abrogate 1.0 FTE Manager 2 as part of the departmental reorganization; this reduces the number of sector managers from six to five.

Reduce budget by \$229,000 by reducing a ball field coordinator position and services and maintenance levels in neighborhood parks. These cuts reduce the level of coordination and customer service support of ball field scheduling and reduce vehicle usage by revising the work program and route schedule for parks maintenance. As a result of these efficiencies, the following positions are reduced: 0.5 FTE Construction & Maintenance Equipment Operator, 1.0 FTE Grounds Maintenance Lead Worker, and a 0.67 FTE Laborer, and 1.0 FTE Recreation Program Specialist.

Reduce budget by \$26,000, reducing the level of preventive maintenance. This cut reduces Parks' ability to complete its annual sports field maintenance work program.

Transfer \$58,000 to Citywide Programs and Scheduling as a technical adjustment related to the Late Night Recreation reduction.

Increase budget authority by \$800,000 to reflect the operating expenses for projects funded by the 2000 Parks Levy and the opening of new facilities at the following sites: International District/Chinatown Community Center and Gymnasium, Jefferson Park Community Center, and Sand Point Community Center. Six FTE Maintenance Laborer positions are created as part of the increased operations and maintenance needed to operate these new facilities. Add 0.5 FTE Assistant Recreation Center Coordinator to support programs in 2000 Parks Levy and Community Center Levy facilities coming on line in 2005.

Charge \$5 admission to the Volunteer Park Conservatory to generate \$465,000 in fees; currently a \$2 voluntary donation is encouraged. This allows for a General Fund reduction of the same amount. The Conservatory has approximately 140,000 visitors per year;

Increase budget by \$33,000 by increasing the following fees: Admission to the Japanese Garden; expansion of swimming lessons offered at Mounger Pool; outdoor pool rental; tennis center court fees and lessons; and boating rentals. The Department expects to generate \$45,000 in net revenues, \$12,000 will be used to reduce General Funds support for the Department.

Increase budget by a net of \$500,000 due to technical adjustments and to correct the Golf revenue previously budgeted in this program; these funds are now budgeted fully in the Golf program.

Add the following positions by creating permanent positions to replace temporary employees: 1.0 FTE Gardener, 14.11 FTE Maintenance Laborers, and 2.25 FTE Park Maintenance Aides. These positions are funded with existing funding; temporary labor hours are reduced.

Parks & Recreation

Transfer in three positions from other programs: 1.0 FTE Maintenance Laborer, 1.0 FTE Manager 2, and 1.0 FTE Volunteer Programs Coordinator. Reduce 0.5 FTE Senior Recreation Program Specialist and add 0.58 FTE Gardener.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$596,000, for a net increase from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$1.25 million.

Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Park Cleaning, Landscaping, and Restoration	31,810,580	25,207,846	26,461,862	27,408,137
Full-time Equivalents Total*	278.56	261.20	283.47	283.47

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Planning, Engineering, and Development Budget Control Level

Purpose Statement

The purpose of the Planning, Engineering, and Development Budget Control Level is to plan, design, and coordinate the construction of major capital projects enabling the Department to create new and renovate existing parks and facilities.

Summary

Reduce budget by \$108,000 and abrogate 1.0 FTE Manager 2, eliminating the Sand Point Magnuson Park division as part of Department-wide reorganization to streamline administrative costs.

Reduce budget by \$101,000 by cutting supplies by \$14,000 and miscellaneous spending by \$87,000.

Reduce budget by \$99,000 by abrogating 1.0 FTE Landscape Architect and eliminating the unit's work study program and temporary services budget.

Decrease budget by \$104,000 and abrogate 1.0 FTE Planning and Development Specialist to reflect miscellaneous budget transfers between programs.

Transfer 1.0 FTE Management Systems Analyst from Acquisition and Property Management; this position is reclassified to a Manager 2 in order to provide management for the pier renovation project funded through the Capital Improvement Program.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$173,000, for a net decrease from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$239,000.

Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Planning, Engineering, and Development	5,612,258	6,341,854	6,102,744	6,252,629
Full-time Equivalents Total*	55.25	57.05	55.05	55.05

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Policy Direction and Leadership Budget Control Level

Purpose Statement

The purpose of the Policy Direction and Leadership Budget Control Level is to provide guidance within the Department and outreach to the community on policies offering outstanding parks and recreational opportunities to Seattle residents and our guests.

Summary

As part of the Citywide reduction to the General Subfund in the first quarter of 2004, the Policy Direction and Leadership Budget Control Level is reduced by \$12,000.

Reduce budget by \$3,000 by cutting supplies.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$14,000, for a net increase/decrease from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$1,000.

	2003	2004	2005	2006
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Policy Direction and Leadership	937,653	863,063	861,672	881,919
Full-time Equivalents Total*	9.50	8.50	8.50	8.50

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Seattle Aquarium Budget Control Level

Purpose Statement

The purpose of the Seattle Aquarium Budget Control Level is to provide exhibits and environmental educational opportunities expanding knowledge of, inspire interest in, and encourage stewardship of the aquatic wildlife and habitats of Puget Sound and the Pacific Northwest.

Summary

As part of the Citywide reduction to the General Subfund in the first quarter of 2004, the Seattle Aquarium Budget Control Level is reduced by \$29,000.

Change admission prices to the Aquarium (from \$11.50 to \$12 per visit for adults; \$7.50 to \$8 for youth; and a reduction from \$5.25 to \$5 for children). These fee changes, which generate \$271,000 in revenue in 2005 and \$388,000 in 2006, result in a reduction in General Fund support to the Aquarium.

Increase budget by \$127,000 due to technical miscellaneous budget, revenue, and staff transfers between programs.

Add 3.0 FTE (1.0 FTE Aquarium Guides, 1.5 FTE Education Program Assistant and 0.5 FTE Laborer). These positions support expansion of the interpretive program and guest services.

Transfer 1.0 FTE Manager 2 to Park Cleaning, Landscaping and Restoration to manage volunteer and environmental programs.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$89,000, for a net increase from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$187,000.

Expenditures/FTE	2003	2004	2005	2006
	Actual	Adopted	Proposed	Proposed
Seattle Aquarium	6,212,137	6,030,068	6,217,659	6,346,724
Full-time Equivalents Total*	54.75	57.75	59.75	59.75

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Seattle Conservation Corps Budget Control Level

Purpose Statement

The purpose of the Seattle Conservation Corps Budget Control Level is to provide training, counseling, and employment to homeless and unemployed people so they acquire skills and experience leading to long-term employment and stability.

Summary

As part of the Citywide reduction to the General Subfund in the first quarter of 2004, the Seattle Conservation Corps Budget Control Level is reduced by \$89,000.

Eliminate General Fund support of the Seattle Conservation Corps as the Corps becomes self-supporting in 2005. The Corps generates revenue from designated project funds, capital projects from Parks and other City departments, and emergency repair work. Replace \$157,000 of General Fund with other Non-General Fund resources. There is no net change in budget authority.

Decrease budget by \$18,000 due to miscellaneous budget transfers between programs.

Add 6.0 FTE Seattle Conservation Corps Leads in order to convert temporary workers to permanent employees; existing funding for temporary workers is reallocated to the cost of the new FTEs.

Citywide adjustments to inflation assumptions and technical adjustments decrease the budget by \$59,000, for a net decrease from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$166,000.

Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Seattle Conservation Corps	3,559,665	4,218,642	4,052,559	4,152,161
Full-time Equivalents Total*	13.75	14.35	20.35	20.35

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Swimming, Boating, and Aquatics Budget Control Level

Purpose Statement

The purpose of the Swimming, Boating, and Aquatics Budget Control Level is to provide a variety of structured and unstructured water-related programs and classes so participants can enjoy and develop skills in a range of aquatic activities.

Summary

As part of the Citywide reduction to the General Subfund in the first quarter of 2004, the Swimming, Boating, and Aquatics Budget Control Level is reduced by \$9,000.

Reduce the budget by \$94,000 and 1.0 FTE Recreation Coordinator to reflect Department-wide reorganization to streamline administrative functions. The work program associated with the abrogated positions is reallocated to other managers. Minimum service disruption is expected.

Reduce the budget by \$14,000 by cutting supplies.

Increase amount charged for drop-in swimming from \$2.25 to \$2.50 per visit in 2005 and \$2.75 in 2006 for youth and from \$3.25 to \$3.50 in 2005 and \$3.75 in 2006. This fee increase, which is expected to generate \$205,000 in 2005 and \$155,000 in 2006, is off-set by a General Fund reduction of the same amount.

Increase budget by \$48,000 by increasing boating and outdoor pool rentals.

Increase budget by \$44,000 in order to reinstate the lifeguard program at Green Lake which was cut in the 2003 budget.

Add 4.5 FTE Lifeguards, 0.5 FTE Pool Maintenance Worker, 0.25 FTE Cashier positions to replace temporary employees using existing budget authority.

Increase budget by \$172,000 due to technical adjustments. Two positions (0.75 FTE Recreation Attendant and 1.0 FTE Senior Recreation Coordinator) are transferred in from other programs. Reduce 0.24 FTE Senior Lifeguards.

Citywide adjustments to inflation assumptions increase the budget by \$182,000, for a net increase from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$329,000.

Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Swimming, Boating, and Aquatics	6,233,426	6,485,784	6,814,581	7,125,955
Full-time Equivalents Total*	60.22	59.72	65.48	66.04

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Woodland Park Zoo Budget Control Level

Purpose Statement

In December 2001, the City of Seattle, by Ordinance #120697, established an agreement with the non-profit Woodland Park Zoological Society (WPZS) to operate and manage the Woodland Park Zoo, beginning in March 2002. The Zoo is included in the Department's budget as it continues to implement this transition. The purpose of the Zoo is to provide care for animals and offer exhibits, educational programs, and appealing visitor amenities so Seattle residents and visitors have the opportunity to enjoy and learn about animals and wildlife conservation.

Summary

Reduce budget by \$2.5 million and abrogate 24.69 FTE associated with the Woodland Park Zoo.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$140,000, for a net decrease from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$2.36 million.

Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Woodland Park Zoo	7,353,388	8,405,920	6,043,888	6,217,475
Full-time Equivalents Total*	159.34	24.69	0.00	0.00

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Parks & Recreation

2005 - 2006 Estimated Revenues for the Parks & Recreation Fund

Summit Code	Source	2003 Actuals	2004 Adopted	2005 Proposed	2006 Proposed
411100	2000 Parks Levy	6,023,975	7,450,325	8,642,663	8,909,652
441990	Community Centers Levy	90,453	53,611	56,268	57,586
441990	Open Space and Trails Bond Fund	2,597	0	0	0
441990	Other Intergovernmental Revenue	4,237,395	4,977,123	5,266,303	5,366,065
441990	Shoreline Parks Improvement Fund	139,782	83,263	57,607	58,869
587001	Neighborhood Match Subfund	214,691	185,942	105,246	105,246
Total Bonds, Levies and Intergovernmental		10,708,893	12,750,264	14,128,087	14,497,418
416100	B&O Tx Penalties & Interest	263,828	0	0	0
416100	Business and Occupation Tax (10%)	11,347,678	12,510,215	13,196,643	13,767,266
416430	Utility Tax-Natural Gas (10%)	680,727	856,904	900,000	811,111
416450	Landfill Closure & Tonnage Trnsfr (10%)	270,113	996,378	917,653	927,243
416450	Utility Tax - City Solid Waste (10%)	442,345	0	0	0
416460	Utility Tax-Cable Television (10%)	939,951	948,333	1,077,778	1,131,666
416470	Utility Tax-Telephone (10%)	3,376,065	3,130,000	3,188,889	3,188,889
416470	Utility Tx Penalties & Interest	125,564	0	0	0
416480	Utility Tax-Steam (10%)	89,308	88,333	92,778	92,778
421600	Professnl & Occupational Licenses (10%)	165,420	177,556	166,667	166,667
421790	Amusement Licenses (10%)	12,003	14,444	12,233	12,233
421920	Boiler Permits	16,662	0	0	0
421920	Business License Fees (10%)	507,324	471,350	516,667	516,667
421920	License/Permits Revenue	6,067	0	0	0
421920	Panoram Licenses	1,190	0	0	0
421920	Penalties-Business Licenses/PE	11,932	0	0	0
421920	Refrigeration Permits	10,539	0	0	0
422300	Animal Licenses (10%)	77,080	83,333	83,334	83,334
441220	Court Costs (10%)	6,651	48,667	44,444	44,444
441220	Municipal Court Cost Recoveries (10%)	50,421	0	0	0
442330	Adult Probation and Parole (10%)	12,900	19,444	13,000	13,000
454100	Court Fines & Forfeitures (10%)	1,765,338	1,826,556	1,826,667	1,826,667
516410	Utilities Bus Tax-City Light (90%)	3,356,321	3,442,117	3,383,363	3,427,270
516420	Utilities Bus Tax-City Water (90%)	894,568	952,296	1,307,222	1,325,444
516440	Utilities Bus Tax-Drnge/Wastewater (90%)	1,239,169	1,545,481	1,700,516	1,768,169
516450	Utility Tax - City Solid Waste (10%)	1,274,757	848,193	854,445	861,977
Total Charter Revenues		26,943,921	27,959,600	29,282,299	29,964,825
439090	Miscellaneous Donations	54,752	524,000	524,000	524,000
441990	Other Miscellaneous	23,383	2,440,117	127,620	106,620
462800	Concessions and Rentals	795,369	832,952	892,368	883,754
541990	I/F Miscellaneous	1,853,692	2,480,137	1,882,828	1,769,823

Parks & Recreation

2005 - 2006 Estimated Revenues for the Parks & Recreation Fund

Summit Code	Source	2003 Actuals	2004 Adopted	2005 Proposed	2006 Proposed
	Total Concessions and Other Revenue	2,727,196	6,277,206	3,426,816	3,284,197
439090	Aquarium Programs/Rentals	189,644	369,873	275,448	384,448
439090	Miscellaneous Publication Fees	2,690	0	0	0
447300	Golf Fees	6,642,616	9,377,938	9,113,644	9,258,976
447300	Special Recreation Programs	2,493,723	3,143,580	4,080,536	4,958,976
447300	Swimming Pool Fees	2,289,036	2,489,445	3,023,734	3,284,392
447300	Tennis Center Admissions and Fees	653,464	646,082	695,682	695,682
447500	Aquarium Admissions/Passes	5,045,138	5,138,885	5,098,960	5,688,960
447500	Conservatory Admission Fee	0	0	465,000	465,000
447500	Japanese Garden Admission Fee	137,285	163,431	208,431	208,431
447600	Sand Point Fees	715,219	120,000	0	0
	Total Fees and Charges	18,168,815	21,449,234	22,961,435	24,944,865
441890	Cumulative Reserve Subfund	2,370,205	2,613,092	3,636,746	3,255,417
587001	General Subfund - Operating Transfer In	34,291,254	29,828,790	27,020,165	28,436,497
587007	Zoo Sub-Fund	0	5,858,950	5,858,950	5,858,950
	Total General Subfund	36,661,459	38,300,832	36,515,861	37,550,864
	Total Revenues	95,210,284	106,737,136	106,314,498	110,242,169
587102	Golf Capital Reserve	0	(348,713)	(352,625)	(354,439)
	Total Golf Capital Reserve	0	(348,713)	(352,625)	(354,439)
	Unexpended Fund Balance	0	(296,561)	(397,678)	(485,536)
	Total Unexpended Fund Balance	0	(296,561)	(397,678)	(485,536)
	Total Resources	95,210,284	106,091,862	105,564,195	109,402,194

Capital Improvement Program Highlights

In 2005, progress continues on key projects related to the 1999 Seattle Center and Community Centers Levy and the 2000 Parks Levy. The Community Centers portion of the Levy totals \$36 million spread over eight years. The expanded Southwest Community Center opens in 2005. Construction is underway on the expanded Van Asselt Community Center. The total 2005 CCLP appropriation is \$3.4 million.

The 2000 Parks Levy is an eight-year, \$198.2 million levy lid lift that funds more than 100 projects to improve maintenance and enhance programming of existing parks. The levy also funds an acquisition program and an acquisition and development opportunity fund. In 2005, \$16.9 million is appropriated from the 2000 Parks Levy Fund in the Department's CIP for 26 park projects, including those at Cal Anderson Park, Olympic Sculpture Park, South Lake Union Park, Jefferson Park, Pioneer Square, and a number of neighborhood park projects.

Significant investments in the City's waterfront pier properties are also proposed including replacing the entire piling systems for two piers - Pier 59 and Pier 62/63. The Pier 59 project, where the Seattle Aquarium is located, is scheduled to begin construction in 2005; the Pier 62/63 project, the current location for the "Summer Nights on the Pier" concert series, is planned in 2005 with construction expected in 2006. The condition of the Pier 60 pilings will be studied in conjunction with the Pier 59 construction project; while Pier 58, the current site of Waterfront Park, will undergo a required inspection in 2005-2006. The Pier 59 and Pier 62/63 replacement projects, plus a new proposal to install parking payment devices at parks citywide, are proposed to be funded with Councilmanic debt totaling \$35.5 million.

Three of the City's downtown parks (City Hall, Freeway, and Occidental) are renovated to provide more vibrant, attractive public spaces. A new skate board park is proposed at Lower Woodland Park. Numerous major maintenance projects are funded throughout Seattle's parks systems as well as eight projects that support the Mayor's Restore Our Waters initiative to improve Seattle's aquatic environments. The total 2004 Cumulative Reserve Subfund (CRF) appropriation for asset preservation is \$11.2 million. A \$50,000 appropriation from the Street Vacation Compensation Fund also supports asset preservation.

In addition, there are ten new projects at Discovery Park funded by the Shoreline Park Improvement Fund (SPIF) as part of the West Point Treatment Plant mitigation settlement with King County. The total 2005 SPIF and Beach Maintenance Trust Fund appropriation for shoreline and park improvements is approximately \$2 million. These changes result in a net increase in the Department's CIP Budget from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$34.8 million (net \$700,000 decrease if the three Councilmanic debt funded projects are excluded). The Department also anticipates receiving \$6.1 million in 2005 from the sale of its Roy Street shops facilities, and \$2.5 million in grants and other public and private sources that would be appropriated in 2005. For capital projects receiving Community Development Block Grant (CDBG) funds (Parks Upgrade Program), those funds are appropriated in the CDBG section of the budget.

Capital Improvement Program Appropriation

Budget Control Level	2005 Proposed	2006 Proposed
1999 Community Center Improvements: K72654		
1999 Seattle Center and Community Center Levy Fund	3,388,000	0
Cumulative Reserve Subfund - REET I Subaccount	650,000	0
Subtotal	4,038,000	0
2000 Parks Levy - Acquisition Opportunity Fund: K723007		
2000 Parks Levy Fund	80,000	0
Subtotal	80,000	0

Parks & Recreation

Capital Improvement Program Highlights

	2005 Proposed	2006 Proposed
Budget Control Level		
2000 Parks Levy - Green Spaces Acquisitions: K723002		
2000 Parks Levy Fund	1,330,000	1,330,000
Subtotal	1,330,000	1,330,000
2000 Parks Levy - Major Park Development: K723004		
2000 Parks Levy Fund	3,075,000	1,600,000
Subtotal	3,075,000	1,600,000
2000 Parks Levy - Neighborhood Park Acquisitions: K723001		
2000 Parks Levy Fund	300,000	55,000
Subtotal	300,000	55,000
2000 Parks Levy - Neighborhood Park Development: K723003		
2000 Parks Levy Fund	5,867,000	10,056,000
Cumulative Reserve Subfund - REET II Subaccount	1,000,000	0
Subtotal	6,867,000	10,056,000
2000 Parks Levy - Playfields and Facilities: K723005		
2000 Parks Levy Fund	5,957,000	5,341,000
Subtotal	5,957,000	5,341,000
2000 Parks Levy - Trails and Boulevards: K723006		
2000 Parks Levy Fund	45,000	195,000
Subtotal	45,000	195,000
Ballfields/Athletic Courts/Play Areas: K72445		
Cumulative Reserve Subfund - REET II Subaccount	632,000	383,000
Cumulative Reserve Subfund - Unrestricted Subaccount	63,000	62,000
Subtotal	695,000	445,000
Building Component Renovations: K72444		
Cumulative Reserve Subfund - REET I Subaccount	780,000	940,000
Cumulative Reserve Subfund - REET II Subaccount	100,000	1,019,000
Cumulative Reserve Subfund - Unrestricted Subaccount	1,229,000	33,000
Subtotal	2,109,000	1,992,000
Citywide and Neighborhood Projects: K72449		
Cumulative Reserve Subfund - REET I Subaccount	175,000	125,000
Cumulative Reserve Subfund - REET II Subaccount	550,000	550,000
Cumulative Reserve Subfund - Unrestricted Subaccount	100,000	100,000
Street Vacation Compensation Fund	50,000	100,000
Subtotal	875,000	875,000

Parks & Recreation

Capital Improvement Program Highlights

	2005 Proposed	2006 Proposed
Budget Control Level		
Debt Service and Contract Obligation: K72440		
2000 Parks Levy Fund	231,000	239,000
Cumulative Reserve Subfund - REET I Subaccount	1,166,000	2,324,000
Cumulative Reserve Subfund - REET II Subaccount	0	900,000
Cumulative Reserve Subfund - Unrestricted Subaccount	169,000	171,000
Subtotal	1,566,000	3,634,000
Docks/Piers/Floats/Seawalls/Shorelines: K72447		
2005 LTGO Capital Project Fund	14,000,000	0
Beach Maintenance Trust Fund	65,000	20,000
Cumulative Reserve Subfund - REET II Subaccount	473,000	843,000
Subtotal	14,538,000	863,000
Forest Restoration: K72442		
Cumulative Reserve Subfund - REET II Subaccount	420,000	420,000
Subtotal	420,000	420,000
Parks Infrastructure: K72441		
2005 LTGO Capital Project Fund	1,500,000	0
Cumulative Reserve Subfund - REET II Subaccount	1,750,000	2,368,000
Cumulative Reserve Subfund - Unrestricted Subaccount	250,000	229,000
Subtotal	3,500,000	2,597,000
Pools/Natatorium Renovations: K72446		
Cumulative Reserve Subfund - REET I Subaccount	654,000	195,000
Subtotal	654,000	195,000
Seattle Aquarium Projects: K72448		
2005 LTGO Capital Project Fund	20,000,000	0
Cumulative Reserve Subfund - Unrestricted Subaccount	75,000	75,000
Subtotal	20,075,000	75,000
West Point Settlement Projects: K72982		
Shoreline Park Improvement Fund	1,962,000	895,000
Subtotal	1,962,000	895,000
Zoo Annual Major Maintenance: K72899		
Cumulative Reserve Subfund - REET II Subaccount	1,000,000	1,000,000
Subtotal	1,000,000	1,000,000
 Total Capital Improvement Program Appropriation	 69,086,000	 31,568,000

Parks & Recreation

Parks Levy Fund

		2003		2004		2005		2006
	\$	Actual	\$	Adopted	\$	Proposed	\$	Proposed
Beginning Fund Balance	\$	22,089,859	\$	19,200,542	\$	23,799,000	\$	23,667,000
Sources								
Real Property Taxes - 2000 Parks Levy	\$	24,320,642	\$	25,079,000	\$	25,863,000	\$	26,665,000
Investment Interest		574,394		384,000		503,000		588,000
Miscellaneous Revenue - Non-City Grants		4,632,694		-		-		-
Total Sources		29,527,730		25,463,000		26,366,000		27,253,000
Uses								
<u>Capital Elements</u>								
<i>Appropriations in CIP</i>								
Acquisition	\$	9,074,073	\$	1,820,000	\$	1,710,000	\$	1,385,000
Development		7,891,787		18,383,000		15,935,000		16,031,000
Opportunity Fund		1,737,921		-		80,000		-
Subtotal Capital Elements	\$	18,703,781	\$	20,203,000	\$	17,725,000	\$	17,416,000
<u>Operating Elements</u>								
<i>Appropriation</i>								
Direct Appropriation For Zoo Programming	\$	2,622,000	\$	2,685,000	\$	2,751,000	\$	2,819,000
Subtotal Direct Appropriation For Zoo Programming	\$	2,622,000	\$	2,685,000	\$	2,751,000	\$	2,819,000
<i>Transfers to Park and Recreation Fund</i>								
Environmental Stewardship	\$	1,181,911	\$	1,263,614	\$	1,298,938	\$	1,337,016
Enhanced Park Maintenance		1,067,558		859,837		644,888		453,960
Recreational Programming		1,887,550		2,305,000		2,391,954		2,480,343
New Park/Green Space Maintenance		-		501,756		1,686,478		1,938,940
Subtotal Transfer to Parks and Recreation Fund (1)	\$	4,137,019	\$	4,930,207	\$	6,022,258	\$	6,210,259
Subtotal Operating Elements	\$	6,759,019	\$	7,615,207	\$	8,773,258	\$	9,029,259
Total Uses	\$	25,462,800	\$	27,818,207	\$	26,498,000	\$	26,445,000
Accounting Adjustment	\$	-	\$	-	\$	-	\$	-
Fund Balance	\$	26,154,789	\$	16,845,335	\$	23,667,000	\$	24,475,000
Reserves Against Fund Balance	\$	26,154,789	\$	16,845,335	\$	23,667,000	\$	24,475,000
Unreserved Balance	\$	-	\$	-	\$	-	\$	-

(1) Enactment of the budget ordinance authorizes the transfer of these resources from this fund to the Parks and Recreation Fund.

Parks & Recreation

1999 Seattle Center/Community Centers Fund

	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Beginning Fund Balance	\$ 12,676,940	\$ 12,089,108	\$ 17,614,508	\$ 16,394,608
Sources				
Property Taxes - Voter Approved 1999				
Parks & Community Center Levy	\$ 7,946,331	\$ 7,958,500	\$ 2,115,800	\$ 2,029,400
Investment Interest	306,736	350,900	52,300	(87,400)
Miscellaneous Revenue - Non-City Grants	50,316	-	-	-
Total Sources	8,303,383	8,309,400	2,168,100	1,942,000
Uses				
Appropriations/Expenditures	\$ -	\$ -	\$ -	\$ -
Sand Point Community Center	2,709,112	-	-	-
Northgate Community Center	324,110	-	-	-
Southwest Community Center	145,017	1,894,000	-	-
Yesler Community Center	959,219	-	-	-
International District Community Center	1,459,343	-	-	-
Jefferson Park Community Center	808,750	-	-	-
Belltown Neighborhood Center	26,145	-	225,000	-
High Point Community Center	2,433,004	-	-	-
Van Asselt Community Center	26,632	650,000	3,163,000	-
Other Expenditures ¹	(11)	-	-	-
Ballard Civic Center ²	-	240,000	-	-
Lake City Civic Center ²	-	-	-	-
Total Uses	8,891,323	2,784,000	3,388,000	-
Accounting Adjustment ¹	\$ 107	\$ -	\$ -	\$ -
Fund Balance	\$ 12,089,108	\$ 17,614,508	\$ 16,394,608	\$ 18,336,608
Reserves Against Fund Balance	\$ 12,089,108	\$ 17,614,508	\$ 16,394,608	\$ 18,336,608
Available Balance	\$ -	\$ -	\$ -	\$ -

1) The deposit in the amount of \$11.09 and residual equity fund transfer in the amount of \$106.98 were made to implement the formal closeout of the Seattle Center Redevelopment and Parks Community Center Fund (Fund 34020).

2) The Ballard Civic Center and Lake City Civic Center projects received an additional \$240,000 appropriation in 2004 to pay for increased construction costs.

Seattle Center

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Department Description

Seattle Center is a valued civic asset with community roots that reach back in time to native tribes and pioneers. Today, millions of people visit the 74-acre campus each year. Seventy-eight percent of Seattle residents visit Seattle Center an average of nine times a year. They attend one of the 5,400 free public performances, retreat in the 22 acres of landscaped gardens and fountains, or visit one of the 21 cultural, educational and sports organizations that call Seattle Center home.

Consistently rated as one of the city's top attractions, Seattle Center's mission is to be the nation's best gathering place: to be as vibrant and diverse as the millions of people who visit each year, to bring together a varied community, and to delight the human spirit.

Proposed Policy and Program Changes

Seattle Center has historically generated approximately 75% of operating revenue from the commercial activities that occur on campus at KeyArena and at McCaw Hall (formerly the Opera House). The Center was hit hard by the economic downturn beginning in 2000. In late 2003, faced with a deficit situation, the Mayor and City Council approved an eight-year, \$10 million loan to the Center from the City's consolidated cash pool to be paid back by the end of 2010 (Ordinance 121262). The Center has been unable to meet recovery plan projections in both 2003 and 2004. The opening of new competitive baseball and football stadiums sharply reduced suite and club seating revenue at KeyArena. Sonics performance continues to depress general KeyArena revenue. Parking revenue has not recovered from the loss of business from several area firms that closed or relocated. Finally, the fire that closed the Monorail in May, 2004 will cost the Center over \$400,000 in anticipated annual revenue.

Seattle Center's projected revenue from KeyArena, parking and the Monorail is reduced by a combined total of about \$3.2 million annually in the Proposed Budget, based on realistic assumptions. To close part of the resulting revenue gap, the Center is starting to implement a property development strategy designed to maximize revenue from peripheral properties not essential to Seattle Center's mission. The 2005-06 Proposed Budget assumes one-time revenues of \$6.4 million from the sale of Lots 4 and 5, parking lots adjacent to the campus.

The Center originally anticipated the Seattle Monorail Project (SMP) would start construction on the campus portion of the new monorail in 2005. This would have increased revenue with compensation from SMP for the old monorail, and for the air and ground lease rights to construct the new monorail. However, in July of 2004, SMP announced that construction would not start until 2007. The Proposed Budget assumes no monorail compensation or lease revenue during this biennium. To partially cover revenue losses related to the monorail fire and delay of construction of the new monorail, the Proposed Budget provides a General Subfund increment of \$1.2 million in 2006. During 2005-2006, Seattle Center will work with the Mayor and the Council to develop and implement a sustainable financial model for Seattle Center.

Because Seattle Center was already running a deficit, the Department was exempted from the reductions that were imposed on most City departments in the first quarter of 2004. The 2005-2006 Proposed Budget includes cuts totaling \$432,000 in General Subfund activities. The reductions are spread across many areas of service, from accounting and contract management to late night security patrols and hard surface cleaning, with associated staffing reductions of approximately 5.31 FTE, described in the Program Summary sections.

The Proposed Budget abrogates 30.47 FTE vacant positions from Center's authorized position list, most of which were unfunded, pursuant to the 2004 Executive vacant position review process. The abrogated vacant positions are allocated across several of Center's programs. The abrogations of vacancies allocated to a particular program are totaled in each Program Summary. Across the Department, the vacancy abrogations include 6.0 FTE Laborers, 6.0 FTE Utilities Laborers, 4.0 FTE Maintenance Laborers, 2.7 FTE Admissions Employees, 0.77 FTE Administrative Support Assistant-BU, 1.0 FTE Admissions Personnel Supervisor, 1.0 FTE Building Operating Engineer-Grade II, 1.0 FTE Carpenter, 1.0 FTE Carpenter Apprentice, 1.0 FTE Capital Projects Coordinator, 1.0 FTE Electrician, 1.0 FTE Events Services Representative, 1.0 FTE Gardener, 1.0 FTE Janitor-Seattle Center/Parks/Water, 1.0 FTE Operations Crew Chief-Seattle Center, and 1.0 FTE Parking Supervisor. The Proposed Budget converts 2.25 FTE Parking Attendants and 0.61 FTE Head Usher positions from temporary to permanent status, and transfers in 2.0 FTE Office Maintenance Aides from the Personnel Department. In total, the Center's authorized position authority will decrease by 30.92 FTE.

The 2005-2006 Proposed Budget includes major increments related to McCaw Hall operations and debt service. An operating budget increase of approximately \$1.4 million is funded entirely by the tenant use fees agreed to by the Opera and the Ballet, along with income from non-resident facility rentals and reimbursed costs. This add does not reflect a change in operations, but rather a budget adjustment. The debt service of \$456,000 in 2005 and \$909,600 in 2006 pertains to the balance of McCaw Hall construction costs that was originally expected to be covered by State and County contributions. Pursuant to Ordinance 121206, no further General Subfund resources will be used to address this capital funding gap. The Ballet and the Opera will augment their use fees to cover the gap, unless alternative sources such as State, County or private donations are secured in time to make the debt service payments.

Seattle Center

Appropriations	Summit Code	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Administration Budget Control Level	SC500	3,564,774	3,596,457	3,953,377	4,024,873
Cultural and Community Heart of the City Budget Control Level					
Community Events		2,010,524	2,041,012	2,076,151	2,122,701
Gatherings		1,254,477	1,302,195	1,282,743	1,291,254
Performing Arts		2,029,190	2,205,558	2,662,877	3,067,569
Spectator Events		183,812	0	0	0
Cultural and Community Heart of the City Budget Control Level	SC200	5,478,003	5,548,765	6,021,771	6,481,524
Financial Success through Entrepreneurial Spirit and Public Stewardship Budget Control Level	SC300	12,829,705	13,176,989	14,874,433	14,574,557
Great Place to Work Budget Control Level	SC400	1,035,798	1,074,679	1,204,314	1,221,657
Nation's Best Gathering Place Budget Control Level					
Facilities/Grounds Enhancement and Preservation		4,435,927	4,622,877	4,547,558	4,571,168
Visitor Amenities		5,908,075	5,983,207	5,714,716	5,837,799
Nation's Best Gathering Place Budget Control Level	SC100	10,344,002	10,606,084	10,262,274	10,408,967
Department Total		33,252,283	34,002,974	36,316,169	36,711,578
Department Full-time Equivalents Total*		287.62	284.82	253.90	253.90

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Resources	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
General Subfund	8,935,537	8,631,663	8,621,186	9,924,045
Other	24,316,746	25,371,311	27,694,983	26,787,533
Department Total	33,252,283	34,002,974	36,316,169	36,711,578

Administration Budget Control Level

Purpose Statement

The purpose of the Administration Budget Control Level is to provide leadership and support services to Seattle Center personnel so they can effectively accomplish the mission and goals of the Department.

Summary

Abrogate a part-time Accounting Technician II position, resulting in the elimination of discretionary financial report production. The \$39,000 impact of this 0.75 FTE cut is allocated among various programs; the reduction to the Administration Program is 0.70 FTE, and the savings to this program totals approximately \$37,000. Abrogate a 1.0 FTE Information Technology Programmer Analyst position, for a savings of \$77,000. Elimination of this position may delay enhancement of business applications.

Reduce three positions in Center's Event Sales, Marketing and Servicing division. The overall cut of 0.88 FTE and \$75,000 is allocated among various programs; the reduction to the Administration Program is 0.57 FTE, and the savings to the program totals approximately \$50,000. The division will continue to meet marketing goals by focusing on most productive activities and shifting some responsibilities to an existing Public Information Officer position. Convene a charette of entertainment industry marketing experts to advise Seattle Center on ways to maximize the effectiveness of marketing efforts. An add of \$24,000 for 2005 only to support the work of this focus group is divided between several programs. The increase for the Administration Program is approximately \$12,000.

Add \$100,000 in 2005 and 2006 to support a contract with the Seattle Children's Museum that will assist the Museum in its continued efforts to provide outreach, access, and programming for low income children.

Transfer in approximately \$300,000 to the Administration Program from the Performing Arts Program in order to align funding allocations described in the City budget with Seattle Center's annual operation plan.

Reduce spending by approximately \$22,000 and a net of 0.42 FTE based on alignment of positions with actual assignments by program. As part of the 2004 Executive vacant position review process, abrogate a 0.77 FTE vacant position. Vacant position abrogations are listed by classification in the department-level Proposed Policy and Program Changes section. The position is unfunded, so the abrogation does not result in savings. Transfer in 1.0 FTE Office/Maintenance Aide from the Personnel Department. This position has been funded in the Seattle Center budget, but the FTE resided in Personnel until mid-year 2004.

Increase spending by \$32,000 related to increased allocation of costs for services provided by the Department of Information Technology, and Seattle Center's projected costs for implementing an upgrade to the City's Summit accounting software.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$99,000, for a net increase from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$357,000.

Expenditures/FTE	2003	2004	2005	2006
	Actual	Adopted	Proposed	Proposed
Administration	3,564,774	3,596,457	3,953,377	4,024,873
Full-time Equivalents Total*	37.52	37.52	35.06	35.06

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Cultural and Community Heart of the City Budget Control Level

Purpose Statement

The purpose of the Cultural and Community Heart of the City Budget Control Level is to provide programs that inspire the human spirit and bring together a rich and varied community.

Program Expenditures	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Community Events	2,010,524	2,041,012	2,076,151	2,122,701
Gatherings	1,254,477	1,302,195	1,282,743	1,291,254
Performing Arts	2,029,190	2,205,558	2,662,877	3,067,569
Spectator Events	183,812	0	0	0
Total	5,478,003	5,548,765	6,021,771	6,481,524
Full-time Equivalents Total *	52.67	50.67	41.94	41.94

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Cultural and Community Heart of the City: Community Events

Purpose Statement

The purpose of the Community Events program is to provide cultural celebrations, festivals, and family and youth programs of exceptional quality, enriching content, and uplifting values that represent and celebrate the diverse nature of our region, engage a broad spectrum of the public, and inspire the individual human spirit.

Program Summary

Abrogate 1.0 FTE Public/Cultural Programs Specialist, for a savings of \$65,000. This position served as the booking coordinator for Center House amateur talent entertainment events. The workload will be reorganized and reassigned to other programming staff.

As part of the 2004 Executive vacant position review process, abrogate a total of 1.75 FTE vacant positions. Vacant position abrogations are listed by classification in the department-level Proposed Policy and Program Changes section. Reduce non-General Subfund expenses by approximately \$6,000 to permit Center to recoup savings related to 0.2 FTE. The remainder are unfunded, so the abrogations do not result in savings.

Transfer in approximately \$39,000 to the Community Events Program from other Seattle Center programs in order to align funding allocations described in the City budget with Seattle Center's annual operation plan. Transfer out approximately \$14,000 and 0.65 FTE from the Community Events Program to the Financial Success Program, related to event support costs for KeyArena and McCaw Hall, to implement a more facility-based budgeting system and improve tracking of KeyArena and McCaw Hall expenses.

Add approximately \$28,000 in non-General Subfund expenses for community events activities in McCaw Hall. This add does not reflect a change in operations, but rather a budget adjustment. The 2004 budget for McCaw Hall was developed prior to completion of a full year of operations and finalization of the management agreement with the Opera and the Ballet. The increment is supported entirely by revenues generated from McCaw Hall operations.

Reduce spending by approximately \$2,000, but add a net of 0.02 FTE, based on allocation of portions of cuts or other changes that are primarily associated with other Center programs, and are described in the respective program that is most significantly affected by the cut.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$55,000, for a net increase from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$35,000.

Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Community Events	2,010,524	2,041,012	2,076,151	2,122,701
Full-time Equivalents Total*	18.02	18.02	14.64	14.64

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Cultural and Community Heart of the City: Gatherings

Purpose Statement

The purpose of the Gatherings program is to provide attractive and cost-competitive venues and support services that allow community, business, and government events to occur in a convenient and serviceable environment.

Program Summary

Add approximately \$69,000 in non-General Subfund expenses for support services related to community, business and government events occurring at McCaw Hall. This add does not reflect a change in operations, but rather a budget adjustment. The 2004 budget for McCaw Hall was developed prior to completion of a full year of operations and finalization of the management agreement with the Opera and the Ballet. The increment is supported entirely by revenues generated from McCaw Hall operations.

Transfer out approximately \$70,000 from the Gatherings Program to other Seattle Center programs to align funding allocations described in the City budget with Seattle Center's annual operation plan. Transfer out approximately \$19,000 and a net of 0.33 FTE to the Financial Success Program, to improve tracking of KeyArena and McCaw Hall expenses.

As part of the 2004 Executive vacant position review process, abrogate a total of 0.91 FTE vacant positions. Vacant position abrogations are listed by classification in the department-level Proposed Policy and Program Changes section. Reduce non-General Subfund expenses by approximately \$8,000 to permit Center to recoup savings related to 0.2 FTEs. The remainder are unfunded, so the abrogations do not result in savings.

Reduce spending by approximately \$24,000 and 0.10 FTE, based on allocation of portions of cuts that are primarily associated with other Center programs, and are described in the respective program that is most significantly affected by the cut.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$32,000, for a net decrease from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$20,000.

	2003	2004	2005	2006
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Gatherings	1,254,477	1,302,195	1,282,743	1,291,254
Full-time Equivalents Total*	14.10	14.10	12.76	12.76

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Cultural and Community Heart of the City: Performing Arts

Purpose Statement

The purpose of the Performing Arts program is to provide venues and opportunities for resident theater and performing arts organizations as well as "touring" arts presentations that inspire the human spirit and provide awareness of community.

Program Summary

Reduce staffing at KeyArena and McCaw Hall events while still complying with Center's contractual obligations. Reduce the number of intermittent admissions staff working each Sonics, Storm and T-Birds game in KeyArena by two per game. Replace intermittent sound technicians with regular staff on as many events as possible, by reducing the amount of time devoted to repair and maintenance work. Reduce hours worked by a part-time Admissions Personnel Dispatcher. The \$40,000 impact of these cuts is allocated among various programs; the reduction to the Performing Arts Program is approximately \$14,000.

Add approximately \$462,000 in non-General Subfund expenses for stage, sound and admissions labor at McCaw Hall. This add does not reflect a change in operations, but rather a budget adjustment. The 2004 budget for McCaw Hall was developed prior to completion of a full year of operations and finalization of the management agreement with the Opera and the Ballet. The increment is supported entirely by revenues generated from McCaw Hall operations.

Add approximately \$342,000 in 2005 and \$682,000 in 2006 in non-General Subfund expenses for McCaw Hall debt service. The total debt service increase of \$456,000 in 2005 and \$910,000 in 2006 is allocated between the Performing Arts Program and the Financial Success Program. This debt service pertains to construction costs originally expected to be covered by State and County contributions. It includes debt service on \$9 million in 2003 long term debt, plus interest-only payments on \$4 million that will need to be borrowed in mid-2005 to complete the \$17 million balloon payment due at that time. Pursuant to Ordinance 121206, no further General Fund resources will be used to address this capital funding gap. The Ballet and the Opera will augment their use fees to cover the gap, unless alternative sources such as State, County or private donations are secured in time to make the required debt service payments.

Transfer out approximately \$370,000 from the Performing Arts Program to other Seattle Center programs in order to align funding allocations described in the City budget with Seattle Center's annual operation plan.

As part of the 2004 Executive vacant position review process, abrogate a total of 3.96 FTE vacant positions. Vacant position abrogations are listed by classification in the department-level Proposed Policy and Program Changes section. Reduce non-General Subfund expenses by approximately \$6,000 to permit Center to recoup savings related to 0.2 FTE. The remainder are unfunded, so the abrogations do not result in savings.

Reduce spending by approximately an additional \$15,000 and a net of 0.05 FTE, based on allocation of portions of cuts that are primarily associated with other Center programs, and are described in the respective program that is most significantly affected by the cut.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$58,000, for a net increase from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$457,000.

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Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Performing Arts	2,029,190	2,205,558	2,662,877	3,067,569
Full-time Equivalents Total*	16.55	18.55	14.54	14.54

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Cultural and Community Heart of the City: Spectator Events

Purpose Statement

The purpose of the Spectator Events program has been to reflect entertainment and sporting events held in the former Mercer Arena, and, more recently, productions of the Seattle Opera and Northwest Ballet during the construction of McCaw Hall. With the opening of McCaw Hall, this program is unfunded, pending decisions about the future use of the Mercer Arts Arena.

Program Summary

The Spectator Events program was eliminated in the 2004 Adopted Budget; there are no program changes from the 2004 Adopted Budget.

Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Spectator Events	183,812	0	0	0
Full-time Equivalents Total*	4.00	0.00	0.00	0.00

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Financial Success through Entrepreneurial Spirit and Public Stewardship **Budget Control Level**

Purpose Statement

The purpose of this Budget Control Level is to efficiently manage the Department's financial resources, maximize earned revenues to reduce reliance on public support, and achieve the greatest public value possible from the public funds available. Two primary service categories include KeyArena and Seattle Center's Redevelopment Phase II, both of which have specific financial goals.

Summary

Transfer in a total of approximately \$391,000 and 14.55 FTE from other Seattle Center programs as part of an overall change in management approach to event support work, from a pooled-labor model to a more facility-based approach. Event-related budgets for the Center's two major event facilities, KeyArena and McCaw Hall, will now be consolidated in the Financial Success Program to improve expense monitoring.

Add approximately \$464,000 in non-General Subfund expenses for management of events at McCaw Hall. This add does not reflect a change in operations, but rather a budget adjustment. The 2004 budget for McCaw Hall was developed prior to completion of a full year of operations and finalization of the management agreement with the Opera and the Ballet. The increment is supported entirely by revenues generated from McCaw Hall operations.

Add approximately \$114,000 in 2005 and \$227,000 in 2006 in non-General Subfund expenses for McCaw Hall debt service. The total debt service increase of \$456,000 in 2005 and \$910,000 in 2006 is allocated between the Financial Success Program and the Performing Arts Program. This debt service pertains to McCaw Hall construction costs originally expected to be covered by State and County contributions. It includes debt service on \$9 million in 2003 long term debt, plus interest-only payments on \$4 million that will need to be borrowed in mid-2005 to complete the \$17 million balloon payment due at that time. Pursuant to Ordinance 121206, no further General Subfund resources will be used to address this capital funding gap. The Ballet and the Opera will augment their use fees to cover the gap, unless alternative sources such as State, County or private donations are secured in time to make the required debt service payments.

Add approximately \$632,000 in 2005 and \$90,000 in 2006 to cover a scheduled increase in the debt service that was assigned to Seattle Center as part of the KeyArena bond defeasance.

As part of the 2004 Executive vacant position review process, abrogate a total of 6.25 FTE vacant positions. Vacant position abrogations are listed by classification in the department-level Proposed Policy and Program Changes section. Reduce non-General Subfund expenses by approximately \$49,000 to permit Center to recoup savings related to 1.0 of these FTEs. The remainder are unfunded, so the abrogations do not result in savings.

Convert an Admissions Employee from office work to field work, resulting in the employee's work being reimbursed by clients. The office work will be redistributed among remaining Admissions Office staff. The total savings of \$35,000 from this change is split between several programs; the reduction for the Financial Success Program is approximately \$22,000.

Add \$40,000 as part of a \$100,000 increase in 2005 only to support work related to the Center's property development strategy. In order to pursue sale or development of peripheral properties that are not essential to Center's mission, the Department will obtain a variety of appraisals, surveys, engineering and environmental assessments. The balance of the increase is budgeted under the Facilities/Grounds Enhancement Program.

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Add a 0.39 FTE Head Usher position, which is part of an overall increase of 0.61 FTE distributed among three programs based on Center's intermittent utilization review.

Reduce spending by an additional \$72,000 and 0.52 FTE, based on allocation of portions of cuts that are primarily associated with other Center programs, and are described in the respective program that is most significantly affected by the cut.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$199,000, for a net increase from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$1.70 million.

Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Financial Success through Entrepreneurial Spirit and Public Stewardship	12,829,705	13,176,989	14,874,433	14,574,557
Full-time Equivalents Total*	54.30	55.30	63.47	63.47

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Great Place to Work Budget Control Level

Purpose Statement

The purpose of the Great Place to Work Budget Control Level is to create a safe, motivated, and respectful work environment that nurtures committed and skilled performance.

Summary

Transfer in approximately \$77,000 from other Seattle Center programs in order to align funding allocations described in the City budget with Seattle Center's annual operation plan.

Reduce spending by a net of \$1,000, based on allocation of portions of cuts that are primarily associated with other Center programs, and are described in the respective program that is most significantly affected by the cut. Transfer in 0.05 FTE based on alignment of positions with actual assignments by program.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$54,000, for a net increase from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$130,000.

Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Great Place to Work	1,035,798	1,074,679	1,204,314	1,221,657
Full-time Equivalents Total*	4.50	4.50	4.55	4.55

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Nation's Best Gathering Place Budget Control Level

Purpose Statement

The purpose of the Nation's Best Gathering Place Budget Control Level is to provide facilities, grounds, and visitor amenities welcoming and honoring all visitors to the campus.

Program Expenditures	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Facilities/Grounds Enhancement and Preservation	4,435,927	4,622,877	4,547,558	4,571,168
Visitor Amenities	5,908,075	5,983,207	5,714,716	5,837,799
Total	10,344,002	10,606,084	10,262,274	10,408,967
Full-time Equivalents Total *	138.63	136.83	108.88	108.88

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Nation's Best Gathering Place: Facilities/Grounds Enhancement and Preservation

Purpose Statement

The purpose of the Facilities/Grounds Enhancement and Preservation Program is to manage environmental initiatives and capital projects that enhance the cleanliness, safety, environmental quality, functionality, and beauty of the campus.

Program Summary

Reduce expenditures by approximately \$22,000 as part of a \$39,000 cut that is allocated to various programs. This reduction involves unfunding half of a Capital Projects Coordinator, Sr. position. The position may be filled using non-General Subfund sources, if justified by Monorail project planning or CIP work, so no FTE reduction is associated with this cut.

Add \$60,000 as part of a \$100,000 increase in 2005 only to support work related to Center's property development strategy. In order to pursue sale or development of peripheral properties that are not essential to Center's mission, the Department will obtain a variety of appraisals, surveys, engineering and environmental assessments. The balance of the increase is budgeted under the Financial Success Program.

Add approximately \$218,000 in non-General Subfund expenses for McCaw Hall, including skilled crafts and routine maintenance support. This add does not reflect a change in operations, but rather a budget adjustment. The 2004 budget for McCaw Hall was developed prior to completion of a full year of operations and finalization of the management agreement with the Opera and the Ballet. The increment is supported entirely by revenues generated from McCaw Hall operations.

Transfer out approximately \$396,000 and 5.61 FTE from the Facilities/Grounds Enhancement and Preservation Program to the Financial Success Program, related to KeyArena event-related support which has previously been handled as part of a central pool. This transfer will improve tracking of KeyArena expenses. Transfer in approximately \$25,000 to the Facilities/Grounds Enhancement and Preservation Program from other Seattle Center programs in order to align funding allocations described in the City budget with Seattle Center's annual operation plan.

As part of the 2004 Executive vacant position review process, abrogate a total of 7.81 FTE vacant positions. Vacant position abrogations are listed by classification in the department-level Proposed Policy and Program Changes section. Reduce non-General Fund expenses by approximately \$57,000 to permit Center to recoup savings related to 1.16 FTE. The remainder are unfunded, so the abrogations do not result in savings.

Reduce spending by an additional \$49,000 and 0.56 FTE, based on allocation of portions of cuts that are primarily associated with other Center programs, and are described in the respective program that is most significantly affected by the cut.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$146,000, for a net decrease from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$75,000.

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Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Facilities/Grounds Enhancement and Preservation	4,435,927	4,622,877	4,547,558	4,571,168
Full-time Equivalents Total*	58.00	56.20	42.22	42.22

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Nation's Best Gathering Place: Visitor Amenities

Purpose Statement

The purpose of the Visitor Amenities program is to provide to public and private clients direct customer services and facilities, such as the Center House, the Monorail, and parking, and to work with privately owned attractions, such as the Fun Forest, the Children's Museum, the Experience Music Project, the Pacific Science Center, and the Space Needle, which make a visitor's experience at Seattle Center pleasurable.

Program Summary

Abrogate a 1.0 FTE Administrative Specialist III position related to management of contracts and concessions, for a savings of \$57,000. Distribute these contract administration duties to staff from Center's Accounting and Office Services units.

Abrogate a Recycling Program Specialist position. The \$50,000 impact of this 1.0 FTE cut is allocated among various programs; the reduction to the Visitor Amenities Program is approximately \$18,000 and 0.31 FTE.

Eliminate 2-person security patrols on the Center campus between 2 a.m. and 6 a.m., replacing the patrols with one stationary security officer to respond to alarms systems at this time of night. Abrogate 1.0 FTE Security Officer, Sr. and reduce intermittent security staffing. The \$75,000 impact of this cut is allocated among various programs; the reduction to the Visitor Amenities Program is approximately \$26,000 and 0.34 FTE.

Reduce hard-surface cleaning, including pressure washing and sealing of surfaces on walkways, from a quarterly cycle to an annual treatment. The impact of this \$35,000 cut to intermittent labor is allocated among various programs; the reduction to the Visitor Amenities Program totals approximately \$13,000.

As part of the Executive vacancy review, abrogate a total of 9.02 FTE vacant positions. Vacant position abrogations are listed by classification in the department-level Proposed Policy and Program Changes section. Reduce non-General Subfund expenses by approximately \$71,000 to permit Center to recoup savings related to 1.24 of these FTEs. The remainder are unfunded, so the abrogations do not result in savings. Add 2.25 FTE Parking Attendant positions based on Center's intermittent utilization review.

Add approximately \$191,000 in non-General Subfund expenses for public amenities at McCaw Hall, such as festival activity taking place in McCaw Hall, as well as operation of the Kreilsheimer Promenade water feature and new green spaces. This add does not reflect a change in operations, but rather a budget adjustment. The 2004 budget for McCaw Hall was developed prior to completion of a full year of operations and finalization of the management agreement with the Opera and the Ballet. The increment is supported entirely by revenues generated from McCaw Hall operations.

Transfer in approximately \$17,000 to the Visitor Amenities Program from other Seattle Center programs in order to align funding allocations described in the City budget with Seattle Center's annual operating plan. Transfer out approximately \$467,000 and 6.5 FTE to the Financial Success Program, to implement a more facility-based budgeting system and improve tracking of McCaw Hall and KeyArena expenses.

Reduce spending by an additional \$3,000 and 0.05 FTE, based on allocation of portions of cuts that are primarily associated with other Center programs, and are described in the respective program that is most significantly affected by the cut.

Transfer in 1.0 FTE Office/Maintenance Aide from the Personnel Department. This position has been funded in the Seattle Center budget, but the FTE resided in Personnel until mid-year 2004.

Citywide adjustments to inflation assumptions and technical adjustments increase the budget by \$179,000, for a net decrease from the 2004 Adopted Budget to the 2005 Proposed Budget of approximately \$268,000.

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Expenditures/FTE	2003 Actual	2004 Adopted	2005 Proposed	2006 Proposed
Visitor Amenities	5,908,075	5,983,207	5,714,716	5,837,799
Full-time Equivalents Total*	80.63	80.63	66.66	66.66

**FTE totals provided for information purposes only. Authorized positions are reflected in the Position List Appendix.*

Seattle Center

2005 - 2006 Estimated Revenues for the Seattle Center Fund

Summit Code	Source	2003 Actuals	2004 Adopted	2005 Proposed	2006 Proposed
437010	Seattle Monorail Project Planning Funds	0	446,895	509,442	523,492
439090	Sponsorships	988,429	1,028,073	1,096,196	1,115,044
441710	Programs and Novelties	162,779	156,236	189,052	194,655
441960	Bumbershoot	244,202	253,025	251,599	259,576
441960	International Children's Festival	43,304	67,094	45,825	46,821
441960	Labor Reimbursement	1,812,542	2,553,631	2,472,189	2,658,915
441990	Advertising	12,268	9,100	7,300	8,500
441990	Utility Reimbursement	304,260	293,306	331,734	341,715
447400	Ticket Revenue	19,600	25,000	0	0
461100	Deficit Interest	(192,512)	0	(180,941)	(195,941)
461100	Interest	57,132	176,288	48,550	49,549
462190	Furniture/Equipment Rental	98,153	139,175	123,750	88,030
462300	Parking	3,542,343	4,472,932	3,845,731	3,744,523
462400	Club Seats	921,673	840,289	768,359	787,099
462400	Facility Rent	3,194,713	3,926,102	3,984,136	4,243,528
462500	Facility Leases	1,958,851	2,043,702	3,053,798	3,529,834
462500	Suite Sales	2,401,041	2,588,553	2,071,892	2,050,021
462800	Amusement Park Concessions	677,731	727,414	740,418	748,747
462800	Bite of Seattle and Folklife	172,304	199,004	195,194	199,466
462800	Catering and Concessions	793,593	883,632	730,142	753,868
462800	Center House Concessions	785,388	944,898	795,750	812,246
462800	Monorail	299,947	484,267	50,000	50,000
462800	Ticketing Service	311,935	325,390	454,267	466,105
462900	Misc. Revenue	59,869	34,000	32,313	31,200
485110	Property Sale	0	0	5,700,000	700,000
541490	Capital Improvement Program	1,782,173	1,314,900	927,067	915,478
587001	FIN GEN Transfer In for Prior Expense	52,000	0	0	0
587001	General Fund -- Admissions Tax	1,730,255	1,522,000	1,169,589	1,198,872
587001	General Fund -- Transfer In	8,935,537	8,631,663	8,621,186	9,924,045
Total Revenues		31,169,510	34,086,569	38,034,538	35,245,388
Use of (Contribution to) Fund Balance		2,082,773	(84,170)	(1,718,369)	1,466,190
Total Resources		33,252,283	34,002,399	36,316,169	36,711,578

Capital Improvement Program Highlights

Seattle Center's Capital Improvement Program (CIP) is at the heart of Seattle Center's vision to be the nation's best gathering place. Seattle Center's CIP repairs, renovates and redevelops the facilities and grounds of Seattle Center's 74 acre campus to provide a safe and welcoming place for millions of visitors and 5,000 events each year.

In 2005-2006, Seattle Center upgrades the fire alarm system in Center House, replaces the roof of the Exhibition Hall, and begins phase one seismic improvements to the Intiman Playhouse and Colonnades. Also, Seattle Center repairs the bowl of the International Fountain and replaces Worlds Fair-era underground steam and chilled water lines. Repairs and life safety upgrades to the Monorail trains will be completed in early 2005. In addition, Seattle Center will work closely with the Seattle Monorail Project on design of Greenline Monorail facilities on campus and on replacement facilities for the Northwest Rooms.

The costs of managing Seattle Center's CIP, including project management and administration, are presented in Seattle Center's operating budget and are offset by revenues to the Seattle Center Fund from the funding sources of the CIP projects. Funding for Seattle Center's 2005-6 CIP comes primarily from the Cumulative Reserve Subfund, LTGO Bonds, and private sources.

Capital Improvement Program Appropriation

	2005 Proposed	2006 Proposed
Budget Control Level		
Bagley Wright Theatre Maintenance Fund: S9606		
Cumulative Reserve Subfund - Unrestricted Subaccount	112,000	112,000
Subtotal	112,000	112,000
Campuswide Improvements and Repairs: S03P01		
Cumulative Reserve Subfund - REET I Subaccount	600,000	550,000
Cumulative Reserve Subfund - Unrestricted Subaccount	150,000	150,000
Subtotal	750,000	700,000
Center House Rehabilitation: S9113		
Cumulative Reserve Subfund - REET I Subaccount	175,000	425,000
Subtotal	175,000	425,000
Facility Infrastructure Renovation and Repair: S03P02		
Cumulative Reserve Subfund - REET I Subaccount	783,000	1,781,000
Subtotal	783,000	1,781,000
KeyArena: S03P04		
Cumulative Reserve Subfund - REET I Subaccount	50,000	0
Key Arena Renovation Fund	17,000	0
Subtotal	67,000	0
Parking Repairs and Improvements: S0301		
Cumulative Reserve Subfund - Unrestricted Subaccount	90,000	0
Subtotal	90,000	0
Public Gathering Space Improvements: S9902		
Cumulative Reserve Subfund - Unrestricted Subaccount	75,000	90,000
Subtotal	75,000	90,000

Seattle Center

Capital Improvement Program Highlights

	2005 Proposed	2006 Proposed
Budget Control Level		
Theatre Improvements and Repairs: S9604		
Cumulative Reserve Subfund - REET I Subaccount	245,000	0
Subtotal	245,000	0
Utility Infrastructure: S03P03		
Cumulative Reserve Subfund - REET I Subaccount	475,000	525,000
Subtotal	475,000	525,000
Waste/Recycle Center, Warehouse and Shops Improvements: S9801		
Cumulative Reserve Subfund - REET I Subaccount	70,000	0
Subtotal	70,000	0
Total Capital Improvement Program Appropriation	2,842,000	3,633,000

