

Finance and Administrative Services

Section 1 – Overview

The Finance and Administrative Services (FAS) Capital Improvement Program (CIP) is the department's blueprint for planning, replacing, maintaining, remodeling and upgrading FAS-managed facilities and IT infrastructure. These assets are used by City departments, as well as certain nonprofit organizations that serve the public, to deliver critical services to Seattle residents.

FAS' Adopted CIP includes appropriations for ongoing capital programs and discrete, one-time capital projects with multiyear durations. Multi-year projects are identified by multiple priorities, including City goals (e.g., greenhouse gas reduction, public safety), code compliance and severity of system deficiencies and importance to tenant department operations. Planned schedules and funding commitments for these types of multi-year projects are typically made every year in conjunction with the annual budget process. The six-year FAS 2021-2026 CIP includes approximately \$119 million in funding for new and existing projects and programs.

Section 2a – Thematic Priorities

FAS is responsible for the operation and maintenance of approximately 3.2 million square feet of building space throughout the city, including municipal courts, police and fire facilities, shops and fleet maintenance facilities, high-rise office space in the civic core, parking garages and some of the City's community-based public service facilities. FAS' capital investments either improve or enhance the operational capacity of these mission-critical facilities and systems. FAS' CIP addresses the following priorities:

- **Asset preservation** – As authorized in Ordinance [121642](#), FAS dedicates annual funding in the CIP to support the replacement of existing building systems, guided by strict policies to ensure those funds are used exclusively to preserve, extend or replace failing and existing components such as roofs, windows, structures, electrical capacity, boilers or other systems at the end of their useful lives.
- **Life and safety issues** – High priority is given to projects intended to ensure continuity of service at facilities that provide emergency or other essential services (e.g., replacing generators near the end of their useful lives at essential facilities, such as police or fire stations). Projects that mitigate potential threats to human life and safety, such as mold and lead abatement and other hazardous conditions in building interiors and structural failures, also receive priority.
- **Federal, state and local requirements** – FAS must consider regulatory requirements in assessing capital needs when replacing existing, failing systems in FAS-managed facilities. One example is the Washington Administrative Code requirement to upgrade fire alarm panels and install fire sprinklers when substantial alterations are made in the course of upgrading or modernizing an existing building. Substantial alterations may also require facility improvements mandated by the Americans with Disabilities Act (ADA), which meet the City's dual goals of compliance with federal requirements and provision of equitable access.
- **Race and Social Justice Initiative (RSJI)** – FAS integrates the City's social equity contracting requirements into all aspects of the execution of CIP projects. Women and minority-owned business (WMBE) vendors, construction contractors and subcontractors may be contracted for design and construction work, furthering the City's goal to promote contracting with WMBE businesses. FAS works within the inclusion plan guidelines published by City Purchasing and Contracting for consultant, contracting and purchasing work. Additionally, Priority Hire, a community workforce agreement (CWA) and apprenticeship rules for construction contracts over \$5 million furthers FAS' compliance with the City's community workforce goals and RSJI targets.

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- **Sustainability** – Several City sustainability policies and the Seattle building code guide FAS, as a building owner, to focus on meeting the energy-efficiency requirements of the Seattle Energy Code. Efforts focus on achieving cost-effective measures to reduce energy use and incorporating other sustainability strategies required by regulations. FAS will continue to address new sustainability efforts, such as the “Green Fleet Action Plan” and the “2030 Challenge,” by proposing additional projects to reduce energy use and greenhouse gas emissions.

Section 2b – Aligning Capital Investments with Growth and/or Community Planning

FAS’ 2021-2026 Adopted CIP focuses primarily on preserving existing City assets and infrastructure, and not on implementing modal or master community/area planning efforts. FAS’ commitment to support the operational growth and capacity challenges of our public safety departments is also demonstrated in the CIP investments to build and expand existing public safety facilities. Examples are seen in the replacement of Fire Station 31 and the replacement of the Fire Station 5 dock. The FAS CIP Asset Preservation programs span across city districts to preserve the real property assets on FAS properties within the communities we serve.

Section 3 – Project Selection Criteria

Projects to be considered for inclusion in the FAS CIP fit the priority themes above and adhere to the capital and asset preservation policies adopted in Resolution [31203](#). They typically fall into two categories: projects that improve or enhance operational effectiveness or projects that preserve the City’s capital assets. FAS solicits requests from its tenant departments for facilities-related projects that create or enhance operational effectiveness, vets them for timeliness and appropriateness and evaluates each request on its own merit. FAS also seeks Executive direction regarding projects that increase departments’ operational capacity and other areas of opportunity to consider when planning the City’s CIP priorities.

Asset preservation work is planned on a six-year cycle and evaluated for specific project development and execution. Department staff uses a custom database known as the Unifier Asset Management and Preservation System (Unifier), to maintain building-specific facilities condition indices and known building deficiencies in the more than 100 FAS-managed buildings.

Every year FAS revises the list of facility asset preservation projects that need to be addressed. This list is compiled from annually updated asset management data generated by building condition assessments, energy audits, performance metrics and other capital planning studies. Unifier allows FAS’ various operational work units to collaborate in the scheduling and tracking of preventative maintenance activities. The system organizes tasks such as work-order management, facility maintenance, lease management and maintenance of property information. Elements that extend the useful life of improvements, increase tenant comfort and reduce utility bills are integrated into existing projects where feasible.

Section 4 – 2021-2026 CIP Highlights:

FAS’ 2021-2026 Adopted CIP includes reductions in REET funding to endorsed ongoing programs and funding adjustments over six years, focusing on asset preservation of FAS properties and infrastructure, space consolidations supporting a key mayoral initiative, and improvements to public safety facilities. Below are specific programs and discrete capital projects with funding adjustments:

- **Fire Station 5 Dock Replacement** – FAS’ top priority in the 2021 – 2026 CIP is its Asset Preservation Schedule 2, Fire Station 5 Dock Replacement project. The existing dock is at the end of its useful life. Temporary repairs in 2018 extended existing dock life by 3-5 years, as documented in consultant

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surveys. The project is being coordinated with its neighboring dock, Washington State Ferries in 2020. Delaying this project poses a 4.5-year delay in the replacement and operational impacts to SFD and therefore would present a public safety risk in the event of a major maintenance situation or failure. The specific impacts include no longer being able to moor and maintain fire boats at the current location, potentially slower response times to marine distress calls, loss of a medical evacuation point for on-water incidents, and costly temporary relocation and operating costs.

- **FAS SMT Tenant Improvement** – This project represents a pilot project looking at the feasibility of a 25% reduction in office space used, by looking at the current FAS usage in SMT. If this project is successful and can be rolled out citywide this would help consolidate approximately 19,000 square feet of outside leases into the SMT. .
- **SMT Elevator Rehab** – This CIP budget cycle proposes bond funding to commence a \$30 million, multi-year design and phased construction project for the modernization of the elevators in the Seattle Municipal Tower (SMT). The SMT is approximately 30 years old, is 62 stories tall, and contains approximately 840,000 square feet. The tower’s vertical transport system consists of 32 elevators and 4 escalators. Similar to much of the infrastructure and building systems in the aging SMT, portions of this transport system are reaching the end of their useful life expectancy based on historical industry standards and detailed evaluations by elevator specialists. Design work for this project was funded as part of the 2020-2025 CIP and at that time a financial planning estimate was included for construction costs. As this project will reach 30% design by the end of 2020 this estimate has now been updated to show more accurate construction costs.
- **Fire Station 31 Replacement** – This project provides funding for the acquisition, design and construction of a new Fire Station 31 to replace the existing facility and the demolition of the existing Fire Station 31. This budget cycle proposes an adjusted spend plan to reflect current conditions but does not change the total project cost.

Section 5 – CIP Revenue Sources

The 2021-2026 Adopted CIP is supported by funding sources including Limited Tax General Obligation (LTGO) bonds, REET I and space rent charges by FAS to City departments. An example of the use of LTGO bond funding is the use of this source toward the adopted SMT Elevator Rehab Project. The related debt service is planned to be funded from the space rents charged by FAS to City departments. Endorsed REET I funds are being reduced during this budget cycle with the remainder focusing on the Asset Preservation Schedule 2, Fire Station 5 Dock Replacement project.

Section 6 – Summary of Upcoming Budget Issues and Challenges

FAS’ most pressing CIP budget issues continue to involve the age and condition of many City-owned buildings and responding to federal, state and local code requirements and City sustainability goals, among other challenges. Below are specific programs and projects related to FAS budget challenges that were further impacted by the requested reductions of REET expenditures:

- **Asset preservation** – The FAS Asset Preservation Program, created by Ordinance [121642](#), dedicates funds derived from space rent to replace building systems in 100 City buildings inside and outside of the downtown core. The Asset Preservation (AP) Program has historically been funded at a level of \$4 million annually from space rent charges. This funding level is short of the annual funding level of \$12 million that FAS’ current models suggest to adequately address deficiencies and deferred major maintenance work, estimated at more than \$100 million. Though, REET I funding was increased in 2019, a combination of COVID-19 pandemic impacts and an immediate need at Fire Station 5, have reduced endorsed funding during this budget cycle in AP Schedule I. REET reduction impacts will be

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absorbed by reprioritization and by deferring the construction start of the City Hall Plaza Restoration project to 2023 or later. Ongoing maintenance issues have revealed chronic waterproofing failures, though deemed to not be detrimental to the building structure. AP Schedule 2 projects including at Charles Street, Airport Way and Haller Lake Maintenance are being deferred.

- **Accessible facilities** – FAS-managed facilities are occupied by City departments providing programs and services to the public. The endorsed funding of the ADA program was reduced across multiple years of the CIP. This reduction delays FAS' ability to remove public-facing barriers and slows positive momentum in improving accessibility to City services mainly in Schedule 2 facilities. These facilities include police stations, fire stations and neighborhood service centers. FAS will have removed approximately 500 of the 4,000 barriers (15%) at the end of 2020, mostly in City Hall, Justice Center, and SMT.
- **Green Fleet Infrastructure** – The full implementation of the Green Fleet Action Plan that sets out to provide electric vehicle charging capacity for the City's fleet, including at designated hubs for larger vehicles, is also being deferred due to REET reductions. Special coordination between CBO and FAS will be required for this program once it recommences since vehicle charging strategies are closely aligned with Fleet Management's vehicle replacement program.
- **Animal Shelter Improvements** – The Seattle Animal Shelter continues to require substantial improvements to its infrastructure and operational shortcomings. Planned improvements being deferred due to the REET reductions include several equipment replacements, space and yard use improvements at these facilities.
- **Other Programs / Projects** – FAS is deferring several projects that require REET funding that were intended to support the carbon neutral and electrification goals, including a solar-ready installation at Fire Station 5, an LED lighting replacement project in City Hall and a decarbonization tool-kit for all FAS properties. FAS is also deferring the commencement of a seismic program that would identify and mitigate structural shortcomings in existing properties to protect people, assets, and assure continuity of operations.

Section 7 – Future Projects/What Is on the Horizon

City facilities must be accessible, reliable, well maintained and responsive to the needs of operating departments to ensure public safety and the delivery of critical services to customers. However, FAS faces a continued challenge in adequately funding asset preservation and major maintenance requirements at the City's aging facilities, including the 30-year old Seattle Municipal Tower, Seattle Fire Department (SFD) Headquarters and FAS' shops and yards.

In 2019, FAS highlighted one such issue related to planning for public safety facilities, especially in the face of population growth and new economic development in Seattle. It remains a challenge to determine the relative priority of asset preservation work on existing public safety facilities (such as at the aging SFD Headquarters facility) compared to possible new real property and public safety facility investments, such as acquiring or developing a South Lake Union fire station. These capital and real property investments will continue to emerge as FAS supports the operational growth and capacity of our public safety facilities.

Lastly, there are numerous mayoral initiatives, from decarbonization and sustainability-driven projects, to electrification of vehicles and ongoing support of homeless strategies that will be addressed as funding becomes available.

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City Council Changes to the Proposed CIP

The City Council made no changes to the 2021-2026 Proposed CIP with the exception of adopting one errata item which added \$1,250,000 in revenue from Waterfront Local Improvement Bonds (LID) not added to the Central Waterfront Fund in the budget. This was omitted mistakenly in finalizing the budget due to the revenues and funds crossing departments.

City Council Provisos to the CIP

There are no Council Provisos.

ADA Improvements - Citywide

Project No:	MC-FA-ADAIMPCTY	BSL Code:	BC-FA-GOVTFAC
Project Type:	Discrete	BSL Name:	General Government Facilities - General
Project Category:	Improved Facility	Location:	Multiple City facilities
Current Project Stage:	Stage 3 - Design	Council District:	Multiple
Start/End Date:	2012 - 2022	Neighborhood District:	Multiple
Total Project Cost:	\$1,335	Urban Village:	Multiple

ADA Improvements Citywide Project provides FAS technical assistance, consultant engagement and City policy work. Policy guidance from FAS will provide the necessary support to the departments prioritization and implementation of ADA improvements as identified in the Citywide Transition Plan.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Real Estate Excise Tax I	835	500	-	-	-	-	-	-	1,335
Total:	835	500	-	-	-	-	-	-	1,335
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
REET I Capital Fund	835	500	-	-	-	-	-	-	1,335
Total:	835	500	-	-	-	-	-	-	1,335

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

ADA Improvements - FAS

Project No:	MC-FA-ADAIMPFAS	BSL Code:	BC-FA-ADAIMPR
Project Type:	Ongoing	BSL Name:	ADA Improvements
Project Category:	Improved Facility	Location:	FAS facilities
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project is the FAS American with Disabilities Act (ADA) ongoing program that will address specific ADA improvements and upgrades at various FAS-owned and operated facilities. Past work has included reconfiguration of restrooms, meeting rooms and other spaces, reconfiguration of facility amenities such as drinking fountains and various public access routes to sites, buildings and public spaces. Future funding allows FAS to implement its long-term strategy that resolves the most critical public-facing ADA deficiencies first and maximizes accessibility to the greatest extent possible.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Real Estate Excise Tax I	2,291	1,577	1,000	400	900	1,445	944	2,000	10,557
Total:	2,291	1,577	1,000	400	900	1,445	944	2,000	10,557
Fund Appropriations / Allocations¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
REET I Capital Fund	2,291	1,577	1,000	400	900	1,445	944	2,000	10,557
Total:	2,291	1,577	1,000	400	900	1,445	944	2,000	10,557

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Asset Preservation - Schedule 1 Facilities

Project No:	MC-FA-APSCH1FAC	BSL Code:	BC-FA-APSCH1FAC
Project Type:	Ongoing	BSL Name:	Asset Preservation - Schedule 1 Facilities
Project Category:	Rehabilitation or Restoration	Location:	Multiple City facilities
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Downtown
Total Project Cost:	N/A	Urban Village:	Downtown

This ongoing program provides for long term preservation and major maintenance to the FAS schedule 1 facilities. Schedule 1 facilities are comprised of existing and future office buildings located in downtown Seattle, including but not limited to City Hall, the Seattle Municipal Tower and the Justice Center. Typical improvements may include, but are not limited to, energy efficiency enhancements through equipment replacement, upgrades/repairs to heating/ventilation/air conditioning systems, upgrades/repairs to electrical systems, upgrades/repairs to fire suppression systems, roof repairs or replacement, and structural assessments and repairs. This work ensures the long-term preservation of the operational use of the facilities.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Department Space Allocation Charges	11,005	5,695	2,152	2,152	2,152	2,152	2,152	2,152	29,612
Real Estate Excise Tax I	2,799	3,941	-	-	1,750	750	2,000	2,988	14,228
Total:	13,804	9,636	2,152	2,152	3,902	2,902	4,152	5,140	43,840
Fund Appropriations / Allocations¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Facility Asset Preservation Fund	11,005	5,695	2,152	2,152	2,152	2,152	2,152	2,152	29,612
REET I Capital Fund	2,799	3,941	-	-	1,750	750	2,000	2,988	14,228
Total:	13,804	9,636	2,152	2,152	3,902	2,902	4,152	5,140	43,840

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Asset Preservation - Schedule 2 Facilities

Project No:	MC-FA-APSCH2FAC	BSL Code:	BC-FA-APSCH2FAC
Project Type:	Ongoing	BSL Name:	Asset Preservation - Schedule 2 Facilities
Project Category:	Rehabilitation or Restoration	Location:	Multiple City facilities
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program provides for long term preservation and major maintenance to the FAS schedule 2 facilities. Schedule 2 facilities are comprised of existing and future structures, shops and yards located throughout Seattle, including but not limited to City vehicle maintenance facilities at Haller Lake and Charles Street, FAS shops located at Airport Way S., fire stations, police precincts including the animal shelter, and other FAS managed facilities used for City Services. Typical improvements may include, but are not limited to, energy efficiency enhancements through equipment replacement, upgrades/repairs to heating/ventilation/air conditioning systems, upgrades/repairs to electrical systems, upgrades/repairs to fire suppression systems, roof repairs or replacement, and structural assessments and repairs. This work ensures the long-term preservation of the operational use of the facilities.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Department Space Allocation Charges	9,797	3,345	1,848	1,848	1,848	1,848	1,848	1,848	24,230
Real Estate Excise Tax I	109	5,046	1,545	-	2,250	1,250	2,000	2,152	14,352
Total:	9,906	8,391	3,393	1,848	4,098	3,098	3,848	4,000	38,582
Fund Appropriations / Allocations¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Facility Asset Preservation Fund	9,797	3,345	1,848	1,848	1,848	1,848	1,848	1,848	24,230
REET I Capital Fund	109	5,046	1,545	-	2,250	1,250	2,000	2,152	14,352
Total:	9,906	8,391	3,393	1,848	4,098	3,098	3,848	4,000	38,582

O&M Impacts: N/A

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Benaroya Hall Transforming Soundbridge

Project No:	MC-FA-BENSNDDBG	BSL Code:	BC-FA-GOVTFAC
Project Type:	Discrete	BSL Name:	General Government Facilities - General
Project Category:	Improved Facility	Location:	1301 3rd Ave.
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Council District 7
Start/End Date:	2017 - 2019	Neighborhood District:	Downtown
Total Project Cost:	\$1,500	Urban Village:	Downtown

This project provides City resources to fund a portion of the Benaroya Hall capital project to transform the Soundbridge learning space into OCTAVE 9. OCTAVE 9 is envisioned as a performance and learning environment that uses the latest audio-visual technology to allow viewers to see performances on-line. Full construction work includes, but is not limited to, demolition, complete construction of the interior finishes, including electrical, cabling, HVAC and renovations of the restrooms.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Real Estate Excise Tax I	1,500	-	-	-	-	-	-	-	1,500
Total:	1,500	-	-	-	-	-	-	-	1,500
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
REET I Capital Fund	1,500	-	-	-	-	-	-	-	1,500
Total:	1,500	-	-	-	-	-	-	-	1,500

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

City Facilities Project Delivery Services

Project No:	MC-FA-CTYPDS	BSL Code:	BC-FA-FASPDS
Project Type:	Ongoing	BSL Name:	FAS Project Delivery Services
Project Category:	Improved Facility	Location:	Multiple
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program provides pass-through budget authority for FAS to provide design and construction management services, as requested by City departments, at facilities that are neither managed nor leased by FAS. Typical work may include, but is not limited to, the following services: predesign, programming, master planning, conceptual planning, architectural and engineering design and construction administration. FAS proposes to use the second and fourth quarterly supplemental budget process to "right size" the pass-through budget authority for this project. This approach allows FAS to meet the present needs of departments that have funding for their projects and is consistent with year-end accounting and budgetary requirements.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Interdepartmental Transfer	5,331	2,669	-	-	-	-	-	-	8,000
Total:	5,331	2,669	-	-	-	-	-	-	8,000
Fund Appropriations / Allocations¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Finance and Administrative Services Fund	5,331	2,669	-	-	-	-	-	-	8,000
Total:	5,331	2,669	-	-	-	-	-	-	8,000

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

City Hall and Seattle Municipal Tower Tenant Improvements

Project No:	MC-FA-CTYHLTIMP	BSL Code:	BC-FA-GOVTFAC
Project Type:	Ongoing	BSL Name:	General Government Facilities - General
Project Category:	Improved Facility	Location:	Multiple City Facilities
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Downtown
Total Project Cost:	N/A	Urban Village:	Downtown

This project provides predesign, design, and construction services for developing or reconfiguring space and other adjacent functions in the Downtown Civic Campus. Work may include, but is not limited to, working with project sponsors to catalog space and equipment needs, energy efficiency improvements, developing planning options, developing project cost estimates, and construction. Work may also include analysis of how vacated space in other facilities might be utilized for other city uses.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Property Sales and Interest Earnings	299	-	-	-	-	-	-	-	299
Real Estate Excise Tax I	6,380	4,341	-	-	-	-	-	-	10,721
Street Vacations - CRSU	-	250	-	-	-	-	-	-	250
Total:	6,679	4,591	-	-	-	-	-	-	11,270

Fund Appropriations / Allocations¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
REET I Capital Fund	6,380	4,341	-	-	-	-	-	-	10,721
Unrestricted Cumulative Reserve Fund	299	250	-	-	-	-	-	-	549
Total:	6,679	4,591	-	-	-	-	-	-	11,270

O&M Impacts: N/A

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Civic Square

Project No:	MC-FA-GFCIVSQ	BSL Code:	BC-FA-GOVTFAC
Project Type:	Discrete	BSL Name:	General Government Facilities - General
Project Category:	New Facility	Location:	600 3rd AVE
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Council District 7
Start/End Date:	2009 - 2019	Neighborhood District:	Downtown
Total Project Cost:	\$1,242	Urban Village:	Downtown

This project provides for the City's project management and consultant costs associated with the City's involvement in the redevelopment of the former Public Safety Building site between James and Cherry Streets and Third and Fourth Avenues, the final project completing the Civic Center Master Plan

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Interdepartmental Transfer	613	629	-	-	-	-	-	-	1,242
Total:	613	629	-	-	-	-	-	-	1,242
Fund Appropriations / Allocations¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Bond Fund	613	629	-	-	-	-	-	-	1,242
Total:	613	629	-	-	-	-	-	-	1,242

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Customer Requested Tenant Improvement Program

Project No:	MC-FA-CREQTIMP	BSL Code:	BC-FA-GOVTFAC
Project Type:	Ongoing	BSL Name:	General Government Facilities - General
Project Category:	Improved Facility	Location:	Multiple City Facilities
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project provides for pass-through budget authority for FAS to perform all customer department tenant improvement work as requested by city departments. Typical work may include, but is not limited to, project management services of all phases of a capital facility project including, predesign, programming, master planning, conceptual planning, architectural and engineering design, bid, permitting and construction administration.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
FAS Fund Balance	52,595	-	-	-	-	-	-	-	52,595
Interdepartmental Transfer	22,733	2,757	-	-	-	-	-	-	25,489
Total:	75,327	2,757	-	-	-	-	-	-	78,084
Fund Appropriations / Allocations¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Finance and Administrative Services Fund	75,327	2,757	-	-	-	-	-	-	78,084
Total:	75,327	2,757	-	-	-	-	-	-	78,084

O&M Impacts: N/A

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Customer Requested Tenant Improvement Program

Project No:	MC-FA-FASPDS	BSL Code:	BC-FA-FASPDS
Project Type:	Ongoing	BSL Name:	FAS Project Delivery Services
Project Category:	Improved Facility	Location:	Multiple
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program provides pass-through budget authority for FAS to provide tenant improvement work, as requested by City departments, at facilities that are managed or leased by FAS. Typical improvements may include, but are not limited to tenant space remodels, security system upgrades and equipment replacement. Other project types include architectural and engineering services including conceptual planning, design alternative development and preliminary cost estimating. Typical preliminary design and engineering work includes, but is not limited to, pre-design and analysis of project alternatives, cost estimates, test to fit studies, preliminary schedule development, engineering studies and code compliance, site development planning and conceptual design and financial analysis of capital improvements options in conjunction with FAS and CIP priorities, programs and initiatives.

Resources	LTD	2020	2021	2022	2023	2024	2025	2026	Total
	Actuals	Revised							
Interdepartmental Transfer	12,912	6,088	3,500	3,500	3,500	3,500	3,500	3,500	40,000
Total:	12,912	6,088	3,500	3,500	3,500	3,500	3,500	3,500	40,000

Fund Appropriations / Allocations ¹	LTD	2020	2021	2022	2023	2024	2025	2026	Total
	Actuals	Revised							
Finance and Administrative Services Fund	12,912	6,088	3,500	3,500	3,500	3,500	3,500	3,500	40,000
Total:	12,912	6,088	3,500	3,500	3,500	3,500	3,500	3,500	40,000

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Drive Clean Seattle Fleet Electric Vehicle Infrastructure

Project No:	MC-FA-DRVCLNFLT	BSL Code:	BC-FA-GOVTFAC
Project Type:	Discrete	BSL Name:	General Government Facilities - General
Project Category:	Improved Facility	Location:	Multiple
Current Project Stage:	Stage 3 - Design	Council District:	Multiple
Start/End Date:	2016 - 2020	Neighborhood District:	Multiple
Total Project Cost:	\$7,970	Urban Village:	Multiple

This project funds FAS's capital work efforts towards meeting the Drive Clean Seattle (DCS) initiative, a comprehensive transportation electrification strategy to transition Seattle's transportation sector from reliance on fossil fuels to the maximal use of clean, carbon-neutral electricity. Work will include but is not limited to, the design, permitting, and construction of 150 electric vehicle charging stations in the Seattle Municipal Tower to provide capacity for the conversion of City fleet to electric vehicles. Future work may include the installation of charging stations at additional sites.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Miscellaneous Grants or Donations	-	118	-	-	-	-	-	-	118
Real Estate Excise Tax I	2,658	5,194	-	-	-	-	-	-	7,852
Total:	2,658	5,312	-	-	-	-	-	-	7,970
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Finance and Administrative Services Fund	-	118	-	-	-	-	-	-	118
REET I Capital Fund	2,658	5,194	-	-	-	-	-	-	7,852
Total:	2,658	5,312	-	-	-	-	-	-	7,970

O&M Impacts: FAS expects a temporary O&M cost increase for increased power usage as EV charging stations are utilized. FAS will develop a method for recovering costs from departments. Costs to departments will be offset by fuel savings.

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Electronic Records Management System

Project No:	MC-FA-EMALARCH	BSL Code:	BC-FA-A1IT
Project Type:	Discrete	BSL Name:	Information Technology
Project Category:	New Investment	Location:	700 5th AVE
Current Project Stage:	Stage 5 - Execution (IT Only)	Council District:	Multiple
Start/End Date:	2014 - 2018	Neighborhood District:	Multiple
Total Project Cost:	\$2,786	Urban Village:	Multiple

This project is a multi-year initiative to address a citywide need for an electronic records management system that will manage the retention of electronic records in all formats, provide efficient search and delivery tools for responding to business needs, public records requests and other legal matters, and allow direct online access to records of wide public interest. The project will begin with the replacement of the City's current email archiving system and be followed by additional phases expanding electronic records management capabilities.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
LTGO Bond Proceeds	2,770	16	-	-	-	-	-	-	2,786
Total:	2,770	16	-	-	-	-	-	-	2,786
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
2014 Multipurpose LTGO Bond Fund	1,286	-	-	-	-	-	-	-	1,286
2015 Multipurpose LTGO Bond Fund	1,484	16	-	-	-	-	-	-	1,500
Total:	2,770	16	-	-	-	-	-	-	2,786

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Energy Efficiency for Municipal Buildings

Project No:	MC-FA-ENEFFMBLD	BSL Code:	BC-FA-EXTPROJ
Project Type:	Ongoing	BSL Name:	FAS Oversight-External Projects
Project Category:	Improved Facility	Location:	Multiple City facilities
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project funds energy efficiency work across City facilities, managed by the Office of Sustainability and Environment (OSE), in support the City's goal to achieve a 20% reduction in building energy use by the year 2020. OSE will implement a package of energy efficiency projects, as well as continue a suite of O&M improvements, program management, measurement and tracking, and building assessments. The energy efficiency upgrades are expected to generate utility rebates paid by Seattle City Light and Puget Sound Energy, to be deposited into the General Subfund and shown here as future General Subfund revenue. Work may include but is not limited to, building tune-ups, facility improvements, building energy upgrades, and energy efficiency measures.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
General Fund	432	294	-	-	-	-	-	-	726
Property Sales and Interest Earnings	12	338	-	-	-	-	-	-	350
Real Estate Excise Tax I	5,767	2,307	2,500	2,500	1,500	1,500	-	-	16,075
Use of Fund Balance	57	(57)	-	-	-	-	-	-	-
Total:	6,269	2,882	2,500	2,500	1,500	1,500	-	-	17,151
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
General Fund	432	294	-	-	-	-	-	-	726
REET I Capital Fund	5,767	2,307	2,500	2,500	1,500	1,500	-	-	16,075
Unrestricted Cumulative Reserve Fund	69	281	-	-	-	-	-	-	350
Total:	6,269	2,882	2,500	2,500	1,500	1,500	-	-	17,151

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Facility Projects Planning

Project No:	MC-FA-FACPRJPLN	BSL Code:	BC-FA-PRELIMENG
Project Type:	Ongoing	BSL Name:	Preliminary Engineering
Project Category:	Improved Facility	Location:	Multiple
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This on-going project funds architectural and engineering services including conceptual planning, design alternative development, and preliminary cost estimating for FAS capital projects and emergent Executive capital initiatives. Typical preliminary design and engineering work includes, but is not limited to, pre-design and analysis of project alternatives, cost estimates, test to fit studies, preliminary schedule development, engineering studies and code compliance, site development planning and conceptual design and financial analysis of capital improvements options in conjunction with FAS and CIP priorities, programs, and initiatives.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Real Estate Excise Tax I	692	658	-	-	-	-	-	-	1,350
Total:	692	658	-	-	-	-	-	-	1,350
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
REET I Capital Fund	692	658	-	-	-	-	-	-	1,350
Total:	692	658	-	-	-	-	-	-	1,350

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

FAS Information Technology System Initiatives

Project No:	MC-FA-ITSYSINIT	BSL Code:	BC-FA-A1IT
Project Type:	Ongoing	BSL Name:	Information Technology
Project Category:	New Investment	Location:	700 5th AVE
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project provides funding for FAS to implement information technology (IT) proposals, to replace existing FAS IT systems that are at the end of their useful lives, accommodate new programmatic and operational needs, and allow the department to function efficiently. FAS coordinates development and implementation of these proposals with the Seattle Information Technology Department. Specific projects include replacing FAS' department-wide budget system, developing a new risk management information system, and assessing and replacing FAS' Capital Projects Information Management System.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Interdepartmental Transfer	-	-	500	-	-	-	-	-	500
LTGO Bond Proceeds	102	2,701	-	-	-	-	-	-	2,803
Total:	102	2,701	500	-	-	-	-	-	3,303
Fund Appropriations / Allocations¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
2019 Multipurpose LTGO Bond Fund	102	1,231	-	-	-	-	-	-	1,333
2020 Multipurpose LTGO Bond Fund	-	1,470	-	-	-	-	-	-	1,470
Finance and Administrative Services Fund	-	-	500	-	-	-	-	-	500
Total:	102	2,701	500	-	-	-	-	-	3,303

O&M Impacts: N/A

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FAS Shelter Facilities

Project No:	MC-FA-SHELTRFAC	BSL Code:	BC-FA-GOVTFAC
Project Type:	Discrete	BSL Name:	General Government Facilities - General
Project Category:	Improved Facility	Location:	800 Aloha St
Current Project Stage:	Stage 5 - Construction	Council District:	Council District 5, Multiple
Start/End Date:	2018 - 2019	Neighborhood District:	Downtown
Total Project Cost:	\$1,000	Urban Village:	Downtown

This project addresses the sheltering needs of the unsheltered homeless in Seattle by developing sheltering facilities and authorized encampments in support of the City's Bridge Housing Investment Strategy to increase the supply of interim or "bridge" shelter and housing for people currently living unsheltered. The project supports costs related to acquiring or leasing property, as well as to design and construction of new facilities and improvements to existing facilities and properties.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Real Estate Excise Tax II	999	1	-	-	-	-	-	-	1,000
Total:	999	1	-	-	-	-	-	-	1,000
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
REET II Capital Fund	999	1	-	-	-	-	-	-	1,000
Total:	999	1	-	-	-	-	-	-	1,000

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Fire Facilities South Lake Union

Project No:	MC-FA-PSFSSLU	BSL Code:	BC-FA-PSFACFIRE
Project Type:	Discrete	BSL Name:	Public Safety Facilities Fire
Project Category:	New Facility	Location:	TBD
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Multiple
Start/End Date:	2017 - 2019	Neighborhood District:	Lake Union
Total Project Cost:	\$300	Urban Village:	Multiple

This project provides for site evaluation and acquisition (and potential future design and construction) for a new Marine Emergency Response facility for a freshwater and land-based fire apparatus in the vicinity of the South Lake Union and Denny Triangle neighborhoods. Due to recent population growth in these neighborhoods, there is an ever-increasing need to site a new facility. Initial funding supports the City's site evaluation work and/or design and pre-planning costs. The total cost of developing the facility has not yet been determined.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Real Estate Excise Tax I	112	188	-	-	-	-	-	-	300
Total:	112	188	-	-	-	-	-	-	300
Fund Appropriations / Allocations¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
REET I Capital Fund	112	188	-	-	-	-	-	-	300
Total:	112	188	-	-	-	-	-	-	300

O&M Impacts: N/A

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Fire Station 31 Replacement

Project No:	MC-FA-FS31	BSL Code:	BC-FA-PSFACFIRE
Project Type:	Discrete	BSL Name:	Public Safety Facilities Fire
Project Category:	New Facility	Location:	11320 Meridian Ave. N
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Council District 5
Start/End Date:	2020 - 2026	Neighborhood District:	
Total Project Cost Range:	35,000 - 56,000	Urban Village:	Aurora Licton Springs

This project provides funding for acquisition, design and construction of a new Fire Station 31 to replace the existing facility and the demolition of the existing Fire Station 31. The 2020 appropriations are supported with an Interfund Loan. The Interfund Loan will be paid back with 2021 LTGO Bond Proceeds (\$8.09m).

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
LTGO Bond Proceeds	-	8,083	3,200	-	-	-	-	-	11,283
Total:	-	8,083	3,200	-	-	-	-	-	11,283
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
2021 Multipurpose LTGO Bond Fund	-	8,083	3,200	-	-	-	-	-	11,283
Total:	-	8,083	3,200	-	-	-	-	-	11,283
Unsecured Funding:	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
To Be Determined	-	-	-	3,500	17,000	10,000	1,000	-	31,500
Total:	-	-	-	3,500	17,000	10,000	1,000	-	31,500

Financial Planning Strategy: The estimated cost to reach 100% design, including land acquisition and demolition of the old structure is \$11.3m. Once the project reaches the 30% design milestone it will be baselined and FAS will establish a total project cost. The financial planning estimate above is based on the midpoint of the Total Project Cost range. The expenditures per year are based on typical design, bidding and construction durations of similar projects. The current financial strategy is to finance acquisition, design, and construction with REET backed LTGO bonds.

O&M Impacts: O&M impacts will be evaluated as the project advances through the design process.

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Fire Station 31 Temporary Station

Project No:	MC-FA-FS31IMP	BSL Code:	BC-FA-PSFACFIRE
Project Type:	Discrete	BSL Name:	Public Safety Facilities Fire
Project Category:	New Facility	Location:	1319 N Northgate Way
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Council District 5
Start/End Date:	2019 - 2021	Neighborhood District:	Northwest
Total Project Cost:	\$6,450	Urban Village:	Aurora Licton Springs

This project provides resources to provide an interim location for Fire Station 31. The project includes leasing an interim site for the fire station, providing tents and trailers to house the fire fighters and equipment, and identifying a site for a permanent fire station.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Real Estate Excise Tax I	1,468	2,682	1,300	200	200	200	200	200	6,450
Total:	1,468	2,682	1,300	200	200	200	200	200	6,450
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
REET I Capital Fund	1,468	2,682	1,300	200	200	200	200	200	6,450
Total:	1,468	2,682	1,300	200	200	200	200	200	6,450

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Fire Station 32

Project No:	MC-FA-FFERPFS32	BSL Code:	BC-FA-NBFIRE
Project Type:	Discrete	BSL Name:	Neighborhood Fire Stations
Project Category:	Improved Facility	Location:	3715 SW Alaska St
Current Project Stage:	Stage 6 - Closeout	Council District:	Council District 1
Start/End Date:	2010 - 2019	Neighborhood District:	Southwest
Total Project Cost:	\$12,729	Urban Village:	West Seattle Junction

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, rebuilds Fire Station 32 in a three-story structure at its existing site. It also provides temporary quarters for firefighters while the fire station is under construction. The existing Fire Station 32 is seismically vulnerable and cannot feasibly be renovated to provide the space necessary to support modern firefighting equipment and emergency functions. The project supports firefighters in the provision of high-quality emergency services to the West Seattle community and will protect them in the event of an earthquake.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
LTGO Bond Proceeds	787	1,000	-	-	-	-	-	-	1,787
Real Estate Excise Tax I	4,429	85	-	-	-	-	-	-	4,514
Seattle Voter-Approved Levy	6,425	3	-	-	-	-	-	-	6,428
Total:	11,641	1,088	-	-	-	-	-	-	12,729
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
2003 Fire Facilities Levy Fund	6,425	3	-	-	-	-	-	-	6,428
2015 Multipurpose LTGO Bond Fund	387	-	-	-	-	-	-	-	387
2018 Multipurpose LTGO Bond Fund	400	1,000	-	-	-	-	-	-	1,400
REET I Capital Fund	4,429	85	-	-	-	-	-	-	4,514
Total:	11,641	1,088	-	-	-	-	-	-	12,729

O&M Impacts: N/A

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Fire Station 5

Project No:	MC-FA-FS5	BSL Code:	BC-FA-PSFACFIRE
Project Type:	Discrete	BSL Name:	Public Safety Facilities Fire
Project Category:	Improved Facility	Location:	925 Alaskan Way
Current Project Stage:	Stage 5 - Construction	Council District:	Council District 7
Start/End Date:	2014 - 2023	Neighborhood District:	Downtown
Total Project Cost:	\$12,978	Urban Village:	Downtown

This project, located on the downtown Seattle waterfront, provides a seismic and safety upgrade for Fire Station 5 and makes functional improvements to the facility and building systems. The project renovates the fire station and replaces the existing dock to protect fire fighters in the event of an earthquake and allows them to provide high-quality marine and land-based emergency service. The project was originally timed to coincide with the Seawall replacement project as this facility is physically attached to the Seawall structure, and dock replacement work was timed to align with Washington State Ferries (WSF) projects along the Waterfront.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Interdepartmental Transfer	51	191	-	-	-	-	-	-	242
LTGO Bond Proceeds	4,337	1,963	-	-	-	-	-	-	6,300
Real Estate Excise Tax I	1,222	994	720	3,500	-	-	-	-	6,436
Total:	5,610	3,148	720	3,500	-	-	-	-	12,978
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
2016 Multipurpose LTGO Bond Fund	1,928	72	-	-	-	-	-	-	2,000
2017 Multipurpose LTGO Bond Fund	2,409	1,891	-	-	-	-	-	-	4,300
Finance and Administrative Services Fund	51	191	-	-	-	-	-	-	242
REET I Capital Fund	1,222	994	720	3,500	-	-	-	-	6,436
Total:	5,610	3,148	720	3,500	-	-	-	-	12,978

O&M Impacts: N/A

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Fire Station 5 Relocation

Project No:	MC-FA-FS5RELO	BSL Code:	BC-FA-PSFACFIRE
Project Type:	Discrete	BSL Name:	Public Safety Facilities Fire
Project Category:	Improved Facility	Location:	925 Alaskan WAY
Current Project Stage:	Stage 6 - Closeout	Council District:	Council District 7
Start/End Date:	2014 - 2019	Neighborhood District:	Downtown
Total Project Cost:	\$2,579	Urban Village:	Downtown

This project provides for the coordination and costs associated with the relocations made necessary by the City's pier restructuring, seawall construction, viaduct demolition, and waterfront reconstruction projects. These projects will result in the relocation of both land and marine crews to temporary locations.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
FAS Fund Balance	686	1,893	-	-	-	-	-	-	2,579
Total:	686	1,893	-	-	-	-	-	-	2,579
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Finance and Administrative Services Fund	686	1,893	-	-	-	-	-	-	2,579
Total:	686	1,893	-	-	-	-	-	-	2,579

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Fire Station Improvement Debt Service

Project No:	MC-FA-FSDEBTSV	BSL Code:	BC-FA-NBFIRE
Project Type:	Debt Service	BSL Name:	Neighborhood Fire Stations
Project Category:	Improved Facility	Location:	N/A
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	2008 - 2037	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$91,588	Urban Village:	Not in an Urban Village

This project provides for the payment of debt service on bonds issued to cover a portion of the costs associated with the 2003 Fire Facilities and Emergency Response Levy and associated asset preservation expenses.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Real Estate Excise Tax I	39,020	3,406	3,723	4,348	5,087	6,221	6,710	6,141	74,656
Total:	39,020	3,406	3,723	4,348	5,087	6,221	6,710	6,141	74,656
Fund Appropriations / Allocations¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
REET I Capital Fund	39,020	3,406	3,723	4,348	5,087	6,221	6,710	6,141	74,656
Total:	39,020	3,406	3,723	4,348	5,087	6,221	6,710	6,141	74,656

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Fire Stations Ventilation Upgrades

Project No:	MC-FA-SFDVENT	BSL Code:	BC-FA-GOVTFAC
Project Type:	Discrete	BSL Name:	General Government Facilities - General
Project Category:	Rehabilitation or Restoration	Location:	Multiple
Current Project Stage:	Stage 3 - Design	Council District:	Multiple
Start/End Date:	2018 - 2022	Neighborhood District:	Multiple
Total Project Cost:	\$2,800	Urban Village:	Multiple

This project funds the design and construction of a phased ventilation upgrade at 10 fire stations and the Joint Training Facility to bring these facilities into conformance with the section of the Washington Administrative Code that defines safety standards for firefighters.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Real Estate Excise Tax I	377	1,837	180	-	-	-	-	-	2,394
Seattle Voter-Approved Levy	-	406	-	-	-	-	-	-	406
Seattle Voter-Approved Levy	56	(56)	-	-	-	-	-	-	-
Total:	433	2,187	180	-	-	-	-	-	2,800

Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
2003 Fire Facilities Levy Fund	56	350	-	-	-	-	-	-	406
REET I Capital Fund	377	1,837	180	-	-	-	-	-	2,394
Total:	433	2,187	180	-	-	-	-	-	2,800

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Garden of Remembrance

Project No:	MC-FA-GARDENREM	BSL Code:	BC-FA-GARDENREM
Project Type:	Ongoing	BSL Name:	Garden of Remembrance
Project Category:	Rehabilitation or Restoration	Location:	1301 3rd Ave.
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Downtown
Total Project Cost:	N/A	Urban Village:	Downtown

This ongoing project provides an annual contribution (including increases for inflation) to a capital renewal fund for the Garden of Remembrance, located next to Benaroya Hall, per an agreement with Benaroya Hall Music Center (BHMC), a private, non-profit affiliate of the Seattle Symphony. This project pays for major maintenance and replaces garden installations including, but not limited to, irrigation equipment, landscaping, electrical/lighting fixtures, and mechanical water features. The project is managed by the BHMC and is displayed within FAS' CIP for informational purposes only.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Department Space Allocation Charges	15	(15)	-	-	-	-	-	-	-
Property Sales and Interest Earnings	433	58	30	31	32	33	33	34	684
Use of Fund Balance	28	(28)	-	-	-	-	-	-	-
Total:	477	14	30	31	32	33	33	34	684
Fund Appropriations / Allocations¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Garden Capital Trust Fund	15	(15)	-	-	-	-	-	-	-
Unrestricted Cumulative Reserve Fund	462	29	30	31	32	33	33	34	684
Total:	477	14	30	31	32	33	33	34	684

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Haller Lake Improvements

Project No:	MC-FA-HALLERSW	BSL Code:	BC-FA-APSCH2FAC
Project Type:	Ongoing	BSL Name:	Asset Preservation - Schedule 2 Facilities
Project Category:	Improved Facility	Location:	12600 Stone AVE N
Current Project Stage:	N/A	Council District:	Council District 5
Start/End Date:	N/A	Neighborhood District:	North
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This program addresses improvements at the Haller Lake complex. Work includes, but is not limited to, architectural and engineering services associated with pre-design, programming, design and construction. This project includes funding to make minor capital improvements. The full extent of improvements needed will require operational modifications as well. There may be further capital work as operational modifications are implemented and other remediation measures are discovered.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
FAS Fund Balance	-	500	-	-	-	-	-	-	500
Real Estate Excise Tax I	507	193	-	-	-	-	-	-	700
Total:	507	693	-	-	-	-	-	-	1,200
Fund Appropriations / Allocations¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Finance and Administrative Services Fund	-	500	-	-	-	-	-	-	500
REET I Capital Fund	507	193	-	-	-	-	-	-	700
Total:	507	693	-	-	-	-	-	-	1,200

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Human Capital Management System

Project No:	MC-FA-HCMSYS	BSL Code:	BC-FA-A1IT
Project Type:	Discrete	BSL Name:	Information Technology
Project Category:	New Investment	Location:	700 5th Ave
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Council District 7
Start/End Date:	2021 - 2026	Neighborhood District:	
Total Project Cost:	\$60,936	Urban Village:	Downtown

This technology project funds the planning, design and replacement of the aging Human Resource Information System (HRIS), which includes the citywide payroll and benefit system, with a new Human Capital Management (HCM) system. The timing of this project is critical for the citywide HR, timekeeping and payroll system, which will no longer be supported after 2023. The project was approved by the Enterprise Oversight Board (EOB) in February 2020 and will be managed out of the FAS Business Systems division, with funding and partnership from Seattle Department of Human Resources (SDHR) and Seattle IT (ITD)

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
LTGO Bond Proceeds	-	-	7,500	17,636	18,185	17,615	-	-	60,936
Total:	-	-	7,500	17,636	18,185	17,615	-	-	60,936
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
2021 Multipurpose LTGO Bond Fund	-	-	7,500	-	-	-	-	-	7,500
2022 Multipurpose LTGO Bond Fund	-	-	-	17,636	-	-	-	-	17,636
2023 Multipurpose LTGO Bond Fund	-	-	-	-	18,185	-	-	-	18,185
2024 Multipurpose LTGO Bond Fund	-	-	-	-	-	17,615	-	-	17,615
Total:	-	-	7,500	17,636	18,185	17,615	-	-	60,936

O&M Impacts: To begin the strategic planning for implementing a new system, both FAS Business Systems and Seattle Department of Human Resources (SDHR) will hire 1.0 FTE and 2.0 FTEs respectively in 2020. Additional funding from ITD will allow for a strategic consulting firm to assist with this body of work and finalize the implementation budget and schedule. Additional staffing and services will be required in 2021 and 2022 for the life of the project.

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Navigation Center

Project No:	MC-FA-PRLWARNVC	BSL Code:	BC-FA-GOVTFAC
Project Type:	Discrete	BSL Name:	General Government Facilities - General
Project Category:	Improved Facility	Location:	12th AVE S
Current Project Stage:	Stage 6 - Closeout	Council District:	Council District 3
Start/End Date:	2017 - 2019	Neighborhood District:	Downtown
Total Project Cost:	\$1,400	Urban Village:	Downtown

This project funds capital improvements at the Pearl Warren building in support of the creation of a Navigation Center. Work includes but is not limited to design, structural repair, electrical, plumbing, HVAC, and envelope repairs as required to create a safe and compliant facility suitable for occupancy.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
FAS Fund Balance	1,380	20	-	-	-	-	-	-	1,400
Total:	1,380	20	-	-	-	-	-	-	1,400
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Finance and Administrative Services Fund	1,380	20	-	-	-	-	-	-	1,400
Total:	1,380	20	-	-	-	-	-	-	1,400

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Seattle City Hall HVAC Improvements

Project No:	MC-FA-CTYHLHVAC	BSL Code:	BC-FA-GOVTFAC
Project Type:	Discrete	BSL Name:	General Government Facilities - General
Project Category:	Improved Facility	Location:	600 Fourth AVE
Current Project Stage:	Stage 6 - Closeout	Council District:	Council District 7
Start/End Date:	2016 - 2019	Neighborhood District:	Downtown
Total Project Cost:	\$900	Urban Village:	Downtown

This project funds Heating Ventilation and Air Conditioning (HVAC) system improvements to Seattle City Hall. These improvements include, but are not limited to, updating the building control system and reconfiguration of existing systems.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Real Estate Excise Tax I	694	206	-	-	-	-	-	-	900
Total:	694	206	-	-	-	-	-	-	900
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
REET I Capital Fund	694	206	-	-	-	-	-	-	900
Total:	694	206	-	-	-	-	-	-	900

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Seattle Municipal Courts

Project No:	MC-FA-MUNICOURT	BSL Code:	BC-FA-GOVTFAC
Project Type:	Ongoing	BSL Name:	General Government Facilities - General
Project Category:	Improved Facility	Location:	600 5th AVE
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Downtown
Total Project Cost:	N/A	Urban Village:	Downtown

This project provides for various facility improvements. Work may include, but is not limited to, space reconfigurations, reconfigurations of amenities such as drinking fountains, improvements to facility infrastructure such as assisted listening loops, and improvements to various access routes to the site, building, and other public spaces. Three new project phases will commence in 2018, 2019, and 2020. Each project will improve the security of the courthouse based upon the findings of two U.S. Federal Marshal Service Security Surveys.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Real Estate Excise Tax I	1,208	235	-	-	-	-	-	-	1,443
Total:	1,208	235	-	-	-	-	-	-	1,443
Fund Appropriations / Allocations¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
REET I Capital Fund	1,208	235	-	-	-	-	-	-	1,443
Total:	1,208	235	-	-	-	-	-	-	1,443

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Seattle Municipal Tower Chiller Plant Replacement

Project No:	MC-FA-SMTCHLRPL	BSL Code:	BC-FA-APSCH1FAC
Project Type:	Discrete	BSL Name:	Asset Preservation - Schedule 1 Facilities
Project Category:	Rehabilitation or Restoration	Location:	700 Fifth AVE
Current Project Stage:	Stage 3 - Design	Council District:	Council District 7
Start/End Date:	2018 - 2020	Neighborhood District:	Downtown
Total Project Cost:	\$18,000	Urban Village:	Downtown

This project replaces the chiller plant in the Seattle Municipal Tower (SMT). The project will require a multi-year execution plan to allow for permitting, design, procurement and construction to occur during the windows of opportunity when cooling is not required. This highly technical, complex construction effort is a once-in-a generation endeavor. With a dwindling supply of spare parts for maintenance and repairs, it is no longer feasible to defer this critical work, and delaying the project would put FAS at risk of not being able to provide essential cooling to City of Seattle offices and other building tenants. Project costs shown here are exclusive of \$1 million expended on preliminary work on this project in 2018. Those funds are included in the Asset Preservation - Schedule 1 Facilities project (MC-FA-APSCH1FAC).

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Department Space Allocation Charges	965	4,035	-	-	-	-	-	-	5,000
LTGO Bond Proceeds	2,374	7,626	-	-	-	-	-	-	10,000
Real Estate Excise Tax I	1,542	1,458	-	-	-	-	-	-	3,000
Total:	4,881	13,119	-	-	-	-	-	-	18,000
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
2019 Multipurpose LTGO Bond Fund	2,374	1,126	-	-	-	-	-	-	3,500
2020 Multipurpose LTGO Bond Fund	-	6,500	-	-	-	-	-	-	6,500
Facility Asset Preservation Fund	965	4,035	-	-	-	-	-	-	5,000
REET I Capital Fund	1,542	1,458	-	-	-	-	-	-	3,000
Total:	4,881	13,119	-	-	-	-	-	-	18,000

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Seattle Municipal Tower Elevator Rehab

Project No:	MC-FA-SMTELVHRB	BSL Code:	BC-FA-APSCH1FAC
Project Type:	Discrete	BSL Name:	Asset Preservation - Schedule 1 Facilities
Project Category:	Rehabilitation or Restoration	Location:	700 Fifth AVE
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Council District 7
Start/End Date:	2019 - 2022	Neighborhood District:	Downtown
Total Project Cost Range:	28,000 - 32,000	Urban Village:	Downtown

This project will improve the operation, reliability, and system performance of the Seattle Municipal Tower (SMT) elevators. The work will bring the SMT elevators to current building codes and into compliance with Americans with Disabilities Act (ADA) requirements. This project is envisioned to be a multi-year effort that must be phased to minimize impacts on SMT ongoing building operations, and on the approximately 4,000 city staff who work in the building and the public who visit the SMT to access City services.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
LTGO Bond Proceeds	-	1,500	8,500	9,500	9,500	-	-	-	29,000
Real Estate Excise Tax I	190	810	-	-	-	-	-	-	1,000
Total:	190	2,310	8,500	9,500	9,500	-	-	-	30,000
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
2020 Multipurpose LTGO Bond Fund	-	1,500	-	-	-	-	-	-	1,500
2021 Multipurpose LTGO Bond Fund	-	-	8,500	-	-	-	-	-	8,500
2022 Multipurpose LTGO Bond Fund	-	-	-	9,500	-	-	-	-	9,500
2023 Multipurpose LTGO Bond Fund	-	-	-	-	9,500	-	-	-	9,500
REET I Capital Fund	190	810	-	-	-	-	-	-	1,000
Total:	190	2,310	8,500	9,500	9,500	-	-	-	30,000

Financial Planning Strategy: The estimated cost to complete bid documents for this Design-Build contract is \$2,500,000, \$1,500,000 of which is funded with LTGO bonds. The remaining \$1,000,000 was funded with REET 1.

At 30% design FAS will reevaluate the total project cost and the financial planning strategy for the remaining costs of the project, which could include local funding and debt funding.

The current mid-point for the financial planning estimate is \$30,000,000 including the \$2,500,000 currently appropriated for design.

O&M Impacts: N/A

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Seattle Municipal Tower Facility Upgrades

Project No:	MC-FA-SMTUPG	BSL Code:	BC-FA-GOVTFAC
Project Type:	Ongoing	BSL Name:	General Government Facilities - General
Project Category:	Improved Facility	Location:	700 5th Ave.
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Downtown
Total Project Cost:	N/A	Urban Village:	Downtown

This on-going project, located in the Seattle Municipal Tower, provides funds for the planning, design and construction of operational improvements and renovations in the Seattle Municipal Tower. Work may include, but is not limited to, space reconfigurations, reconfiguration of amenities such as drinking fountains and public spaces, and improvements to facility infrastructure such as restrooms and showers.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Real Estate Excise Tax I	1,816	175	-	-	-	-	-	-	1,991
Total:	1,816	175	-	-	-	-	-	-	1,991
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
REET I Capital Fund	1,816	175	-	-	-	-	-	-	1,991
Total:	1,816	175	-	-	-	-	-	-	1,991

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Seattle Municipal Tower IDF Infrastructure Upgrades

Project No:	MC-FA-SMTIDFINF	BSL Code:	BC-FA-GOVTFAC
Project Type:	Discrete	BSL Name:	General Government Facilities - General
Project Category:	Improved Facility	Location:	700 Fifth AVE
Current Project Stage:	Stage 3 - Design	Council District:	Council District 7
Start/End Date:	2015 - 2020	Neighborhood District:	Downtown
Total Project Cost:	\$2,500	Urban Village:	Downtown

This project provides electrical, cooling, and fire separation upgrades for 15 existing Intermediate Distribution Frame (IDF) rooms in the Seattle Municipal Tower (SMT) that house network, telephone and security systems. The resultant electrical and cooling capacity increases will allow the systems in the room to be upgraded now (in the case of Voice over IP phones) and in the future. In addition to these capacity infrastructure upgrades, fire separations will be established for the rooms. This project will enhance the reliability of the systems housed in the IDF rooms by improving the infrastructure that serves them and protecting the rooms from potential damage caused by events outside of the rooms.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
LTGO Bond Proceeds	2,192	308	-	-	-	-	-	-	2,500
Total:	2,192	308	-	-	-	-	-	-	2,500
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
2016 Multipurpose LTGO Bond Fund	2,192	308	-	-	-	-	-	-	2,500
Total:	2,192	308	-	-	-	-	-	-	2,500

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Seattle Police Department North Area Interim and Long-Term Facilities

Project No:	MC-FA-SPDNFAC	BSL Code:	BC-FA-PSFACPOL
Project Type:	Discrete	BSL Name:	Publ Safety Facilities Police
Project Category:	New Investment	Location:	Multiple
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Council District 5
Start/End Date:	2017 - 2019	Neighborhood District:	North
Total Project Cost:	\$11,100	Urban Village:	Multiple

This project funds planning, design and construction for long-term facility needs as well as interim upgrades and potential expansions at the existing North Precinct to accommodate growth of the Seattle Police Department. This project includes, but is not limited to, planning, design and construction for long-term police facilities needs in the North and funding for interim needs including, but not limited to, building upgrades, system maintenance, facility maintenance and temporary facilities.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Real Estate Excise Tax I	1,300	9,800	-	-	-	-	-	-	11,100
Total:	1,300	9,800	-	-	-	-	-	-	11,100
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
REET I Capital Fund	1,300	9,800	-	-	-	-	-	-	11,100
Total:	1,300	9,800	-	-	-	-	-	-	11,100

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Seattle Police Facilities

Project No:	MC-FA-PFACNPCT	BSL Code:	BC-FA-PSFACPOL
Project Type:	Ongoing	BSL Name:	Publ Safety Facilities Police
Project Category:	New Investment	Location:	Various Police facilities
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project preserves or extends the useful life or operational capacity and provides for improvements to FAS-owned Police facilities including, but not limited to, the East Precinct, the North Precinct, the West Precinct, the Mounted Patrol Facility, the Harbor Patrol Facility, and the K-9 Facility. Typical work may include, but is not limited to, upgrades to heating, ventilation, air conditioning upgrades, equipment replacement, siting, pre-design, test-to-fit analyses, and structural assessments and repairs. These improvements support police service by extending the operational life of old police facilities, complying with regulatory requirements, or addressing capacity problems.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Real Estate Excise Tax I	4,985	126	-	-	-	-	-	-	5,111
Total:	4,985	126	-	-	-	-	-	-	5,111
Fund Appropriations / Allocations¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
REET I Capital Fund	4,985	126	-	-	-	-	-	-	5,111
Total:	4,985	126	-	-	-	-	-	-	5,111

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

SLIM Replacement

Project No:	MC-FA-SLIMREPL	BSL Code:	BC-FA-A1IT
Project Type:	Discrete	BSL Name:	Information Technology
Project Category:	New Investment	Location:	700 5th AVE
Current Project Stage:	Stage 5 - Execution (IT Only)	Council District:	Multiple
Start/End Date:	2015 - 2018	Neighborhood District:	Multiple
Total Project Cost:	\$400	Urban Village:	Multiple

The Seattle License Information System (SLIM) manages the issuance and renewal of business licenses and the collection of revenue from fees and taxes. SLIM is now outdated and can no longer adequately meet the needs of expanding business license, tax collection, and enforcement processes and needs to be upgraded. Recommendations for a SLIM replacement will be considered as the Multi-City Business License and Tax Portal project is implemented.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Property Sales and Interest Earnings	271	129	-	-	-	-	-	-	400
Total:	271	129	-	-	-	-	-	-	400
Fund Appropriations / Allocations ¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Unrestricted Cumulative Reserve Fund	271	129	-	-	-	-	-	-	400
Total:	271	129	-	-	-	-	-	-	400

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Summit Re-Implementation

Project No:	MC-FA-A1IT01	BSL Code:	BC-FA-A1IT
Project Type:	Discrete	BSL Name:	Information Technology
Project Category:	New Investment	Location:	700 5th Ave.
Current Project Stage:	Stage 5 - Execution (IT Only)	Council District:	Multiple
Start/End Date:	2013 - 2018	Neighborhood District:	Multiple
Total Project Cost:	\$83,433	Urban Village:	Multiple

This Citywide project involves planning and implementing the move of Summit, the City's financial management system, to the most current software release (PeopleSoft Financials 9.2), standardizing financial processes and policies, and implementing additional functionality to enable the City to make more informed financial decisions and meet regulatory obligations. Summit has not been upgraded since 2006 and Oracle discontinued support for the product in 2011. 2018 amounts shown below include program contingency in the event needed during implementation of Phase II of the project. LTGO bonds will be issued according to actual cash flow needs.

Resources	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
Interdepartmental Transfer	28,572	2,689	-	-	-	-	-	-	31,261
LTGO Bond Proceeds	48,853	3,319	-	-	-	-	-	-	52,172
Total:	77,424	6,009	-	-	-	-	-	-	83,433
Fund Appropriations / Allocations¹	LTD Actuals	2020 Revised	2021	2022	2023	2024	2025	2026	Total
2013 Multipurpose LTGO Bond Fund	5,886	-	-	-	-	-	-	-	5,886
2014 Multipurpose LTGO Bond Fund	7,038	-	-	-	-	-	-	-	7,038
2016 Multipurpose LTGO Bond Fund	18,000	-	-	-	-	-	-	-	18,000
2017 Multipurpose LTGO Bond Fund	9,721	3,279	-	-	-	-	-	-	13,000
2018 Multipurpose LTGO Bond Fund	8,208	40	-	-	-	-	-	-	8,248
Finance and Administrative Services Fund	28,572	2,689	-	-	-	-	-	-	31,261
Total:	77,424	6,009	-	-	-	-	-	-	83,433

O&M Impacts: N/A

¹Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars