

# **Finance and Administrative Services**

# Finance and Administrative Services

## Overview

The Finance and Administrative Services (FAS) Capital Improvement Program (CIP) is the department's blueprint for planning, replacing, maintaining, remodeling and upgrading City- and FAS-owned and operated general government facilities, owned/leased community-based facilities and the City's enterprise technology applications, including the financial management (Summit) and payroll/human resources information (HRIS) systems. These assets are used by City departments, and certain non-profit agencies that serve the public, to deliver critical services to Seattle residents.

FAS' proposed CIP includes appropriations for ongoing capital programs and specific capital facilities and enterprise projects with multiyear durations. Asset preservation work is planned on a six-year cycle and evaluated biannually for specific project development and execution. Department staff use a custom database known as Unifier to maintain building-specific facilities condition indexes and known building deficiencies, as well as to develop sustainment schedules and identify recapitalization requirements in the more than 100 buildings owned and managed by FAS. Multiyear projects are identified by multiple priorities, including City goals (e.g., sustainability, energy efficiency and public safety), code compliance and facility deficiencies based on tenant department operations. Planned schedules and funding commitments for these types of multiyear projects are typically made every other year in conjunction with the biennial budget process.

## 2016-2021 CIP

The six-year FAS CIP includes approximately \$344 million in proposed and planned appropriations for new and existing projects and programs, for 2016 through 2021. Some highlights of ongoing programs include:

- **Americans with Disabilities Act: Citywide Capital Projects Coordination** – In 2016, FAS will continue to manage the City's efforts to improve accessibility to City facilities, consistent with the Americans with Disabilities Act (ADA). In this role, FAS conducted a Citywide prioritization process to allocate capital funding for specific ADA improvements among five affected capital departments: Department of Parks and Recreation, Seattle Center, Seattle Public Library, Seattle Department of Transportation (SDOT) and FAS. In 2016, FAS will manage a centralized effort to document compliance and project completion, as well as support a facilities assessment for ADA compliance.
- **Americans with Disabilities Act: FAS** – FAS' Capital Development and Construction Management Division (CDCM) is charged with planning, developing and executing ADA improvement projects in FAS-owned facilities. In 2016, CDCM will continue to make ADA improvements at several FAS facilities, and will compile and submit compliance documentation for specific work improvements in compliance with Department of Justice ADA regulations and City of Seattle requirements.
- **Asset Preservation** – FAS' Asset Preservation program received an appropriation increase in 2016 and continues to preserve and extend the operational capacity and useful lives of existing facilities using facility space rent charges paid by City departments. Some projects planned for 2016-2017 include:
  - Seattle Municipal Tower (SMT) chiller plant replacement.
  - SMT elevator controller replacements.
  - SMT 14 demolition and structural repairs.
  - Roof replacements at Airport Way Center (AWC) maintenance complex.
  - AWC Building B seismic retrofit.

## Finance and Administrative Services

- East Precinct structural and seismic retrofit.
- Charles Street SDOT Engineering building HVAC and structural.
- Generator upgrades at multiple shops and yards maintenance facilities.
- Building performance systems verifications (electrical and mechanical) and modifications in fire and police facilities.
- **Customer Requested Tenant Improvements (CRTI)** – This ongoing program provides a process for FAS/CDCM to manage and execute all public work tenant improvement projects and space planning in FAS-owned facilities and leased facilities. FAS/CDCM is also hired by other City departments to manage their facilities' capital improvement projects in non-FAS buildings. 2016-2017 projects in this program include approximately 400,000 square feet of tenant improvements in SMT, the Seattle Justice Center and Seattle City Hall. Non-FAS projects include the continuation of a new Seattle Public Utilities (SPU) Cedar Falls maintenance facility, a Department of Information Technology communications substation and an infrastructure update to the 911 Call Center located at the West Precinct. Appropriations for FAS' CRTI program serve as a pass-through to the requesting departments that are responsible for all project costs with funding coming from their capital and/or operating funds.
- **Fire Facilities and Emergency Response Levy Program** – The 2003 Fire Facilities and Emergency Response Levy Program centered around a nine-year, \$167 million property tax levy approved by voters in November 2003. FAS has used levy proceeds, supplemented by other funding sources, to:
  - Upgrade or replace fire stations and other fire facilities.
  - Construct a new Emergency Operations Center (EOC) and fire alarm center.
  - Build new fireboats.
  - Renovate the Chief Seattle fireboat.

In 2016, FAS will continue with the construction of two new neighborhood fire stations and the closeout/warranty phase of six other stations. Completed levy projects, including the new EOC, Joint Training Facility and several neighborhood fire stations, are no longer shown in the CIP.

- **North Precinct** – This project completed the land acquisition process for a new North Precinct facility for the Seattle Police Department (SPD). The design and engineering consultant team, which includes the general contractor/construction manager (GC/CM) selected in 2015, continues the facility design and permitting phases in preparation for the start of construction in early 2017. The project will enhance the public safety services provided by the Seattle Police Department and provide additional, needed capacity.
- **Summit Re-Implementation** - The Summit Re-Implementation (SRI) project is a key deliverable of the FinMAP program (described further below). Phase I of the SRI project was completed in August 2015 and identified citywide accounting process changes, and determined the appropriate scope for SRI implementation. Phase I was paid with proceeds from Multipurpose LTGO bond issuances in 2013 and 2014 totaling \$12.9 million. Beginning in September 2015, SRI will move into the implementation phase (Phase II) with an operational start date for the reimplementation in January 2018. Business process and system improvements are expected to continue for several more years. SRI will implement a 'Base' implementation scope that has been endorsed by the SRI Steering Committee that will:
  - Implement PeopleSoft Financials 9.2 – the City's PeopleSoft version has not been upgraded since 2006 and Oracle discontinued support for the product in 2011.
  - Standardize departments' use of Summit.
  - Optimize the City's chart of accounts.

## Finance and Administrative Services

- Transition to a project-centric accounting model.
- Re-engineer City business processes and department systems to take advantage of PeopleSoft functionality.

In addition to the base SRI implementation scope, which includes a base level of Procure to Pay (P2P) functionality for departments that use procurement, a limited number of departments will implement the PeopleSoft Financials 9.2 procurement system, referred to as Enhanced P2P. Phase II central project costs are anticipated to be an estimated \$71 million, including the direct costs for Enhanced Procure to Pay. a combination of debt service, fund allocations and FAS rate increases. Including the \$12.9 million expended for Phase I, the total SRI central project cost is anticipated to be \$84 million total. Please see below for information on department costs.

Of note, the Executive submitted legislation to Council in June 2015 requesting Council authorization to establish a revolving interfund loan to meet cash flow requirements for the implementation phase of the SRI project. The entire principal and interest amount of the interfund loan will be repaid by proceeds of the 2016, and possibly 2017, Multipurpose LTGO bonds to be issued for this project.

FAS' new CIP project highlights include:

- **Fire Station 31 Expansion** – This project, requested by the Seattle Fire Department (SFD), will design, permit and construct an expansion to three apparatus bays at Fire Station 31 to accommodate the new larger tillered aerial, which is longer than previous ladder trucks. The approximately 2,000-square-foot addition will extend into the existing apron, which is constructed over the existing basement. This will require the structure to extend two stories and trigger a reorganization of the functions below. Additionally, the fire code will require the relocation of the fueling station, which must be five feet from any combustible structure.
- **Fire Station 5 System Replacement and Energy Efficiencies** – The CIP currently funds a seismic and safety upgrade at Fire Station 5, which is located on the waterfront, and costs for the temporary relocation of the fire station vehicles and services. The majority of that funding will be used to structurally tie the pier to the new seawall, upgrade the pier structure and seismically upgrade the building and its connection to the pier. Fire Station 5 was recently identified as a historic landmark and has become an important component in the design of the new waterfront. This project would fund major system replacement to extend the useful life of the building and, in the process, achieve a LEED Gold rating and lower utility costs.
- **Haller Lake Improvements** – The CIP currently funds master plan design work for stormwater drainage improvements at Haller Lake in 2015 and 2016. The CIP proposes to fund the design, permit and construction of that badly needed work over the next two years. The construction will be phased to reflect the complexities of negotiating the scopes and completing this work under and around active tenant operations and structures. Tenant operations are currently not in compliance with stormwater code, and proposed improvements will erect structures and provide stormwater detention to bring these operations into compliance.
- **Seattle City Hall HVAC Improvements** – This project funds HVAC system improvements at Seattle City Hall, including revising system configurations and controls to implement current best practices. This transition to more effective approaches will result in higher efficiencies and better tenant comfort.
- **City Hall and Seattle Municipal Tower Tenant Improvements** – The CIP currently provides funding for pre-design, design, and construction services for utilizing the undeveloped space and other adjacent functions in the Downtown Civic Campus. The CIP proposes to fund additional

## Finance and Administrative Services

tenant improvements for the downtown civic campus to change the configuration of employees into a more efficient footprint so that as the City personnel grows, the City can avoid external leased space and contain employees within the existing footprint where possible. This project also funds the reconfiguration of space caused by the vacation of the Law department from the City Hall building.

- **Human Resources Information System (HRIS) Replacement** - This project funds the initial planning for replacement of the enterprise system for the City's payroll processing, human resources and benefits administration, and retirement payroll processing. The replacement requires significant planning, review and evaluation from all stakeholders and will determine options for the scope of replacement. Replacement is needed in the near future as the current vendor is changing its strategy toward a hosted solution.
- **Summit Re-Implementation Department Capital Needs** - In addition to SRI central project costs, FAS is acting as a pass-through capital department for bond proceeds to support expenses to be incurred by non-Utility operating departments. Departments have appropriations in their 2016 Proposed Budget for Summit Re-Implementation costs specific to their department. This includes side-system interfaces, project management and accounting structure re-configuration. Some of these resources are capital and thus are eligible for bond financing. FAS is acting as a conduit for bond proceeds to reimburse non-utility departments for their capital costs. The bond eligible capital costs for non-utility departments are estimated to be about \$4.5 million in 2016.

## Summary of Upcoming Budget Issues and Challenges

The principal CIP budget issues that FAS faces continue to involve the age and condition of many City-owned buildings, expanding tenants' facility needs, and the age and condition of technology infrastructure in FAS' buildings.

- **Asset Preservation** – The FAS Asset Preservation program, created by Ordinance [121642](#), dedicates funds derived from space rent each year for the purpose of systems replacement in the 95 City buildings inside and outside of the downtown core. Given the number and condition of the buildings (more than 50 percent of the portfolio is 40 years or older), FAS directs asset preservation funds toward building systems that are in such poor repair they risk shutting down a building, and to address serious regulatory compliance or life/safety conditions.
- **Expanding Needs** – FAS facilities are occupied by a wide variety of City departments, from SPD and SFD to SDOT, SPU and private tenants (e.g., Washington State Patrol, private business firms, etc.). City departments' operations grow with increased population and development, more comprehensive regulations, new initiatives and department reorganizations. Initiatives such as the Waterfront project, Access Seattle and the Seawall project may cause a department's space needs to expand, which in turn drives a demand for reorganization, remodeling, etc. As departments contract and expand, FAS is proposing space plans that enhance the workplace experience for our constituents by harvesting light with lower panels and including height adjustable desks. We are using less space for individuals and creating common and collaborative workspaces where shared ideas and innovative, technology-rich space is available for all. The North Precinct Police Station replacement project stems from a dramatic increase in SPD staffing that has resulted in the need for significantly more space than the existing facility can provide. Work to modernize Fire Station 5 is necessary due to increased operational needs, as well as the need to address current regulatory requirements.
- **Business Technology Information Technology Systems** – FAS currently supports City departments' business objectives by developing, implementing and maintaining business technology systems. FAS supports more than 30 City business units and most of the City's

## Finance and Administrative Services

enterprise business systems, including financial management, budget planning, treasury, payroll, human resource information management, purchasing, licensing, tax management and benefits administration. This work and most of its staff will be moving to the City's new IT department next year, which will be effective in April 2016. A detailed work plan of how this body of work will be managed after the reorganization will be developed in conjunction with the consolidation effort.

- **Human Resources Information System (HRIS)** – HRIS supports the City's payroll processing, human resources and benefits administration and retirement payroll functions. The system, originally implemented in 1995 at a cost of \$10 million, has been upgraded six times between 1997 and 2010. The current vendor, ADP, is moving its business strategy toward a hosted solution, which requires the City to either reimplement the system with the existing vendor or select another vendor to replace HRIS and payroll, benefits administration and Employee Self Service systems. The replacement of HRIS requires significant planning, review and evaluation from all stakeholders. The proposed budget of \$500,000 assumes planning starts in 2016 with a review of options, including: reimplementing with ADP, contracting with PeopleSoft and evaluation of new technologies for a potential open market RFP. A key component of the 2016 work plan is the development of a strategic roadmap for replacement of HRIS and investment in the City's human capital management (HCM) technologies. Depending on the option selected, costs could range from \$15 million to \$50 million over a period of six years.
- **Summit Re-Implementation Project** – In 2011, the City of Seattle initiated a financial management and accountability program (FinMAP) to create Citywide financial management policies and standardize use of Summit, the City's financial system, which runs on Oracle's PeopleSoft Financials software program. The City's PeopleSoft version has not been upgraded since 2006 and Oracle discontinued support for the product in 2011. This puts the City at considerable risk, as any major software problem that we cannot resolve internally could potentially leave the City without its core financial management and reporting system. Additionally, inconsistent technology and business practices across departments create risks as the City cannot easily monitor and control capital spending, monitor cross-departmental projects, track funding sources or manage assets. Some of the most important business activities such as procurement, grant management and asset management occur largely outside the financial system, reducing visibility and central control. While implementing a new financial system will be challenging and time consuming, it must be done. Without it, the City will be unable to provide the accountability, transparency and financial information required to adequately serve the public, decision-makers, investors, government accounting boards and bond rating agencies.

The costs and funding associated with Phases I and II, including Enhanced P2P, are described below:

### **Phase 1: Development Phase**

The costs for Phase I (2013-2015) are estimated to be approximately \$12.9 million and have been supported by proceeds from Multipurpose LTGO bond issuances in 2013 and 2014 totaling \$12.9 million.

### **Phase II: Implementation Phase**

The Citywide, central costs for SRI Phase II (2015-2018) are currently estimated to be \$65.6 million, which will be allocated to the six funds (SCL, SPU, SDOT, DPD, Retirement and General Fund) based on usage of the Summit financial system.

In addition, \$5.35 million in Enhanced P2P costs will be allocated only to the departments participating in the initial migration to Enhanced P2P based on the average number of purchase order vouchers used by the participating departments in 2013 and 2014.

Together this brings the Phase II project costs to an estimated \$71 million. Additional costs for

## Finance and Administrative Services

departments to internally implement the new system are appropriated in department budgets, with a project housed in FAS to fund capital costs for departments without a CIP.

### Thematic Priorities

FAS' CIP addresses the following priorities:

#### 1) **Investments that Create or Enhance Operational Efficiencies/Effectiveness and Promote Open Government**

FAS is responsible for the operation and maintenance of approximately 3.2 million square feet of building space throughout the city, including police and fire facilities, shops and fleet maintenance facilities, high-rise office space in the civic core, parking garages and some of the City's community-based public service facilities. FAS also maintains Citywide business technology enterprise systems supporting financial management, budget planning, treasury, payroll, human resource information management, purchasing and tax management. FAS' capital investments must improve or enhance the operational capacity of these mission-critical systems and facilities.

By implementing technology solutions that allow or increase the feedback from those who conduct business with the City or use City services, FAS can learn how the systems can be more intuitive or customer-focused. This will create efficiency when deploying future technology solutions, which will also help to provide better and faster responses for public disclosure requests, thereby supporting the City's commitment to open government. A detailed work plan to manage these systems is expected to come forward after the City's IT consolidation effort.

#### 2) **Asset Preservation**

As authorized in Ordinance [121642](#), FAS has dedicated annual funding to support the replacement of existing building systems, guided by strict policies to ensure those funds are used exclusively to upgrade and/or replace failing and existing components, such as roofs, windows, structures, electrical capacity, boilers or other systems at the end of their useful lives.

FAS must also maintain the City's enterprise technology systems. The replacement lifecycles and upgrades are evaluated to maximize the useful life of a technology. Maintaining old or unsupported systems is cost prohibitive, hardware may no longer be available and the required software may be incompatible with the existing hardware. Thus, FAS analyzes existing systems to anticipate and plan for the replacement or upgrade of systems at the end of their useful life.

#### 3) **Sustainability**

The City has adopted several sustainability policies which guide FAS, as a building owner, to focus on meeting the energy-efficiency requirements of the Seattle Energy Code, achieve cost-effective measures to reduce energy use and incorporate other sustainable strategies required by regulations. In the future, FAS will also have to address new sustainability efforts, such as "20 by 20" and the "2030 Challenge," by funding projects that are slated to reduce energy use and greenhouse gas emissions to meet sustainability goals.

#### 4) **Race and Social Justice Initiative**

FAS integrates the City's social equity contracting requirements into all aspects of the execution of CIP projects.

#### 5) **Life/Safety Issues**

High priority is given to projects intended to ensure continuity of service at facilities that provide emergency or other essential services (e.g., replacing generators near the end of their useful lives at essential facilities, such as police or fire stations). Projects that respond to potential threats to human life and safety, such as mold/lead abatement and other hazardous conditions in building interiors and structural failures, also receive priority.

## Finance and Administrative Services

In addition, managing the security of data within FAS-managed systems allows business to be conducted efficiently and reduces the financial risk and intangible costs associated with loss of sensitive information.

### 6) Federal, State and Local Requirements

FAS must consider regulatory requirements in assessing capital needs when replacing existing, failing systems in FAS-managed facilities. One example is the Washington Administrative Code requirement of upgrades to fire alarm panels and installation of fire sprinklers when substantial alterations are made in the course of upgrading or modernizing an existing building. Another example is addressing facility improvements required by the ADA, which meet the dual goals of complying with federal requirements and providing equitable access to all.

## Project Selection Criteria

Projects to be considered for inclusion in the FAS CIP fit the priority themes above and adhere to the capital and asset preservation policies adopted in Resolution [31203](#). They typically fall into two categories: projects that create and/or enhance operational effectiveness, or projects that preserve the City's assets. Facilities-related projects that create and/or enhance operational effectiveness are solicited from FAS' tenant departments on an annual basis, internally vetted for timeliness and appropriateness, and evaluated on their own merit. Executive direction is sought for those projects that increase operational capacity for departments and identify areas of opportunity to consider in the course of planning the City's CIP priorities. Information technology-related projects are developed by FAS staff in collaboration with affected departmental business units, and with input from customers and DoIT's Municipal IT Investment Evaluation review board.

**Asset preservation – facility projects** are compiled from annually updated asset management data generated by building condition assessments, energy audits, performance metrics and other capital planning studies. FAS' work-management Unifier Asset Management and Preservation System allows various operational work units to collaborate in one place while scheduling and tracking preventative maintenance activities. The system organizes tasks, such as work-order management, facility maintenance, lease management and maintenance of property information. Energy efficiency and resource conservation elements are considered as a subset when compiling project lists. Elements that extend the useful life of improvements, increase tenant comfort and reduce utility bills are integrated into existing projects where feasible. Resource conservation and energy-efficiency projects are ranked based on estimated payback period.

**Asset preservation – information technology projects** relate to maintaining, upgrading and enhancing software and hardware supporting many of the City's critical enterprise business functions, including financial management, budget planning, treasury, payroll, human resource information management, purchasing, licensing, tax management, constituent relationship management and benefits administration. FAS' Business Technology Division applies the following criteria to potential information technology projects:

- Life/safety issues – Technology solutions that support the lives, safety and health of our residents receive a high priority. The capacity and reliability of the systems allows our emergency responders and the public to take necessary action in a timely manner.
- Create or enhance operational efficiencies/effectiveness – Business Technology collaborates with our business partners so technology solutions provided meet the business partners' objectives.
- Improve security – Managing the security of data and our systems allows business to be conducted efficiently and reduces the financial and intangible costs associated with sensitive information.
- Asset lifecycle management – The replacement lifecycles and upgrades are evaluated to maximize the useful life of a technology. Maintaining old or unsupported systems is cost

## **Finance and Administrative Services**

prohibitive, hardware may no longer be available, and the required software may be incompatible with the existing hardware.

- Meeting regulatory requirements – Technology solutions enable the business partners, City departments, to meet mandated or regulatory compliance issues.

### **Future Projects/What is on the Horizon**

FAS staff will continue to work with our tenants as their operational needs expand and change. City facilities and information technology systems must be reliable, well-maintained and responsive to the needs of operating departments to ensure public safety and the delivery of critical services to the citizens of Seattle.

FAS has several major challenges in the aging infrastructure of our facilities and technology systems, including the need to address major maintenance on the City's 25-year old, 62-story Seattle Municipal Tower.

Although the Fire Facilities and Emergency Response Levy Program is nearing completion, future investments will be required to maintain and improve the City's capital facilities that support public safety, including site acquisition and construction of a new North Precinct facility for the Seattle Police Department.

Investments will also be required to maintain and update citywide business technology enterprise systems supporting financial management, budget planning, treasury, payroll, human resource information management, purchasing and tax management.

# Finance and Administrative Services

## Project Summary

<b>BCL/Program Name</b>									
<b>Project Title &amp; ID</b>	<b>LTD Actuals</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
<b>ADA Improvements - FAS</b>					<b>BCL/Program Code:</b>				<b>A1ADA</b>
ADA Improvements - FAS (A1GM901)	449	0	0	0	0	0	0	0	449
ADA Improvements - FAS (A1ADA01)	578	903	0	0	0	0	0	0	1,481
<b>ADA Improvements - FAS</b>	<b>1,027</b>	<b>903</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,930</b>
<b>Asset Preservation - Civic Core</b>					<b>BCL/Program Code:</b>				<b>A1AP1</b>
Asset Preservation - Civic Center (A1AP101)	3,359	1,129	0	0	0	0	0	0	4,488
<b>Asset Preservation - Civic Core</b>	<b>3,359</b>	<b>1,129</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,488</b>
<b>Asset Preservation - Public Safety Facilities</b>					<b>BCL/Program Code:</b>				<b>A1AP6</b>
Asset Preservation - Public Safety Facilities (A1AP601)	5,559	1,547	0	0	0	0	0	0	7,105
<b>Asset Preservation - Public Safety Facilities</b>	<b>5,559</b>	<b>1,547</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,105</b>
<b>Asset Preservation - Schedule 1 Facilities</b>					<b>BCL/Program Code:</b>				<b>A1APSCH1</b>
Asset Preservation - Schedule 1 Facilities (A1APSCH101)	0	3,230	4,411	4,000	4,074	4,176	4,281	4,385	28,557
<b>Asset Preservation - Schedule 1 Facilities</b>	<b>0</b>	<b>3,230</b>	<b>4,411</b>	<b>4,000</b>	<b>4,074</b>	<b>4,176</b>	<b>4,281</b>	<b>4,385</b>	<b>28,557</b>
<b>Asset Preservation - Schedule 2 Facilities</b>					<b>BCL/Program Code:</b>				<b>A1APSCH2</b>
Asset Preservation - Schedule 2 Facilities (A1APSCH201)	0	2,770	2,981	3,500	3,613	3,703	3,796	3,889	24,252
<b>Asset Preservation - Schedule 2 Facilities</b>	<b>0</b>	<b>2,770</b>	<b>2,981</b>	<b>3,500</b>	<b>3,613</b>	<b>3,703</b>	<b>3,796</b>	<b>3,889</b>	<b>24,252</b>
<b>Asset Preservation - Seattle Municipal Tower</b>					<b>BCL/Program Code:</b>				<b>A1AP2</b>
Asset Preservation - Seattle Municipal Tower (A1AP201)	21,812	860	0	0	0	0	0	0	22,672
<b>Asset Preservation - Seattle Municipal Tower</b>	<b>21,812</b>	<b>860</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,672</b>
<b>Asset Preservation - Shops and Yards</b>					<b>BCL/Program Code:</b>				<b>A1AP4</b>
Asset Preservation - Shops and Yards (A1AP401)	3,121	1,639	0	0	0	0	0	0	4,760
<b>Asset Preservation - Shops and Yards</b>	<b>3,121</b>	<b>1,639</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,760</b>
<b>Civic Square</b>					<b>BCL/Program Code:</b>				<b>A1GM5</b>
Civic Square (A1GM501)	230	1,012	0	0	0	0	0	0	1,242
<b>Civic Square</b>	<b>230</b>	<b>1,012</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,242</b>

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## Project Summary

<b>BCL/Program Name</b>									
<b>Project Title &amp; ID</b>	<b>LTD Actuals</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
<b>FAS Oversight - External Projects</b>					<b>BCL/Program Code:</b>				<b>A1EXT</b>
Energy Efficiency for Municipal Buildings (A1EXT02)	200	1,416	2,313	496	0	0	0	0	4,425
Fire Station 5 Energy Efficiency (A1EXT03)	0	0	500	0	0	0	0	0	500
<b>FAS Oversight - External Projects</b>	200	1,416	2,813	496	0	0	0	0	4,925
<b>Fire Stations - Land Acquisition</b>					<b>BCL/Program Code:</b>				<b>A1FL101</b>
Fire Stations - Land Acquisition (A1FL101)	22,348	198	0	0	0	0	0	0	22,546
<b>Fire Stations - Land Acquisition</b>	22,348	198	0	0	0	0	0	0	22,546
<b>Garden of Remembrance</b>					<b>BCL/Program Code:</b>				<b>A51647</b>
Garden of Remembrance (A11452)	327	26	26	27	28	29	29	0	492
<b>Garden of Remembrance</b>	327	26	26	27	28	29	29	0	492
<b>General Government Facilities - Community-Based</b>					<b>BCL/Program Code:</b>				<b>A1GM2</b>
MOB Repairs (A1GM207)	301	11	0	0	0	0	0	0	312
<b>General Government Facilities - Community-Based</b>	301	11	0	0	0	0	0	0	312
<b>General Government Facilities - General</b>					<b>BCL/Program Code:</b>				<b>A1GM1</b>
ADA Improvements - Citywide (A1GM902)	316	294	195	145	0	0	0	0	950
Benaroya Capital Project (A1GM1BH)	549	568	0	0	0	0	0	0	1,117
Central Neighborhood Service Center Tenant Improvement (A1GM128)	0	200	0	0	0	0	0	0	200
City Hall and Seattle Municipal Tower Tenant Improvements (A1GM118)	76	1,674	2,262	0	0	0	0	0	4,012
Critical Infrastructure Upgrades: Seattle Municipal Tower (A1GM117)	2,108	192	0	0	0	0	0	0	2,300
Customer Requested Tenant Improvement Program (A1GM105)	19,376	15,201	3,500	3,500	3,500	3,500	3,500	3,500	55,577
FAS: Municipal Energy Efficiency Projects (A1GM199)	1,097	14	0	0	0	0	0	0	1,111
Seattle City Hall HVAC Improvements (A1GM130)	0	0	400	500	0	0	0	0	900

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### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## Project Summary

<b>BCL/Program Name</b>									
<b>Project Title &amp; ID</b>	<b>LTD Actuals</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Seattle Municipal Courts (A1GM129)	0	475	488	0	0	0	0	0	963
Seattle Municipal Tower IDF Infrastructure Upgrades (A1GM127)	0	0	2,500	0	0	0	0	0	2,500
<b>General Government Facilities - General</b>	23,523	18,617	9,345	4,145	3,500	3,500	3,500	3,500	69,630
<b>Information Technology</b>									<b>A1IT</b>
									<b>BCL/Program Code:</b>
Electronic Records Management System (A1IT04)	0	4,500	0	0	0	0	0	0	4,500
Human Resources Information System (HRIS) (A1IT05)	0	0	500	0	0	0	0	0	500
Seattle License Management System Upgrade (A1IT03)	0	200	200	3,000	1,600	0	0	0	5,000
Summit Re-Implementation (A1IT01)	6,926	21,007	28,687	24,037	3,235	0	0	0	83,892
<b>Information Technology</b>	6,926	25,707	29,387	27,037	4,835	0	0	0	93,892
<b>Maintenance Shops and Yards</b>									<b>A1MSY</b>
									<b>BCL/Program Code:</b>
Electric Vehicle Charging Stations for Airport Way Center, Building C (A1MSY02)	0	700	200	0	0	0	0	0	900
Haller Lake Improvements (A1MSY03)	0	350	650	4,500	0	0	0	0	5,500
Maintenance Shops and Yards (A1MSY01)	4,142	280	0	0	0	0	0	0	4,422
<b>Maintenance Shops and Yards</b>	4,142	1,330	850	4,500	0	0	0	0	10,822
<b>Neighborhood Fire Stations</b>									<b>A1FL1</b>
									<b>BCL/Program Code:</b>
Fire Station 11 (A1FL111)	447	1,446	0	0	0	0	0	0	1,892
Fire Station 18 (A1FL118)	1,395	5,215	0	0	0	0	0	0	6,610
Fire Station 20 (A1FL120)	9,460	811	0	0	0	0	0	0	10,271
Fire Station 22 (A1FL122)	528	2,006	3,885	6,611	0	0	0	0	13,029
Fire Station 26 (A1FL126)	768	1,454	0	0	0	0	0	0	2,222
Fire Station 28 (A1FL128)	10,744	1,311	0	0	0	0	0	0	12,055
Fire Station 29 (A1FL129)	271	2,825	0	0	0	0	0	0	3,096
Fire Station 32 (A1FL132)	1,998	9,677	7,004	0	0	0	0	0	18,679
Fire Station Improvement Debt Service (A1FL199)	28,792	1,902	2,388	3,567	4,066	4,068	4,067	4,065	52,915
<b>Neighborhood Fire Stations</b>	54,402	26,646	13,277	10,178	4,066	4,068	4,067	4,065	120,769

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## Project Summary

BCL/Program Name									
Project Title & ID	LTD Actuals	2015	2016	2017	2018	2019	2020	2021	Total
<b>Preliminary Engineering</b>									<b>A1GM4</b>
Facility Projects Planning (A1GM402)	161	1,189	0	0	0	0	0	0	1,350
<b>Preliminary Engineering</b>	161	1,189	0	0	0	0	0	0	1,350
<b>Public Safety Facilities - Fire</b>									<b>A1PS2</b>
Fire Station 31 Expansion (A1PS207)	0	0	450	650	0	0	0	0	1,100
Fire Station 5 (A1PS205)	199	501	2,242	4,566	293	0	0	0	7,801
Fire Station 5 Relocation (A1PS206)	312	2,267	0	0	0	0	0	0	2,579
<b>Public Safety Facilities - Fire</b>	511	2,768	2,692	5,216	293	0	0	0	11,480
<b>Public Safety Facilities - Police</b>									<b>A1PS1</b>
Critical Infrastructure Upgrades: Emergency Operations Center / West Precinct (A1PS109)	1,952	348	0	0	0	0	0	0	2,300
East Precinct Parking System Upgrades (A1PS106)	181	84	0	0	0	0	0	0	265
North Precinct (A1PS107)	13,732	3,268	4,000	80,000	55,000	4,000	0	0	160,000
Police Facilities (A1PS101)	2,127	1,064	0	0	0	0	0	0	3,191
West Precinct 911 Comm Center (A1PS108)	46	184	0	0	0	0	0	0	230
<b>Public Safety Facilities - Police</b>	18,039	4,947	4,000	80,000	55,000	4,000	0	0	165,986
<b>Summit Re-Implementation Department Capital Needs</b>									<b>A1IT1</b>
Summit Re-Implementation - Department Capital Needs (A1IT06)	0	0	4,487	4,487	0	0	0	0	8,974
<b>Summit Re-Implementation Department Capital Needs</b>	0	0	4,487	4,487	0	0	0	0	8,974
<b>Department Total*:</b>	165,987	95,945	74,270	143,586	75,409	19,476	15,673	15,839	606,185

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

## Finance and Administrative Services

### Fund Summary

Fund Name & Code	LTD Actuals	2015	2016	2017	2018	2019	2020	2021	Total
2002B LTGO Capital Project Fund (34700)	696	0	0	0	0	0	0	0	696
2003 Fire Facilities Fund (34440)	27,358	11,702	0	0	0	0	0	0	39,060
2008 Multipurpose LTGO Bond Fund (35200)	8,139	200	0	0	0	0	0	0	8,340
2009 Multipurpose LTGO Bond Fund (35300)	12	0	0	0	0	0	0	0	12
2010 Multipurpose LTGO Bond Fund (35400)	828	0	0	0	0	0	0	0	828
2011 Multipurpose LTGO Bond Fund (35500)	678	14	0	0	0	0	0	0	692
2013 Multipurpose LTGO Bond Fund (35700)	15,101	4,961	0	0	0	0	0	0	20,062
2014 Multipurpose LTGO Bond Fund (36100)	11,542	8,563	0	0	0	0	0	0	20,105
2015 Multipurpose LTGO Bond Fund (36200)	0	6,400	0	0	0	0	0	0	6,400
2016 Multipurpose LTGO Bond Fund (36300)	0	12,500	39,570	0	0	0	0	0	52,070
2017 Multipurpose LTGO Bond Fund (36400)	0	0	500	35,800	0	0	0	0	36,300
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities (00168)	33,851	11,175	7,392	7,500	7,687	7,879	8,077	8,274	91,835
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount (00163)	43,661	17,466	8,683	5,128	4,359	4,068	4,067	4,065	91,497
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	906	460	576	27	28	29	29	0	2,056
Federal Vice Enforcement Forfeiture (62480)	2,600	0	0	0	0	0	0	0	2,600
Finance and Administrative Services Fund (50300)	19,689	21,476	17,235	14,635	6,735	3,500	3,500	3,500	90,270
Future Bond Funds (99999)	0	0	0	0	1,600	0	0	0	1,600
General Subfund (00100)	419	16	313	496	0	0	0	0	1,244
Municipal Civic Center Fund (34200)	506	1,012	0	0	0	0	0	0	1,518
To Be Determined (TBD)	0	0	0	80,000	55,000	4,000	0	0	139,000
<b>Department Total*:</b>	<b>165,987</b>	<b>95,945</b>	<b>74,270</b>	<b>143,586</b>	<b>75,409</b>	<b>19,476</b>	<b>15,673</b>	<b>15,839</b>	<b>606,185</b>

*\*Amounts in thousands of dollars*

**2016 - 2021 Proposed Capital Improvement Program**

# Finance and Administrative Services

## ADA Improvements - Citywide

<b>BCL/Program Name:</b>	General Government Facilities - General	<b>BCL/Program Code:</b>	A1GM1
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2012
<b>Project ID:</b>	A1GM902	<b>End Date:</b>	ONGOING
<b>Location:</b>			
<b>Neighborhood Plan:</b>	In more than one Plan	<b>Council District:</b>	More than one
<b>Neighborhood District:</b>	In more than one District	<b>Urban Village:</b>	In more than one Urban Village

This project is the appropriation repository for work related to City compliance with the Americans with Disabilities Act (ADA). It also encompasses various centralized ADA program costs, including compliance documentation gathering and tracking.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	316	294	195	145	0	0	0	0	950
<b>Total:</b>	316	294	195	145	0	0	0	0	950
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	316	294	195	145	0	0	0	0	950
<b>Total*:</b>	316	294	195	145	0	0	0	0	950

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.*

# Finance and Administrative Services

## ADA Improvements - FAS

<b>BCL/Program Name:</b>	ADA Improvements - FAS	<b>BCL/Program Code:</b>	A1ADA
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2011
<b>Project ID:</b>	A1ADA01	<b>End Date:</b>	ONGOING
<b>Location:</b>			
<b>Neighborhood Plan:</b>	In more than one Plan	<b>Council District:</b>	
<b>Neighborhood District:</b>	In more than one District	<b>Urban Village:</b>	In more than one Urban Village

This project is the FAS American with Disabilities Act (ADA) ongoing program that will address specific ADA improvements and upgrades at various FAS owned and operated facilities. Work will include, but is not limited to, reconfiguration of restrooms, meeting rooms and other spaces, reconfiguration of facility amenities such as drinking fountains, and various public access routes to sites, buildings, and public spaces.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	578	903	0	0	0	0	0	0	1,481
<b>Total:</b>	578	903	0	0	0	0	0	0	1,481
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	578	903	0	0	0	0	0	0	1,481
<b>Total*:</b>	578	903	0	0	0	0	0	0	1,481

<b>BCL/Program Name:</b>	ADA Improvements - FAS	<b>BCL/Program Code:</b>	A1ADA
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2011
<b>Project ID:</b>	A1GM901	<b>End Date:</b>	ONGOING
<b>Location:</b>			
<b>Neighborhood Plan:</b>	In more than one Plan	<b>Council District:</b>	More than one
<b>Neighborhood District:</b>	In more than one District	<b>Urban Village:</b>	In more than one Urban Village

This project is the FAS American with Disabilities Act (ADA) ongoing program that addresses specific ADA improvements and upgrades at various FAS owned and operated facilities. Work will include, but is not limited to, reconfiguration of restrooms, meeting rooms and other spaces, reconfiguration of facility amenities such as drinking fountains, and various public access routes to sites, buildings, and public spaces.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	449	0	0	0	0	0	0	0	449
<b>Total:</b>	449	0	0	0	0	0	0	0	449

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### 2016 - 2021 Proposed Capital Improvement Program

## Finance and Administrative Services

### Fund Appropriations/Allocations

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	449	0	0	0	0	0	0	0	449
<b>Total*:</b>	449	0	0	0	0	0	0	0	449

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### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## Asset Preservation - Civic Center

<b>BCL/Program Name:</b>	Asset Preservation - Civic Core	<b>BCL/Program Code:</b>	A1AP1
<b>Project Type:</b>	Rehabilitation or Restoration	<b>Start Date:</b>	Q1/2005
<b>Project ID:</b>	A1AP101	<b>End Date:</b>	ONGOING
<b>Location:</b>	610 Fifth AVE		
<b>Neighborhood Plan:</b>	DUCPG (Downtown Urban Center Planning Group)	<b>Council District:</b>	
<b>Neighborhood District:</b>	East District	<b>Urban Village:</b>	First Hill

This ongoing project provides for long term preservation and major maintenance to the City's Civic Center facilities: Seattle City Hall and the Justice Center. Typical improvements may include, but are not limited to energy efficiency enhancements through equipment replacement, upgrades to heating, ventilation, air conditioning, and repairs to fire suppression systems. This work ensures the long-term preservation of the operational use of the facilities.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Department Space Allocation Charges	3,359	1,129	0	0	0	0	0	0	4,488
<b>Total:</b>	3,359	1,129	0	0	0	0	0	0	4,488
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	3,359	1,129	0	0	0	0	0	0	4,488
<b>Total*:</b>	3,359	1,129	0	0	0	0	0	0	4,488
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0
<b>Spending Plan by Fund</b>									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities		994	135	0	0	0	0	0	1,129
<b>Total:</b>		994	135	0	0	0	0	0	1,129

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# Finance and Administrative Services

## Asset Preservation - Public Safety Facilities

<b>BCL/Program Name:</b>	Asset Preservation - Public Safety Facilities	<b>BCL/Program Code:</b>	A1AP6
<b>Project Type:</b>	Rehabilitation or Restoration	<b>Start Date:</b>	Q1/2005
<b>Project ID:</b>	A1AP601	<b>End Date:</b>	ONGOING
<b>Location:</b>	Multiple Public Safety facilities		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	More than one
<b>Neighborhood District:</b>	In more than one District	<b>Urban Village:</b>	In more than one Urban Village

This ongoing project provides for long term preservation and major maintenance work at the City's FAS-owned public safety facilities, including the City's fire stations, the Fire Headquarters Building, the City's police precincts, the Harbor Patrol, the Mounted Police facility, the Joint Training Facility, the Emergency Operations and Fire Alarm Center, and the Animal Shelter. Typical improvements may include, but are not limited to, roof repairs or replacement, structural assessments and repairs, and equipment replacement. This work ensures the long term preservation and operational use of these facilities.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Department Space Allocation Charges	5,559	1,547	0	0	0	0	0	0	7,105
<b>Total:</b>	5,559	1,547	0	0	0	0	0	0	7,105
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	5,559	1,547	0	0	0	0	0	0	7,105
<b>Total*:</b>	5,559	1,547	0	0	0	0	0	0	7,105
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0
<b>Spending Plan by Fund</b>									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities		1,186	360	0	0	0	0	0	1,547
<b>Total:</b>		1,186	360	0	0	0	0	0	1,547

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# Finance and Administrative Services

## Asset Preservation - Schedule 1 Facilities

<b>BCL/Program Name:</b>	Asset Preservation - Schedule 1 Facilities	<b>BCL/Program Code:</b>	A1APSCHI
<b>Project Type:</b>	Rehabilitation or Restoration	<b>Start Date:</b>	Q1/2015
<b>Project ID:</b>	A1APSCH101	<b>End Date:</b>	ONGOING
<b>Location:</b>	Multiple Downtown City facilities		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	7
<b>Neighborhood District:</b>	Downtown	<b>Urban Village:</b>	Commercial Core

This ongoing program provides for long term preservation and major maintenance to the Department of Finance and Administration's schedule 1 facilities. Schedule 1 facilities comprise existing and future office buildings located in downtown Seattle, including but not limited to City Hall, the Seattle Municipal Tower and the Justice Center. Typical improvements may include, but are not limited to, energy efficiency enhancements through equipment replacement, upgrades/repairs to heating/ventilation/air conditioning systems, upgrades/repairs to electrical systems, upgrades/repairs to fire suppression systems, roof repairs or replacement, and structural assessments and repairs. This work ensures the long-term preservation of the operational use of the facilities.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Department Space Allocation Charges	0	2,288	1,997	4,000	4,074	4,176	4,281	4,385	25,201
FAS Fund Balance	0	942	2,415	0	0	0	0	0	3,357
<b>Total:</b>	0	3,230	4,411	4,000	4,074	4,176	4,281	4,385	28,557

### Fund Appropriations/Allocations

Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	0	3,230	4,411	4,000	4,074	4,176	4,281	4,385	28,557
<b>Total*:</b>	0	3,230	4,411	4,000	4,074	4,176	4,281	4,385	28,557

### Spending Plan by Fund

Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	3,074	3,118	5,450	4,074	4,176	4,281	4,385	28,557
<b>Total:</b>	3,074	3,118	5,450	4,074	4,176	4,281	4,385	28,557

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

# Finance and Administrative Services

## Asset Preservation - Schedule 2 Facilities

<b>BCL/Program Name:</b>	Asset Preservation - Schedule 2 Facilities	<b>BCL/Program Code:</b>	A1APSCH2
<b>Project Type:</b>	Rehabilitation or Restoration	<b>Start Date:</b>	Q1/2015
<b>Project ID:</b>	A1APSCH201	<b>End Date:</b>	ONGOING
<b>Location:</b>			
<b>Neighborhood Plan:</b>	In more than one Plan	<b>Council District:</b>	More than one
<b>Neighborhood District:</b>	In more than one District	<b>Urban Village:</b>	In more than one Urban Village

This ongoing program provides for long term preservation and major maintenance to the Department of Finance and Administration's schedule 2 facilities. Schedule 2 facilities comprise existing and future structures, shops and yards located throughout Seattle, including but not limited to City vehicle maintenance facilities at Haller Lake and Charles Street, Finance and Administrative Services shops located at Airport Way S., fire stations, police precincts including the animal shelter, and other FAS managed facilities used for City Services. Typical improvements may include, but are not limited to, energy efficiency enhancements through equipment replacement, upgrades/repairs to heating/ventilation/air conditioning systems, upgrades/repairs to electrical systems, upgrades/repairs to fire suppression systems, roof repairs or replacement, and structural assessments and repairs. This work ensures the long-term preservation of the operational use of the facilities.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Department Space Allocation Charges	0	1,962	1,712	3,000	3,613	3,703	3,796	3,889	21,675
FAS Fund Balance	0	808	1,269	500	0	0	0	0	2,577
<b>Total:</b>	0	2,770	2,981	3,500	3,613	3,703	3,796	3,889	24,252
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	0	2,770	2,981	3,500	3,613	3,703	3,796	3,889	24,252
<b>Total*:</b>	0	2,770	2,981	3,500	3,613	3,703	3,796	3,889	24,252
<b>Spending Plan by Fund</b>									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities		2,484	2,607	4,160	3,613	3,703	3,796	3,889	24,252
<b>Total:</b>		2,484	2,607	4,160	3,613	3,703	3,796	3,889	24,252

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

# Finance and Administrative Services

## Asset Preservation - Seattle Municipal Tower

<b>BCL/Program Name:</b>	Asset Preservation - Seattle Municipal Tower	<b>BCL/Program Code:</b>	A1AP2
<b>Project Type:</b>	Rehabilitation or Restoration	<b>Start Date:</b>	Q1/2005
<b>Project ID:</b>	A1AP201	<b>End Date:</b>	ONGOING
<b>Location:</b>	700 5th Ave		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	7
<b>Neighborhood District:</b>	Downtown	<b>Urban Village:</b>	Commercial Core

This ongoing project provides for major maintenance work to the City's FAS-owned Seattle Municipal Tower (SMT). Typical improvements may include, but are not limited to building exterior repairs, equipment replacement, and repairs to the fire suppression systems. This work ensures the long-term preservation and continued operational use of the building.

	<b>LTD Actuals</b>	<b>2015 Rev</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
<b>Revenue Sources</b>									
Department Space Allocation Charges	21,812	860	0	0	0	0	0	0	22,672
<b>Total:</b>	21,812	860	0	0	0	0	0	0	22,672
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	21,812	860	0	0	0	0	0	0	22,672
<b>Total*:</b>	21,812	860	0	0	0	0	0	0	22,672
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0
<b>Spending Plan by Fund</b>									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities		332	527	0	0	0	0	0	860
<b>Total:</b>		332	527	0	0	0	0	0	860

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

# Finance and Administrative Services

## Asset Preservation - Shops and Yards

<b>BCL/Program Name:</b>	Asset Preservation - Shops and Yards	<b>BCL/Program Code:</b>	A1AP4
<b>Project Type:</b>	Rehabilitation or Restoration	<b>Start Date:</b>	Q1/2005
<b>Project ID:</b>	A1AP401	<b>End Date:</b>	ONGOING
<b>Location:</b>			
<b>Neighborhood Plan:</b>	In more than one Plan	<b>Council District:</b>	More than one
<b>Neighborhood District:</b>	In more than one District	<b>Urban Village:</b>	In more than one Urban Village

This ongoing project provides for the long-term preservation and major maintenance of the City's FAS-owned shop and yard complexes, including Charles Street, Haller Lake, Airport Way Center, Sunny Jim, and the West Seattle Maintenance Yard. Typical improvements may include, but are not limited to upgrades to heating, ventilation, air conditioning, equipment replacement, and building exterior repairs. This work ensures the long-term operational use of these facilities.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Department Space Allocation Charges	3,121	1,639	0	0	0	0	0	0	4,760
<b>Total:</b>	3,121	1,639	0	0	0	0	0	0	4,760
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	3,121	1,639	0	0	0	0	0	0	4,760
<b>Total*:</b>	3,121	1,639	0	0	0	0	0	0	4,760
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0
<b>Spending Plan by Fund</b>									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities		994	646	0	0	0	0	0	1,639
<b>Total:</b>		994	646	0	0	0	0	0	1,639

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

# Finance and Administrative Services

## Benaroya Capital Project

<b>BCL/Program Name:</b>	General Government Facilities - General	<b>BCL/Program Code:</b>	A1GM1
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2014
<b>Project ID:</b>	A1GM1BH	<b>End Date:</b>	Q4/2015
<b>Location:</b>	1301 3rd AVE		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	7
<b>Neighborhood District:</b>	Downtown	<b>Urban Village:</b>	Commercial Core

This project provides resources for the Benaroya Hall capital project including, but not limited to, the Sound System for Taper Auditorium, Dimmer Rack Controls System for Recital Hall, Central Chiller Plant, and Mechanical Mezzanine Heat Exchanger. The City will disburse the funds to Benaroya Hall Music Center (BHMC) based on the 4th amendment to the Lease and Concession Agreement between the City and BHMC. BHMC will reimburse the City via the revised Concession Payment Schedule in Exhibit C to the Amendment.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
General Obligation Bonds	549	568	0	0	0	0	0	0	1,117
<b>Total:</b>	549	568	0	0	0	0	0	0	1,117
<b>Fund Appropriations/Allocations</b>									
2014 Multipurpose LTGO Bond Fund	549	568	0	0	0	0	0	0	1,117
<b>Total*:</b>	549	568	0	0	0	0	0	0	1,117

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.*

### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## Central Neighborhood Service Center Tenant Improvement

<b>BCL/Program Name:</b>	General Government Facilities - General	<b>BCL/Program Code:</b>	A1GM1
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2015
<b>Project ID:</b>	A1GM128	<b>End Date:</b>	Q4/2016
<b>Location:</b>	2301 S Jackson ST		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	3
<b>Neighborhood District:</b>	Downtown	<b>Urban Village:</b>	Commercial Core

The project provides tenant improvements for the Central Neighborhood Service Center including space for utility payment services, passport applications, pet licenses, and informational workshops as well as improved staff space. This project will enhance the ability of the City to deliver services to the community.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	0	200	0	0	0	0	0	0	200
<b>Total:</b>	0	200	0	0	0	0	0	0	200
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	200	0	0	0	0	0	0	200
<b>Total*:</b>	0	200	0	0	0	0	0	0	200

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

# Finance and Administrative Services

## City Hall and Seattle Municipal Tower Tenant Improvements

<b>BCL/Program Name:</b>	General Government Facilities - General	<b>BCL/Program Code:</b>	A1GM1
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2014
<b>Project ID:</b>	A1GM118	<b>End Date:</b>	Q4/2017
<b>Location:</b>			
<b>Neighborhood Plan:</b>	Commercial Core	<b>Council District:</b>	7
<b>Neighborhood District:</b>	Downtown	<b>Urban Village:</b>	Commercial Core

This project provides predesign, design, and construction services for utilizing the undeveloped space and other adjacent functions in the Downtown Civic Campus. Work may include, but is not limited to, working with project sponsors to catalog space and equipment needs, energy efficiency improvements, developing planning options, developing project cost estimates, and construction. Work may also include analysis of how vacated space in other facilities might be utilized for other city uses.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	43	1,208	1,912	0	0	0	0	0	3,163
Property Sales and Interest Earnings-2	0	0	350	0	0	0	0	0	350
General Obligation Bonds	33	466	0	0	0	0	0	0	499
General Obligation Bonds	0	0	0	0	0	0	0	0	0
<b>Total:</b>	76	1,674	2,262	0	0	0	0	0	4,012
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	43	1,208	1,912	0	0	0	0	0	3,163
Cumulative Reserve Subfund - Unrestricted Subaccount	0	0	350	0	0	0	0	0	350
2013 Multipurpose LTGO Bond Fund	33	466	0	0	0	0	0	0	499
2014 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
<b>Total*:</b>	76	1,674	2,262	0	0	0	0	0	4,012

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

### 2016 - 2021 Proposed Capital Improvement Program

## Finance and Administrative Services

### Civic Square

<b>BCL/Program Name:</b>	Civic Square	<b>BCL/Program Code:</b>	A1GM5
<b>Project Type:</b>	New Facility	<b>Start Date:</b>	Q1/2009
<b>Project ID:</b>	A1GM501	<b>End Date:</b>	ONGOING
<b>Location:</b>	600 3rd Ave		
<b>Neighborhood Plan:</b>	DUCPG (Downtown Urban Center Planning Group)	<b>Council District:</b>	7
<b>Neighborhood District:</b>	Downtown	<b>Urban Village:</b>	Commercial Core

This project provides for the City's project management and consultant costs associated with the City's involvement in the redevelopment of the former Public Safety Building site between James and Cherry Streets and Third and Fourth Avenues, the final project completing the Civic Center Master Plan. The City has contracted to sell the site to Triad Development, which will develop a mixed use complex including office, retail, and residential space as well as public and private parking and a "common" area that will be a public amenity.

		LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>										
Interdepartmental Transfer		230	1,012	0	0	0	0	0	0	1,242
<b>Total:</b>		230	1,012	0	0	0	0	0	0	1,242
<b>Fund Appropriations/Allocations</b>										
Municipal Civic Center Fund		230	1,012	0	0	0	0	0	0	1,242
<b>Total*:</b>		230	1,012	0	0	0	0	0	0	1,242
<b>O &amp; M Costs (Savings)</b>				0	0	0	0	0	0	0

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

## Finance and Administrative Services

### Critical Infrastructure Upgrades: Emergency Operations Center / West Precinct

<b>BCL/Program Name:</b>	Public Safety Facilities - Police	<b>BCL/Program Code:</b>	A1PS1
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2014
<b>Project ID:</b>	A1PS109	<b>End Date:</b>	Q1/2016
<b>Location:</b>	810 Virginia ST		
<b>Neighborhood Plan:</b>	DUCPG (Downtown Urban Center Planning Group)	<b>Council District:</b>	7
<b>Neighborhood District:</b>	Downtown	<b>Urban Village:</b>	Commercial Core

This project increases the existing electrical and cooling capacities of the West Precinct data center, provides a separate electrical system at the West Precinct to power and cool the data center during planned power outages, and provides a separate electrical system to power the 48-volt electrical system at the Emergency Operations Center during planned power outages.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
General Obligation Bonds	1,952	348	0	0	0	0	0	0	2,300
<b>Total:</b>	1,952	348	0	0	0	0	0	0	2,300
<b>Fund Appropriations/Allocations</b>									
2013 Multipurpose LTGO Bond Fund	1,952	348	0	0	0	0	0	0	2,300
<b>Total*:</b>	1,952	348	0	0	0	0	0	0	2,300

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.*

# Finance and Administrative Services

## Critical Infrastructure Upgrades: Seattle Municipal Tower

<b>BCL/Program Name:</b>	General Government Facilities - General	<b>BCL/Program Code:</b>	A1GM1
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2014
<b>Project ID:</b>	A1GM117	<b>End Date:</b>	Q1/2016
<b>Location:</b>	700 Fifth AVE		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	7
<b>Neighborhood District:</b>	Downtown	<b>Urban Village:</b>	Commercial Core

This project installs a new uninterruptible power supply (UPS) for the Seattle Municipal Tower building. Work includes but is not limited to build-out of a new UPS room; installation of the new UPS, distribution panels, transformers, conduit, and wire.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
General Obligation Bonds	2,108	192	0	0	0	0	0	0	2,300
<b>Total:</b>	2,108	192	0	0	0	0	0	0	2,300
<b>Fund Appropriations/Allocations</b>									
2014 Multipurpose LTGO Bond Fund	2,108	192	0	0	0	0	0	0	2,300
<b>Total*:</b>	2,108	192	0	0	0	0	0	0	2,300

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## Customer Requested Tenant Improvement Program

<b>BCL/Program Name:</b>	General Government Facilities - General	<b>BCL/Program Code:</b>	A1GM1
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	ONGOING
<b>Project ID:</b>	A1GM105	<b>End Date:</b>	ONGOING
<b>Location:</b>	City owned and leased facilities		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	More than one
<b>Neighborhood District:</b>	In more than one District	<b>Urban Village:</b>	In more than one Urban Village

This ongoing project provides for pass-through budget authority to perform customer-requested tenant improvement work within, but not limited to, facilities that FAS owns and/or manages. FAS has exclusive responsibility to manage all tenant improvement work within Department-owned/managed facilities; all contracts are held and paid by FAS. Typical improvements may include, but are not limited to tenant space remodels, security system upgrades, and equipment replacement.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Interdepartmental Transfer	19,376	15,201	3,500	3,500	3,500	3,500	3,500	3,500	55,577
<b>Total:</b>	19,376	15,201	3,500	3,500	3,500	3,500	3,500	3,500	55,577
<b>Fund Appropriations/Allocations</b>									
Finance and Administrative Services Fund	19,376	15,201	3,500	3,500	3,500	3,500	3,500	3,500	55,577
<b>Total*:</b>	19,376	15,201	3,500	3,500	3,500	3,500	3,500	3,500	55,577
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## East Precinct Parking System Upgrades

<b>BCL/Program Name:</b>	Public Safety Facilities - Police	<b>BCL/Program Code:</b>	A1PS1
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q2/2014
<b>Project ID:</b>	A1PS106	<b>End Date:</b>	Q1/2016
<b>Location:</b>	1519 12th AVE		
<b>Neighborhood Plan:</b>	Capitol Hill	<b>Council District:</b>	3
<b>Neighborhood District:</b>	East District	<b>Urban Village:</b>	Capitol Hill

This project provides for the installation of data/infrastructure improvements for police communications and security equipment at the East Precinct and supports uninterrupted police radio and cell phone coverage and enhanced garage security.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	181	84	0	0	0	0	0	0	265
<b>Total:</b>	181	84	0	0	0	0	0	0	265
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	181	84	0	0	0	0	0	0	265
<b>Total*:</b>	181	84	0	0	0	0	0	0	265

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.*

## Finance and Administrative Services

### Electric Vehicle Charging Stations for Airport Way Center, Building C

<b>BCL/Program Name:</b>	Maintenance Shops and Yards	<b>BCL/Program Code:</b>	A1MSY
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2015
<b>Project ID:</b>	A1MSY02	<b>End Date:</b>	Q4/2016
<b>Location:</b>	2203 Airport WAY S		
<b>Neighborhood Plan:</b>	Duwamish	<b>Council District:</b>	2
<b>Neighborhood District:</b>	Greater Duwamish	<b>Urban Village:</b>	Duwamish

This project funds the design, permitting, and construction of 50 electric vehicle charging stations in AWC Building C. This project will provide permanent, code-compliant charging stations for the existing fleet of electric vehicles in use by SPD.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	0	700	200	0	0	0	0	0	900
<b>Total:</b>	0	700	200	0	0	0	0	0	900
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	700	200	0	0	0	0	0	900
<b>Total*:</b>	0	700	200	0	0	0	0	0	900

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

# Finance and Administrative Services

## Electronic Records Management System

<b>BCL/Program Name:</b>	Information Technology	<b>BCL/Program Code:</b>	A1IT
<b>Project Type:</b>	New Investment	<b>Start Date:</b>	Q1/2014
<b>Project ID:</b>	A1IT04	<b>End Date:</b>	Q4/2015
<b>Location:</b>			
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	Citywide
<b>Neighborhood District:</b>	In more than one District	<b>Urban Village:</b>	In more than one Urban Village

This project is a multi-year initiative to address a citywide need for an electronic records management system that will manage the retention of electronic records in all formats, provide efficient search and delivery tools for responding to business needs, public records requests and other legal matters, and allow direct online access to records of wide public interest. The project will begin with the replacement of the City's current email archiving system and be followed by additional phases expanding electronic records management capabilities.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
General Obligation Bonds	0	3,000	0	0	0	0	0	0	3,000
General Obligation Bonds	0	1,500	0	0	0	0	0	0	1,500
<b>Total:</b>	0	4,500	0	0	0	0	0	0	4,500
<b>Fund Appropriations/Allocations</b>									
2014 Multipurpose LTGO Bond Fund	0	3,000	0	0	0	0	0	0	3,000
2015 Multipurpose LTGO Bond Fund	0	1,500	0	0	0	0	0	0	1,500
<b>Total*:</b>	0	4,500	0	0	0	0	0	0	4,500

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.*

### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## Energy Efficiency for Municipal Buildings

<b>BCL/Program Name:</b>	FAS Oversight - External Projects	<b>BCL/Program Code:</b>	A1EXT
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2014
<b>Project ID:</b>	A1EXT02	<b>End Date:</b>	Q4/2020
<b>Location:</b>			
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	Citywide
<b>Neighborhood District:</b>	In more than one District	<b>Urban Village:</b>	In more than one Urban Village

This project funds energy efficiency work across City facilities, managed by the Office of Sustainability and Environment, in support the City's goal to achieve a 20% reduction in building energy use by the year 2020. OSE will implement a package of energy efficiency projects in 2015-2016, as well as continue a suite of O&M improvements, program management, measurement and tracking, and building assessments. The energy efficiency upgrades are expected to generate utility rebates paid by Seattle City Light and Puget Sound Energy, to be deposited into the General Subfund and shown here as future General Subfund revenue. This revenue is slated to support future General Subfund appropriation for additional energy conservation activities. Future appropriations of REET and rebate revenue will be based on identification of additional energy efficiency opportunities in subsequent phases of the program.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
General Subfund	0	16	313	496	0	0	0	0	825
Real Estate Excise Tax I	200	1,400	2,000	0	0	0	0	0	3,600
<b>Total:</b>	200	1,416	2,313	496	0	0	0	0	4,425
<b>Fund Appropriations/Allocations</b>									
General Subfund	0	16	313	496	0	0	0	0	825
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	200	1,400	2,000	0	0	0	0	0	3,600
<b>Total*:</b>	200	1,416	2,313	496	0	0	0	0	4,425
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

# Finance and Administrative Services

## Facility Projects Planning

<b>BCL/Program Name:</b>	Preliminary Engineering	<b>BCL/Program Code:</b>	A1GM4
<b>Project Type:</b>	New Investment	<b>Start Date:</b>	Q1/2014
<b>Project ID:</b>	A1GM402	<b>End Date:</b>	ONGOING
<b>Location:</b>			
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	Citywide
<b>Neighborhood District:</b>	In more than one District	<b>Urban Village:</b>	In more than one Urban Village

This on-going project funds architectural and engineering services including conceptual planning, design alternative development, and preliminary cost estimating for FAS capital projects and emergent Executive capital initiatives. Typical preliminary design and engineering work includes, but is not limited to, pre-design and analysis of project alternatives, cost estimates, test to fit studies, preliminary schedule development, engineering studies and code compliance, site development planning and conceptual design and financial analysis of capital improvements options in conjunction with FAS and CIP priorities, programs, and initiatives.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	161	1,189	0	0	0	0	0	0	1,350
<b>Total:</b>	161	1,189	0	0	0	0	0	0	1,350
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	161	1,189	0	0	0	0	0	0	1,350
<b>Total*:</b>	161	1,189	0	0	0	0	0	0	1,350
<b>Spending Plan by Fund</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		1,189	0	0	0	0	0	0	1,189
<b>Total:</b>		1,189	0	0	0	0	0	0	1,189

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

# Finance and Administrative Services

## FAS: Municipal Energy Efficiency Projects

<b>BCL/Program Name:</b>	General Government Facilities - General	<b>BCL/Program Code:</b>	A1GM1
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2011
<b>Project ID:</b>	A1GM199	<b>End Date:</b>	Q4/2015
<b>Location:</b>			
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	Citywide
<b>Neighborhood District:</b>	In more than one District	<b>Urban Village:</b>	In more than one Urban Village

This project provides for investment in more energy efficient building systems and other facility efficiency improvements. By making these investments the City expects future savings in utility and labor costs, and significant progress toward carbon neutrality. This program is intended to fund facility retrofit projects identified by energy audits conducted in 2010 (funded by the City's Energy Efficiency and Conservation Block Grant), and similar projects identified by the department. Depending on project demand and available funding, additional resources may be added in the future. Projects include but are not limited to review of the energy efficiency of a building and upgrades and/or replacement of mechanical equipment and distribution systems, electrical equipment and distribution systems, building envelopes (walls, windows, and roofs), lighting systems, plumbing equipment and distribution systems, and building controls systems.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
General Obligation Bonds	419	0	0	0	0	0	0	0	419
General Obligation Bonds	678	14	0	0	0	0	0	0	692
<b>Total:</b>	1,097	14	0	0	0	0	0	0	1,111
<b>Fund Appropriations/Allocations</b>									
General Subfund	419	0	0	0	0	0	0	0	419
2011 Multipurpose LTGO Bond Fund	678	14	0	0	0	0	0	0	692
<b>Total*:</b>	1,097	14	0	0	0	0	0	0	1,111

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

# Finance and Administrative Services

## Fire Station 11

<b>BCL/Program Name:</b>	Neighborhood Fire Stations	<b>BCL/Program Code:</b>	A1FL1
<b>Project Type:</b>	Rehabilitation or Restoration	<b>Start Date:</b>	Q4/2010
<b>Project ID:</b>	A1FL111	<b>End Date:</b>	Q3/2016
<b>Location:</b>	1514 SW Holden St		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	1
<b>Neighborhood District:</b>	Delridge	<b>Urban Village:</b>	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, provides a seismic and safety upgrade for Fire Station 11 and makes minor functional improvements to the facility. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Highland Park community.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	99	313	0	0	0	0	0	0	412
Seattle Voter-Approved Levy	308	1,132	0	0	0	0	0	0	1,440
General Obligation Bonds	3	0	0	0	0	0	0	0	3
General Obligation Bonds	12	0	0	0	0	0	0	0	12
General Obligation Bonds	25	0	0	0	0	0	0	0	25
<b>Total:</b>	447	1,446	0	0	0	0	0	0	1,892
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	99	313	0	0	0	0	0	0	412
2003 Fire Facilities Fund	308	1,132	0	0	0	0	0	0	1,440
2008 Multipurpose LTGO Bond Fund	3	0	0	0	0	0	0	0	3
2009 Multipurpose LTGO Bond Fund	12	0	0	0	0	0	0	0	12
2010 Multipurpose LTGO Bond Fund	25	0	0	0	0	0	0	0	25
<b>Total*:</b>	447	1,446	0	0	0	0	0	0	1,892
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

# Finance and Administrative Services

## Fire Station 18

<b>BCL/Program Name:</b>	Neighborhood Fire Stations	<b>BCL/Program Code:</b>	A1FL1
<b>Project Type:</b>	Rehabilitation or Restoration	<b>Start Date:</b>	Q1/2012
<b>Project ID:</b>	A1FL118	<b>End Date:</b>	Q1/2017
<b>Location:</b>	1521 NW Market St		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	6
<b>Neighborhood District:</b>	Ballard	<b>Urban Village:</b>	Ballard

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, provides a seismic and safety upgrade for Fire Station 18 and makes functional improvements to the facility. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Ballard community.

	<b>LTD</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
	<b>Actuals</b>	<b>Rev</b>							
<b>Revenue Sources</b>									
Real Estate Excise Tax I	163	552	0	0	0	0	0	0	715
Seattle Voter-Approved Levy	864	1,433	0	0	0	0	0	0	2,297
General Obligation Bonds	45	0	0	0	0	0	0	0	45
General Obligation Bonds	324	1,024	0	0	0	0	0	0	1,348
General Obligation Bonds	0	2,205	0	0	0	0	0	0	2,205
General Obligation Bonds	0	0	0	0	0	0	0	0	0
<b>Total:</b>	1,395	5,215	0	0	0	0	0	0	6,610
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	163	552	0	0	0	0	0	0	715
2003 Fire Facilities Fund	864	1,433	0	0	0	0	0	0	2,297
2010 Multipurpose LTGO Bond Fund	45	0	0	0	0	0	0	0	45
2013 Multipurpose LTGO Bond Fund	324	1,024	0	0	0	0	0	0	1,348
2015 Multipurpose LTGO Bond Fund	0	2,205	0	0	0	0	0	0	2,205
2016 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
<b>Total*:</b>	1,395	5,215	0	0	0	0	0	0	6,610
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

## Finance and Administrative Services

### Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	552	0	0	0	0	0	0	552
2003 Fire Facilities Fund	847	586	0	0	0	0	0	1,433
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	1,024	0	0	0	0	0	0	1,024
2015 Multipurpose LTGO Bond Fund	2,205	0	0	0	0	0	0	2,205
2016 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
<b>Total:</b>	4,629	586	0	0	0	0	0	5,215

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.*

### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## Fire Station 20

<b>BCL/Program Name:</b>	Neighborhood Fire Stations	<b>BCL/Program Code:</b>	A1FL1
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q3/2010
<b>Project ID:</b>	A1FL120	<b>End Date:</b>	Q1/2016
<b>Location:</b>	2800 15th AVE W		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	7
<b>Neighborhood District:</b>	Magnolia/Queen Anne	<b>Urban Village:</b>	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, rebuilds Fire Station 20 in the Interbay area. The existing Fire Station 20 is seismically vulnerable, and cannot feasibly be renovated to support the full range of modern emergency equipment. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Interbay and West Queen Anne communities.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	732	64	0	0	0	0	0	0	796
Seattle Voter-Approved Levy	3,354	745	0	0	0	0	0	0	4,099
General Obligation Bonds	840	0	0	0	0	0	0	0	840
General Obligation Bonds	751	0	0	0	0	0	0	0	751
General Obligation Bonds	3,783	2	0	0	0	0	0	0	3,785
<b>Total:</b>	9,460	811	0	0	0	0	0	0	10,271
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	732	64	0	0	0	0	0	0	796
2003 Fire Facilities Fund	3,354	745	0	0	0	0	0	0	4,099
2008 Multipurpose LTGO Bond Fund	840	0	0	0	0	0	0	0	840
2010 Multipurpose LTGO Bond Fund	751	0	0	0	0	0	0	0	751
2013 Multipurpose LTGO Bond Fund	3,783	2	0	0	0	0	0	0	3,785
<b>Total*:</b>	9,460	811	0	0	0	0	0	0	10,271
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

### 2016 - 2021 Proposed Capital Improvement Program

## Finance and Administrative Services

### Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	64	0	0	0	0	0	0	64
2003 Fire Facilities Fund	745	0	0	0	0	0	0	745
2008 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	2	0	0	0	0	0	0	2
<b>Total:</b>	<b>811</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>811</b>

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## Fire Station 22

<b>BCL/Program Name:</b>	Neighborhood Fire Stations	<b>BCL/Program Code:</b>	A1FL1
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q4/2013
<b>Project ID:</b>	A1FL122	<b>End Date:</b>	Q3/2018
<b>Location:</b>	901 E Roanoke St		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	3
<b>Neighborhood District:</b>	East District	<b>Urban Village:</b>	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, rebuilds Fire Station 22. The existing Fire Station 22 is seismically vulnerable, and cannot feasibly be renovated to support modern emergency equipment. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Roanoke community.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	1	159	0	0	0	0	0	0	160
Seattle Voter-Approved Levy	408	1,766	0	0	0	0	0	0	2,173
General Obligation Bonds	119	81	0	0	0	0	0	0	200
General Obligation Bonds	0	0	3,885	0	0	0	0	0	3,885
General Obligation Bonds	0	0	0	6,611	0	0	0	0	6,611
<b>Total:</b>	528	2,006	3,885	6,611	0	0	0	0	13,029
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1	159	0	0	0	0	0	0	160
2003 Fire Facilities Fund	408	1,766	0	0	0	0	0	0	2,173
2013 Multipurpose LTGO Bond Fund	119	81	0	0	0	0	0	0	200
2016 Multipurpose LTGO Bond Fund	0	0	3,885	0	0	0	0	0	3,885
2017 Multipurpose LTGO Bond Fund	0	0	0	6,611	0	0	0	0	6,611
<b>Total*:</b>	528	2,006	3,885	6,611	0	0	0	0	13,029
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

## Finance and Administrative Services

### Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	159	0	0	0	0	0	0	159
2003 Fire Facilities Fund	855	840	70	0	0	0	0	1,766
2013 Multipurpose LTGO Bond Fund	81	0	0	0	0	0	0	81
2016 Multipurpose LTGO Bond Fund	0	3,885	0	0	0	0	0	3,885
2017 Multipurpose LTGO Bond Fund	0	0	0	6,611	0	0	0	6,611
<b>Total:</b>	1,095	4,725	70	6,611	0	0	0	12,501

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.*

### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## Fire Station 26

<b>BCL/Program Name:</b>	Neighborhood Fire Stations	<b>BCL/Program Code:</b>	A1FL1
<b>Project Type:</b>	Rehabilitation or Restoration	<b>Start Date:</b>	Q2/2011
<b>Project ID:</b>	A1FL126	<b>End Date:</b>	Q3/2016
<b>Location:</b>	800 S Cloverdale St		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	1
<b>Neighborhood District:</b>	Greater Duwamish	<b>Urban Village:</b>	South Park

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, provides a seismic and safety upgrade for Fire Station 26 and makes minor functional improvements to the facility. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the South Park community.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	245	0	0	0	0	0	0	0	245
Seattle Voter-Approved Levy	396	134	0	0	0	0	0	0	530
General Obligation Bonds	125	2	0	0	0	0	0	0	128
General Obligation Bonds	0	0	0	0	0	0	0	0	0
General Obligation Bonds	2	838	0	0	0	0	0	0	840
General Obligation Bonds	0	480	0	0	0	0	0	0	480
<b>Total:</b>	768	1,454	0	0	0	0	0	0	2,222
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	245	0	0	0	0	0	0	0	245
2003 Fire Facilities Fund	396	134	0	0	0	0	0	0	530
2008 Multipurpose LTGO Bond Fund	125	2	0	0	0	0	0	0	128
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	2	838	0	0	0	0	0	0	840
2015 Multipurpose LTGO Bond Fund	0	480	0	0	0	0	0	0	480
<b>Total*:</b>	768	1,454	0	0	0	0	0	0	2,222
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

# Finance and Administrative Services

## Fire Station 28

<b>BCL/Program Name:</b>	Neighborhood Fire Stations	<b>BCL/Program Code:</b>	A1FL1
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q4/2009
<b>Project ID:</b>	A1FL128	<b>End Date:</b>	Q1/2017
<b>Location:</b>	5968 Rainier Ave S		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	2
<b>Neighborhood District:</b>	Southeast	<b>Urban Village:</b>	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, rebuilds Fire Station 28 and associated facilities on its existing site. The existing building is not seismically sound and is too small to support modern firefighting operations. The project ensures that firefighters will not be hurt in an earthquake and can continue to provide high-quality, modern emergency services to the Rainier Valley community.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	911	0	0	0	0	0	0	0	911
Seattle Voter-Approved Levy	5,169	1,311	0	0	0	0	0	0	6,481
General Obligation Bonds	4,664	0	0	0	0	0	0	0	4,664
<b>Total:</b>	10,744	1,311	0	0	0	0	0	0	12,055
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	911	0	0	0	0	0	0	0	911
2003 Fire Facilities Fund	5,169	1,311	0	0	0	0	0	0	6,481
2008 Multipurpose LTGO Bond Fund	4,664	0	0	0	0	0	0	0	4,664
<b>Total*:</b>	10,744	1,311	0	0	0	0	0	0	12,055
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0
<b>Spending Plan by Fund</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		0	0	0	0	0	0	0	0
2003 Fire Facilities Fund		1,119	192	0	0	0	0	0	1,311
2008 Multipurpose LTGO Bond Fund		0	0	0	0	0	0	0	0
<b>Total:</b>		1,119	192	0	0	0	0	0	1,311

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## Fire Station 29

<b>BCL/Program Name:</b>	Neighborhood Fire Stations	<b>BCL/Program Code:</b>	A1FL1
<b>Project Type:</b>	Rehabilitation or Restoration	<b>Start Date:</b>	Q2/2012
<b>Project ID:</b>	A1FL129	<b>End Date:</b>	Q1/2017
<b>Location:</b>	2139 Ferry Ave SW		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	1
<b>Neighborhood District:</b>	Southwest	<b>Urban Village:</b>	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, provides a seismic and safety upgrade for Fire Station 29 and makes minor functional improvements to the facility. It also provides temporary quarters for firefighters while the fire station is under construction. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Admiral District community.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	0	0	0	0	0	0	0	0	0
Seattle Voter-Approved Levy	151	515	0	0	0	0	0	0	666
General Obligation Bonds	6	0	0	0	0	0	0	0	6
General Obligation Bonds	0	0	0	0	0	0	0	0	0
General Obligation Bonds	6	0	0	0	0	0	0	0	6
General Obligation Bonds	107	328	0	0	0	0	0	0	435
General Obligation Bonds	0	1,982	0	0	0	0	0	0	1,982
General Obligation Bonds	0	0	0	0	0	0	0	0	0
<b>Total:</b>	271	2,825	0	0	0	0	0	0	3,096
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	0	0	0	0	0	0	0
2003 Fire Facilities Fund	151	515	0	0	0	0	0	0	666
2008 Multipurpose LTGO Bond Fund	6	0	0	0	0	0	0	0	6
2009 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
2010 Multipurpose LTGO Bond Fund	6	0	0	0	0	0	0	0	6
2013 Multipurpose LTGO Bond Fund	107	328	0	0	0	0	0	0	435
2015 Multipurpose LTGO Bond Fund	0	1,982	0	0	0	0	0	0	1,982
2016 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
<b>Total*:</b>	271	2,825	0	0	0	0	0	0	3,096
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

### 2016 - 2021 Proposed Capital Improvement Program

## Finance and Administrative Services

### Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	0	0	0	0	0	0
2003 Fire Facilities Fund	362	153	0	0	0	0	0	515
2008 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2009 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	328	0	0	0	0	0	0	328
2015 Multipurpose LTGO Bond Fund	1,982	0	0	0	0	0	0	1,982
2016 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
<b>Total:</b>	<b>2,672</b>	<b>153</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,825</b>

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.*

### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## Fire Station 31 Expansion

<b>BCL/Program Name:</b>	Public Safety Facilities - Fire	<b>BCL/Program Code:</b>	A1PS2
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2014
<b>Project ID:</b>	A1PS207	<b>End Date:</b>	Q2/2018
<b>Location:</b>	1319 N Northgate Way		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	5
<b>Neighborhood District:</b>	Northwest	<b>Urban Village:</b>	Aurora-Licton

The Seattle Fire Department's new tillered aerials are longer than the previous ladder trucks and do not fit in the apparatus bays at Fire Station 31. This project will design, permit and construct an expansion to three apparatus bays at Fire Station 31 to accommodate the larger tillered aerial. The approximately 2,000-square-foot addition will extend into the existing apron, which is constructed over the existing basement. This will require the structure to extend two stories and trigger a reorganization of the functions below. Additionally, the fire code will require the relocation of the fueling station, which must be five feet from any combustible structure.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	0	0	450	650	0	0	0	0	1,100
<b>Total:</b>	0	0	450	650	0	0	0	0	1,100
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	450	650	0	0	0	0	1,100
<b>Total*:</b>	0	0	450	650	0	0	0	0	1,100

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

# Finance and Administrative Services

## Fire Station 32

<b>BCL/Program Name:</b>	Neighborhood Fire Stations	<b>BCL/Program Code:</b>	A1FL1
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q4/2010
<b>Project ID:</b>	A1FL132	<b>End Date:</b>	Q4/2017
<b>Location:</b>	3715 SW Alaska St		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	1
<b>Neighborhood District:</b>	Southwest	<b>Urban Village:</b>	West Seattle Junction

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, rebuilds Fire Station 32 in a three story structure at its existing site. It also provides temporary quarters for firefighters while the fire station is under construction. The existing Fire Station 32 is seismically vulnerable, and cannot feasibly be renovated to provide the space necessary to support modern firefighting equipment and emergency functions. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the West Seattle community.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	142	4,259	0	0	0	0	0	0	4,401
Seattle Voter-Approved Levy	1,856	4,666	0	0	0	0	0	0	6,521
General Obligation Bonds	0	0	0	0	0	0	0	0	0
General Obligation Bonds	0	519	0	0	0	0	0	0	519
General Obligation Bonds	0	234	0	0	0	0	0	0	234
General Obligation Bonds	0	0	7,004	0	0	0	0	0	7,004
<b>Total:</b>	1,998	9,677	7,004	0	0	0	0	0	18,679
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	142	4,259	0	0	0	0	0	0	4,401
2003 Fire Facilities Fund	1,856	4,666	0	0	0	0	0	0	6,521
2008 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	0	519	0	0	0	0	0	0	519
2015 Multipurpose LTGO Bond Fund	0	234	0	0	0	0	0	0	234
2016 Multipurpose LTGO Bond Fund	0	0	7,004	0	0	0	0	0	7,004
<b>Total*:</b>	1,998	9,677	7,004	0	0	0	0	0	18,679
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

### 2016 - 2021 Proposed Capital Improvement Program

## Finance and Administrative Services

### Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1,774	2,485	0	0	0	0	0	4,259
2003 Fire Facilities Fund	4,311	355	0	0	0	0	0	4,666
2008 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	519	0	0	0	0	0	0	519
2015 Multipurpose LTGO Bond Fund	234	0	0	0	0	0	0	234
2016 Multipurpose LTGO Bond Fund	0	7,004	0	0	0	0	0	7,004
<b>Total:</b>	<b>6,838</b>	<b>9,843</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,681</b>

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.*

### 2016 - 2021 Proposed Capital Improvement Program

## Finance and Administrative Services

### Fire Station 5

<b>BCL/Program Name:</b>	Public Safety Facilities - Fire	<b>BCL/Program Code:</b>	A1PS2
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2014
<b>Project ID:</b>	A1PS205	<b>End Date:</b>	Q4/2018
<b>Location:</b>	925 Alaskan WAY		
<b>Neighborhood Plan:</b>	DUCPG (Downtown Urban Center Planning Group)	<b>Council District:</b>	7
<b>Neighborhood District:</b>	Downtown	<b>Urban Village:</b>	Commercial Core

This project, located on the downtown Seattle waterfront, provides a seismic and safety upgrade for Fire Station 5 and makes minor functional improvements to the facility. The project protects fire fighters in the event of an earthquake and allows them to provide high-quality marine and land-based emergency service.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	199	501	0	266	293	0	0	0	1,259
Interdepartmental Transfer	0	0	242	0	0	0	0	0	242
General Obligation Bonds	0	0	2,000	0	0	0	0	0	2,000
General Obligation Bonds	0	0	0	4,300	0	0	0	0	4,300
<b>Total:</b>	199	501	2,242	4,566	293	0	0	0	7,801
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	199	501	0	266	293	0	0	0	1,259
Finance and Administrative Services Fund	0	0	242	0	0	0	0	0	242
2016 Multipurpose LTGO Bond Fund	0	0	2,000	0	0	0	0	0	2,000
2017 Multipurpose LTGO Bond Fund	0	0	0	4,300	0	0	0	0	4,300
<b>Total*:</b>	199	501	2,242	4,566	293	0	0	0	7,801

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## Fire Station 5 Energy Efficiency

<b>BCL/Program Name:</b>	FAS Oversight - External Projects	<b>BCL/Program Code:</b>	A1EXT
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2016
<b>Project ID:</b>	A1EXT03	<b>End Date:</b>	Q4/2020
<b>Location:</b>	925 Alaskan WAY		
<b>Neighborhood Plan:</b>	Commercial Core	<b>Council District:</b>	7
<b>Neighborhood District:</b>	Downtown	<b>Urban Village:</b>	Commercial Core

This project funds energy efficiency work towards Fire Station 5. 2016 REET 1 funding of \$500K will be reduced from the Energy Efficiency for Municipal Buildings projects to fund this project (discussed and agreed upon at a 8/19 Debt Mtg).

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	0	0	500	0	0	0	0	0	500
<b>Total:</b>	0	0	500	0	0	0	0	0	500
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	500	0	0	0	0	0	500
<b>Total*:</b>	0	0	500	0	0	0	0	0	500

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.*

# Finance and Administrative Services

## Fire Station 5 Relocation

<b>BCL/Program Name:</b>	Public Safety Facilities - Fire	<b>BCL/Program Code:</b>	A1PS2
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2014
<b>Project ID:</b>	A1PS206	<b>End Date:</b>	Q1/2019
<b>Location:</b>	925 Alaskan WAY		
<b>Neighborhood Plan:</b>	Commercial Core	<b>Council District:</b>	7
<b>Neighborhood District:</b>	Downtown	<b>Urban Village:</b>	Commercial Core

This project provides for the coordination and costs associated with the relocations made necessary by the City's pier restructuring, seawall construction, viaduct demolition, and waterfront reconstruction projects. These projects will result in the relocation of both land and marine crews to temporary locations.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Interdepartmental Transfer	312	2,267	0	0	0	0	0	0	2,579
<b>Total:</b>	312	2,267	0	0	0	0	0	0	2,579

<b>Fund Appropriations/Allocations</b>									
Finance and Administrative Services Fund	312	2,267	0	0	0	0	0	0	2,579
<b>Total*:</b>	312	2,267	0	0	0	0	0	0	2,579

<b>Spending Plan by Fund</b>									
Finance and Administrative Services Fund		2,267	0	0	0	0	0	0	2,267
<b>Total:</b>		2,267	0	0	0	0	0	0	2,267

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

## Finance and Administrative Services

### Fire Station Improvement Debt Service

<b>BCL/Program Name:</b>	Neighborhood Fire Stations	<b>BCL/Program Code:</b>	A1FL1
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2008
<b>Project ID:</b>	A1FL199	<b>End Date:</b>	ONGOING
<b>Location:</b>	City-wide		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	Citywide
<b>Neighborhood District:</b>	Not in a Neighborhood District	<b>Urban Village:</b>	Not in an Urban Village

This project provides for the payment of debt service on bonds issued to cover a portion of the costs associated with the 2003 Fire Facilities and Emergency Response Levy and associated asset preservation expenses.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	28,792	1,902	2,388	3,567	4,066	4,068	4,067	4,065	52,915
<b>Total:</b>	28,792	1,902	2,388	3,567	4,066	4,068	4,067	4,065	52,915
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	28,792	1,902	2,388	3,567	4,066	4,068	4,067	4,065	52,915
<b>Total*:</b>	28,792	1,902	2,388	3,567	4,066	4,068	4,067	4,065	52,915
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0

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### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## Fire Stations - Land Acquisition

<b>BCL/Program Name:</b>	Fire Stations - Land Acquisition	<b>BCL/Program Code:</b>	A1FL101
<b>Project Type:</b>	New Facility	<b>Start Date:</b>	Q1/2004
<b>Project ID:</b>	A1FL101	<b>End Date:</b>	Q1/2017
<b>Location:</b>	City-wide		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	More than one
<b>Neighborhood District:</b>	In more than one District	<b>Urban Village:</b>	Not in an Urban Village

This project funds costs associated with land purchases necessary for the neighborhood fire station projects included in the 2003 Fire Facilities and Emergency Response Levy program.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	4,294	0	0	0	0	0	0	0	4,294
Property Sales and Interest Earnings-2	4	0	0	0	0	0	0	0	4
Seattle Voter-Approved Levy	14,852	0	0	0	0	0	0	0	14,852
General Obligation Bonds	696	0	0	0	0	0	0	0	696
General Obligation Bonds	2,502	198	0	0	0	0	0	0	2,700
General Obligation Bonds	0	0	0	0	0	0	0	0	0
<b>Total:</b>	22,348	198	0	0	0	0	0	0	22,546
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	4,294	0	0	0	0	0	0	0	4,294
Cumulative Reserve Subfund - Unrestricted Subaccount	4	0	0	0	0	0	0	0	4
2003 Fire Facilities Fund	14,852	0	0	0	0	0	0	0	14,852
2002B LTGO Capital Project Fund	696	0	0	0	0	0	0	0	696
2008 Multipurpose LTGO Bond Fund	2,502	198	0	0	0	0	0	0	2,700
2016 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
<b>Total*:</b>	22,348	198	0	0	0	0	0	0	22,546
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

## Finance and Administrative Services

### Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	0	0	0	0	0	0
Cumulative Reserve Subfund - Unrestricted Subaccount	0	0	0	0	0	0	0	0
2003 Fire Facilities Fund	0	0	0	0	0	0	0	0
2002B LTGO Capital Project Fund	0	0	0	0	0	0	0	0
2008 Multipurpose LTGO Bond Fund	77	0	121	0	0	0	0	198
Future Bond Funds	0	0	0	0	0	0	0	0
2016 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
<b>Total:</b>	77	0	121	0	0	0	0	198

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.*

### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## Garden of Remembrance

<b>BCL/Program Name:</b>	Garden of Remembrance	<b>BCL/Program Code:</b>	A51647
<b>Project Type:</b>	Rehabilitation or Restoration	<b>Start Date:</b>	ONGOING
<b>Project ID:</b>	A11452	<b>End Date:</b>	ONGOING
<b>Location:</b>	1301 3rd Ave WAY		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	7
<b>Neighborhood District:</b>	Downtown	<b>Urban Village:</b>	Commercial Core

This ongoing project provides an annual contribution (including increases for inflation) to a capital renewal fund for the Garden of Remembrance, located next to Benaroya Hall, per an agreement with Benaroya Hall Music Center (BHMC), a private, non-profit affiliate of the Seattle Symphony. This project pays for major maintenance and replaces garden installations including, but not limited to, irrigation equipment, landscaping, electrical/lighting fixtures, and mechanical water features. The project is managed by the BHMC and is displayed within FAS's CIP for informational purposes only.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Property Sales and Interest Earnings-2	327	26	26	27	28	29	29	0	492
<b>Total:</b>	327	26	26	27	28	29	29	0	492
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Unrestricted Subaccount	327	26	26	27	28	29	29	0	492
<b>Total*:</b>	327	26	26	27	28	29	29	0	492
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0

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# Finance and Administrative Services

## Haller Lake Improvements

<b>BCL/Program Name:</b>	Maintenance Shops and Yards	<b>BCL/Program Code:</b>	A1MSY
<b>Project Type:</b>	Rehabilitation or Restoration	<b>Start Date:</b>	Q1/2015
<b>Project ID:</b>	A1MSY03	<b>End Date:</b>	Q2/2017
<b>Location:</b>	12600 Stone AVE N		
<b>Neighborhood Plan:</b>	Northgate	<b>Council District:</b>	5
<b>Neighborhood District:</b>	North	<b>Urban Village:</b>	Not in an Urban Village

This project will complete the design and construction for improvements at the Haller Lake complex. Work will include, but is not limited to, architectural and engineering services associated with predesign, programming, design and construction.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	0	350	150	0	0	0	0	0	500
General Obligation Bonds	0	0	0	4,500	0	0	0	0	4,500
Interfund Loan	0	0	500	0	0	0	0	0	500
<b>Total:</b>	0	350	650	4,500	0	0	0	0	5,500
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	350	150	0	0	0	0	0	500
2017 Multipurpose LTGO Bond Fund	0	0	500	4,500	0	0	0	0	5,000
<b>Total*:</b>	0	350	650	4,500	0	0	0	0	5,500

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

# Finance and Administrative Services

## Human Resources Information System (HRIS)

<b>BCL/Program Name:</b>	Information Technology	<b>BCL/Program Code:</b>	A1IT
<b>Project Type:</b>	New Investment	<b>Start Date:</b>	Q1/2016
<b>Project ID:</b>	A1IT05	<b>End Date:</b>	Q4/2016
<b>Location:</b>			
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	Citywide
<b>Neighborhood District:</b>	In more than one District	<b>Urban Village:</b>	In more than one Urban Village

HRIS supports the City's Payroll Processing, Human Resource/Personnel, and Benefits Administration, Retirement functions. The system, originally implemented in 1995 at a cost of \$10 million, has been upgraded six times between 1997 and 2010. As the HRIS system is at the end of its life, this request starts a multiyear initiative to address a Citywide need to replace the Human Resources Information Management System (HRIS). FAS requests funding for 2016 to complete an in-depth review and evaluation of the options, systems and cost analysis, requirement building, development of a recommended option and a long-term budget proposal.

		LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>										
FAS Fund Balance		0	0	500	0	0	0	0	0	500
<b>Total:</b>		0	0	500	0	0	0	0	0	500
<b>Fund Appropriations/Allocations</b>										
Finance and Administrative Services Fund		0	0	500	0	0	0	0	0	500
<b>Total*:</b>		0	0	500	0	0	0	0	0	500

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.*

# Finance and Administrative Services

## Maintenance Shops and Yards

<b>BCL/Program Name:</b>	Maintenance Shops and Yards	<b>BCL/Program Code:</b>	A1MSY
<b>Project Type:</b>	Rehabilitation or Restoration	<b>Start Date:</b>	Q1/2013
<b>Project ID:</b>	A1MSY01	<b>End Date:</b>	ONGOING
<b>Location:</b>			
<b>Neighborhood Plan:</b>	In more than one Plan	<b>Council District:</b>	More than one
<b>Neighborhood District:</b>	In more than one District	<b>Urban Village:</b>	In more than one Urban Village

This program provides funding for multiple capital projects that preserve, improve or enhance the operational capacity of existing FAS-owned and operated facilities. Projects in FAS facilities include, but are not limited to: replacements/enhancements, facility modernizations, renovations or additions, studies and assessments, and regulatory code compliance upgrades.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	3,642	280	0	0	0	0	0	0	3,922
Miscellaneous Grants or Donations	500	0	0	0	0	0	0	0	500
<b>Total:</b>	4,142	280	0	0	0	0	0	0	4,422
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	3,642	280	0	0	0	0	0	0	3,922
Cumulative Reserve Subfund - Unrestricted Subaccount	500	0	0	0	0	0	0	0	500
<b>Total*:</b>	4,142	280	0	0	0	0	0	0	4,422

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

# Finance and Administrative Services

## MOB Repairs

<b>BCL/Program Name:</b>	General Government Facilities - Community-Based	<b>BCL/Program Code:</b>	A1GM2
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2013
<b>Project ID:</b>	A1GM207	<b>End Date:</b>	ONGOING
<b>Location:</b>			
<b>Neighborhood Plan:</b>	In more than one Plan	<b>Council District:</b>	More than one
<b>Neighborhood District:</b>	In more than one District	<b>Urban Village:</b>	In more than one Urban Village

This project provides critical, non-roof repairs at five of the City's Mutual and Offsetting Benefit (MOB) buildings. Work includes but is not limited to HVAC replacement and upgrades, electrical system replacement and upgrades, and plumbing replacement and upgrades.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	301	11	0	0	0	0	0	0	312
<b>Total:</b>	301	11	0	0	0	0	0	0	312
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	301	11	0	0	0	0	0	0	312
<b>Total*:</b>	301	11	0	0	0	0	0	0	312

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

# Finance and Administrative Services

## North Precinct

<b>BCL/Program Name:</b>	Public Safety Facilities - Police	<b>BCL/Program Code:</b>	A1PS1
<b>Project Type:</b>	New Facility	<b>Start Date:</b>	Q1/2013
<b>Project ID:</b>	A1PS107	<b>End Date:</b>	Q1/2020
<b>Location:</b>	WAY/N 130th ST/Aurora AVE N		
<b>Neighborhood Plan:</b>	In more than one Plan	<b>Council District:</b>	5
<b>Neighborhood District:</b>	Northwest	<b>Urban Village:</b>	Bitter Lake Village

This project funds the acquisition of a site and the design and construction of a new North Precinct for the Seattle Police Department. This project enhances the public safety services provided by the Seattle Police Department and may include, but is not limited to, site acquisition, and the design and construction of a new facility with an attached multistory parking garage. The new facility may provide, but is not limited to, various support, administrative, and training space for police officers, a community meeting space, and a firing range. TBD funding is expected to be supported by a 2016 Public Safety ballot measure.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	392	1,608	0	0	0	0	0	0	2,000
To be determined	0	0	0	80,000	55,000	4,000	0	0	139,000
General Obligation Bonds	4,090	160	0	0	0	0	0	0	4,250
General Obligation Bonds	6,650	0	0	0	0	0	0	0	6,650
Miscellaneous Revenues	2,600	0	0	0	0	0	0	0	2,600
General Obligation Bonds	0	0	4,000	0	0	0	0	0	4,000
Interfund Loan	0	1,500	0	0	0	0	0	0	1,500
<b>Total:</b>	13,732	3,268	4,000	80,000	55,000	4,000	0	0	160,000

### Fund Appropriations/Allocations

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	392	1,608	0	0	0	0	0	0	2,000
2013 Multipurpose LTGO Bond Fund	4,090	160	0	0	0	0	0	0	4,250
2014 Multipurpose LTGO Bond Fund	6,650	0	0	0	0	0	0	0	6,650
Federal Vice Enforcement Forfeiture	2,600	0	0	0	0	0	0	0	2,600
2016 Multipurpose LTGO Bond Fund	0	1,500	4,000	0	0	0	0	0	5,500
<b>Total*:</b>	13,732	3,268	4,000	0	0	0	0	0	21,000

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

## 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## Police Facilities

<b>BCL/Program Name:</b>	Public Safety Facilities - Police	<b>BCL/Program Code:</b>	A1PS1
<b>Project Type:</b>	Rehabilitation or Restoration	<b>Start Date:</b>	Q3/2005
<b>Project ID:</b>	A1PS101	<b>End Date:</b>	ONGOING
<b>Location:</b>	Various Police facilities		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	Citywide
<b>Neighborhood District:</b>	Not in a Neighborhood District	<b>Urban Village:</b>	Not in an Urban Village

This ongoing project preserves or extends the useful life or operational capacity and provides for improvements to FAS-owned Police facilities including, but not limited to, the East Precinct, the North Precinct, the Mounted Patrol Facility, the Harbor Patrol Facility, and the K-9 Facility. Typical work may include, but is not limited to, upgrades to heating, ventilation, air conditioning upgrades, equipment replacement, siting, pre-design, test-to-fit analyses, and structural assessments and repairs. These improvements support police service by extending the operational life of old police facilities, complying with regulatory requirements, or addressing capacity problems.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	1,821	1,014	0	0	0	0	0	0	2,835
Property Sales and Interest Earnings-2	30	50	0	0	0	0	0	0	80
Property Sales and General Obligation Bonds	276	0	0	0	0	0	0	0	276
<b>Total:</b>	2,127	1,064	0	0	0	0	0	0	3,191

### Fund Appropriations/Allocations

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1,821	1,014	0	0	0	0	0	0	2,835
Cumulative Reserve Subfund - Unrestricted Subaccount	30	50	0	0	0	0	0	0	80
Municipal Civic Center Fund	276	0	0	0	0	0	0	0	276
<b>Total*:</b>	2,127	1,064	0	0	0	0	0	0	3,191

### O & M Costs (Savings)

	0	0	0	0	0	0	0	0	0
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### Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1,014	0	0	0	0	0	0	0	1,014
Cumulative Reserve Subfund - Unrestricted Subaccount	50	0	0	0	0	0	0	0	50
Municipal Civic Center Fund	0	0	0	0	0	0	0	0	0
<b>Total:</b>	1,064	0	0	0	0	0	0	0	1,064

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

# Finance and Administrative Services

## Seattle City Hall HVAC Improvements

<b>BCL/Program Name:</b>	General Government Facilities - General	<b>BCL/Program Code:</b>	A1GM1
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2016
<b>Project ID:</b>	A1GM130	<b>End Date:</b>	Q2/2018
<b>Location:</b>	600 4th AVE		
<b>Neighborhood Plan:</b>	DUCPG (Downtown Urban Center Planning Group)	<b>Council District:</b>	7
<b>Neighborhood District:</b>	Downtown	<b>Urban Village:</b>	Not in an Urban Village

This project funds Heating Ventilation and Air Conditioning system improvements to Seattle City Hall. These improvements include, but are not limited to, updating the building control system and reconfiguration of existing systems.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	0	0	400	500	0	0	0	0	900
<b>Total:</b>	0	0	400	500	0	0	0	0	900
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	400	500	0	0	0	0	900
<b>Total*:</b>	0	0	400	500	0	0	0	0	900

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.*

# Finance and Administrative Services

## Seattle License Management System Upgrade

<b>BCL/Program Name:</b>	Information Technology	<b>BCL/Program Code:</b>	A1IT
<b>Project Type:</b>	New Investment	<b>Start Date:</b>	Q1/2015
<b>Project ID:</b>	A1IT03	<b>End Date:</b>	Q4/2018
<b>Location:</b>			
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	Citywide
<b>Neighborhood District:</b>	In more than one District	<b>Urban Village:</b>	In more than one Urban Village

The Seattle License Information System (SLIM) manages the issuance and renewal of business licenses and the collection of revenue from fees and taxes. SLIM is now outdated and can no longer adequately meet the needs of expanding business license, tax collection, and enforcement processes and needs to be upgraded. Recommendations for a SLIM replacement will be considered as the Multi-City Business License and Tax Portal project is implemented.

		LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>										
Property Sales and Interest Earnings-2		0	200	200	0	0	0	0	0	400
General Obligation Bonds		0	0	0	0	1,600	0	0	0	1,600
General Obligation Bonds		0	0	0	3,000	0	0	0	0	3,000
<b>Total:</b>		0	200	200	3,000	1,600	0	0	0	5,000
<b>Fund Appropriations/Allocations</b>										
Cumulative Reserve Subfund - Unrestricted Subaccount		0	200	200	0	0	0	0	0	400
Future Bond Funds		0	0	0	0	1,600	0	0	0	1,600
2017 Multipurpose LTGO Bond Fund		0	0	0	3,000	0	0	0	0	3,000
<b>Total*:</b>		0	200	200	3,000	1,600	0	0	0	5,000

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

# Finance and Administrative Services

## Seattle Municipal Courts

<b>BCL/Program Name:</b>	General Government Facilities - General	<b>BCL/Program Code:</b>	A1GM1
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2015
<b>Project ID:</b>	A1GM129	<b>End Date:</b>	Q4/2018
<b>Location:</b>	600 5th AVE		
<b>Neighborhood Plan:</b>	Commercial Core	<b>Council District:</b>	7
<b>Neighborhood District:</b>	Downtown	<b>Urban Village:</b>	Commercial Core

This project provides for various facility improvements. Work may include, but is not limited to, space reconfigurations, reconfiguration of amenities such as drinking fountains, improvements to facility infrastructure such as assisted listening loops, and improvements to various access routes to the site, building, and other public spaces.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Real Estate Excise Tax I	0	475	488	0	0	0	0	0	963
<b>Total:</b>	0	475	488	0	0	0	0	0	963
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	475	488	0	0	0	0	0	963
<b>Total*:</b>	0	475	488	0	0	0	0	0	963

*\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.*

### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## Seattle Municipal Tower IDF Infrastructure Upgrades

<b>BCL/Program Name:</b>	General Government Facilities - General	<b>BCL/Program Code:</b>	A1GM1
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2015
<b>Project ID:</b>	A1GM127	<b>End Date:</b>	Q4/2016
<b>Location:</b>	700 Fifth AVE		
<b>Neighborhood Plan:</b>	DUCPG (Downtown Urban Center Planning Group)	<b>Council District:</b>	3
<b>Neighborhood District:</b>	Downtown	<b>Urban Village:</b>	Commercial Core

This project provides electrical, cooling, and fire separation upgrades for 15 existing Intermediate Distribution Frame (network/telephone) rooms in the Seattle Municipal Tower (SMT). The resultant electrical and cooling capacity increases will allow the systems in the room (telephone, network, security) to be upgraded now (in the case of Voice over IP phones) and in the future. In addition to these capacity infrastructure upgrades, fire separations will be established for the rooms. This project will enhance the reliability of the systems housed in the IDF rooms by improving the infrastructure that serves them and protecting the rooms from potential damage caused by events outside of the rooms. This project is being coordinated with a Department of information Technology upgrade project and may require spending for design work to begin in 2015 in order to meet schedule needs.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
General Obligation Bonds	0	0	2,500	0	0	0	0	0	2,500
<b>Total:</b>	0	0	2,500	0	0	0	0	0	2,500
<b>Fund Appropriations/Allocations</b>									
2016 Multipurpose LTGO Bond Fund	0	0	2,500	0	0	0	0	0	2,500
<b>Total*:</b>	0	0	2,500	0	0	0	0	0	2,500
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0
<b>Spending Plan by Fund</b>									
2016 Multipurpose LTGO Bond Fund		600	1,900	0	0	0	0	0	2,500
<b>Total:</b>		600	1,900	0	0	0	0	0	2,500

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

# Finance and Administrative Services

## Summit Re-Implementation

<b>BCL/Program Name:</b>	Information Technology	<b>BCL/Program Code:</b>	A1IT
<b>Project Type:</b>	New Investment	<b>Start Date:</b>	Q3/2013
<b>Project ID:</b>	A1IT01	<b>End Date:</b>	Q4/2018
<b>Location:</b>			
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	Citywide
<b>Neighborhood District:</b>	In more than one District	<b>Urban Village:</b>	In more than one Urban Village

This Citywide project involves planning and implementing the move of Summit, the City's financial management system, to the most current software release (PeopleSoft Financials 9.2), standardizing financial processes and policies, and implementing additional functionality to enable the City to make more informed financial decisions and meet regulatory obligations. Summit has not been upgraded since 2006 and Oracle discontinued support for the product in 2011.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Interdepartmental Transfer	0	0	12,393	10,775	3,235	0	0	0	26,403
Miscellaneous Revenues	0	4,009	600	360	0	0	0	0	4,969
FAS Fund Balance	0	0	0	0	0	0	0	0	0
General Obligation Bonds	4,692	1,194	0	0	0	0	0	0	5,886
General Obligation Bonds	2,234	4,804	0	0	0	0	0	0	7,038
Interfund Loan	0	11,000	0	0	0	0	0	0	11,000
2016 Multipurpose LTGO Bond Fund	0	0	15,694	0	0	0	0	0	15,694
General Obligation Bonds	0	0	0	12,902	0	0	0	0	12,902
<b>Total:</b>	6,926	21,007	28,687	24,037	3,235	0	0	0	83,892
<b>Fund Appropriations/Allocations</b>									
Finance and Administrative Services Fund	0	4,009	12,993	11,135	3,235	0	0	0	31,372
2013 Multipurpose LTGO Bond Fund	4,692	1,194	0	0	0	0	0	0	5,886
2014 Multipurpose LTGO Bond Fund	2,234	4,804	0	0	0	0	0	0	7,038
2016 Multipurpose LTGO Bond Fund	0	11,000	15,694	0	0	0	0	0	26,694
2017 Multipurpose LTGO Bond Fund	0	0	0	12,902	0	0	0	0	12,902
<b>Total*:</b>	6,926	21,007	28,687	24,037	3,235	0	0	0	83,892

\* Funds are appropriated through the Adopted Budget at the Budget Control Level. Amounts shown above are in thousands of dollars.

### 2016 - 2021 Proposed Capital Improvement Program

## Finance and Administrative Services

### Spending Plan by Fund

Finance and Administrative Services Fund	4,009	12,993	11,135	3,235	0	0	0	31,372
2013 Multipurpose LTGO Bond Fund	1,194	0	0	0	0	0	0	1,194
2014 Multipurpose LTGO Bond Fund	4,804	0	0	0	0	0	0	4,804
2016 Multipurpose LTGO Bond Fund	5,305	15,706	5,683	0	0	0	0	26,694
2017 Multipurpose LTGO Bond Fund	0	0	9,135	3,767	0	0	0	12,902
<b>Total:</b>	15,312	28,699	25,953	7,002	0	0	0	76,966

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### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## Summit Re-Implementation - Department Capital Needs

<b>BCL/Program Name:</b>	Summit Re-Implementation Department Capital Needs	<b>BCL/Program Code:</b>	A1IT1
<b>Project Type:</b>	New Investment	<b>Start Date:</b>	Q1/2016
<b>Project ID:</b>	A1IT06	<b>End Date:</b>	Q4/2017
<b>Location:</b>			
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	Citywide
<b>Neighborhood District:</b>	Not in a Neighborhood District	<b>Urban Village:</b>	Not in an Urban Village

This Citywide project is a funding mechanism to reimburse operating departments for capital expenditures they incur during the Summit Re-Implementation project. Capital department-specific costs include modifications to side-systems which interface with the Summit Financial system, project management work within the department to implement the new Summit system, among other capital expenditures. Appropriations for each department are included in their operating budget and include General capital expenditures which will be funded through this project, General operating expenditures and department-funded capital and operating expenditures.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
General Obligation Bonds	0	0	4,487	0	0	0	0	0	4,487
General Obligation Bonds	0	0	0	4,487	0	0	0	0	4,487
<b>Total:</b>	0	0	4,487	4,487	0	0	0	0	8,974
<b>Fund Appropriations/Allocations</b>									
2016 Multipurpose LTGO Bond Fund	0	0	4,487	0	0	0	0	0	4,487
2017 Multipurpose LTGO Bond Fund	0	0	0	4,487	0	0	0	0	4,487
<b>Total*:</b>	0	0	4,487	4,487	0	0	0	0	8,974
<b>O &amp; M Costs (Savings)</b>			0	0	0	0	0	0	0

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### 2016 - 2021 Proposed Capital Improvement Program

# Finance and Administrative Services

## West Precinct 911 Comm Center

<b>BCL/Program Name:</b>	Public Safety Facilities - Police	<b>BCL/Program Code:</b>	A1PS1
<b>Project Type:</b>	Improved Facility	<b>Start Date:</b>	Q1/2013
<b>Project ID:</b>	A1PS108	<b>End Date:</b>	Q1/2016
<b>Location:</b>	810 Virginia St.		
<b>Neighborhood Plan:</b>	Not in a Neighborhood Plan	<b>Council District:</b>	7
<b>Neighborhood District:</b>	Downtown	<b>Urban Village:</b>	Denny Triangle

This project replaces the access control system at the West Precinct. Work includes but is not limited to removal of the existing access controls, system, line and low voltage electrical work, drywall repair and patching, installation of new access controls.

	LTD Actuals	2015 Rev	2016	2017	2018	2019	2020	2021	Total
<b>Revenue Sources</b>									
Miscellaneous Revenues	46	184	0	0	0	0	0	0	230
<b>Total:</b>	46	184	0	0	0	0	0	0	230
<b>Fund Appropriations/Allocations</b>									
Cumulative Reserve Subfund - Unrestricted Subaccount	46	184	0	0	0	0	0	0	230
<b>Total*:</b>	46	184	0	0	0	0	0	0	230

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